

Cuba: Some Current Data

Population: more than 11 millions

Literacy: almost 100%
Primary education (up to 12 years old): almost 100%
Secondary education (up to 15 years old): 99.7%

Students (all systems): 2.8 millions

Doctors per inhabitant: 1:179
University centres: 59

Scientists: >12,000 (15% PhD)

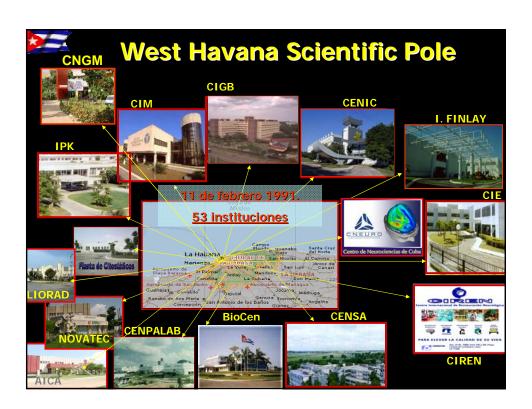
Research institutions: 210 (> 30,000 workers)

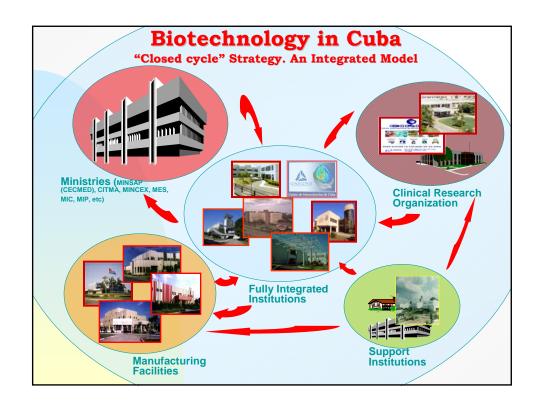
GNP expenditure: 1.9

Cuban biotech is supported by the high standard in health and education combined with the governmental priority to this sector

Strategy of Cuban Biotechnology

- Cuban Government: a Huge Investment
- **Biotechnology** is part of the Health Care System Program.
- Based on Cuban scientists and professionals.
- Health Care System Program as first priority
- "Closed cycle" strategy: fully integrated institutions, from research to post-marketing follow-up.
- National collaboration instead of individual competition; coordination between institutions doing R & D and institutions applying results.
- "Spin off" companies derived from scientific or production Institutions.
- Gaining international competitiveness: quality, production volumes, cost, novelty, joint ventures.
- Intensive building capacity: R & D, Production and Marketing.







Founded in 1986, leadership of Cuban Biotechnology

Personnel: 1 371

Facilities: 70 000 m²

Installation qualified by WHO

A broad technological support: recombinant protein, synthetic polysaccharides, peptides, viral and DNA vectors, recombinant antibodies fragments, genomics, proteomics, and bioinformatics

Strong R+D pipeline, covered by patents, focused on infection diseases, cardiology, cancer, nutrition, autoimmunity, agbio, etc

Research Focus:

Vaccines, pharmaceuticals, diagnostics, plant and animal biotech

How to protect the investments for the Cuban biotech developing?

- Developing of Human Resources based on Cuban scientists and professionals
- 2. Fully integrated institutions from research to post-marketing follow-up
- 3. Clearly defined objectives
- 4. Combines off-patent product (Hepatitis B vaccine, interferons) and innovative compounds (streptokinase, synthetic Hib vaccine)
- 5. Strong IP policy that allow the protection of the innovative results and developing of a solid technological platform





Why an IP policy?

- 1. 1995. Foundation of WTO. TRIPS Agreements
- 2. New IP policies from Free Trade Agreements
- 3. High levels of international competitiveness
- 4. Monopoly of the market by a few and powerful biotech and pharmaceuticals companies
- 5. Necessity of protection of the national market





TRIPS Agreements

- Patents for any inventions, whether products or processes, in all fields of technology
- The minimum rights must be conferred by a patent include offering for sale and importing the patented product
- Burden of proof for Process Patents
- The available term of protection must expire no earlier than 20 years from the date of filing the patent application





For what purpose an IP policy?

- 1. Protection of the national market
- 2. Protection of the Cuban Science developing
- 3. Protection of the foreign market for Cuban biotech products
- 4. Guarantee of legal protection to offer competitive projects safe of infringements





More relevant items of the CIGB IP policy

- 1. IP Strategies for each research project
- 2. Frequently patentability analysis for all R+D results and before any publication
- 3. No sell patents. Looking for another forms to patent negotiations
- 4. Using of patent information as important part of the State of the Art
- 5. Know how as an important form of IP protection



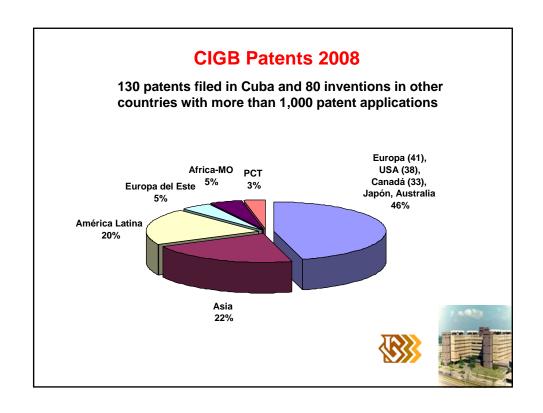


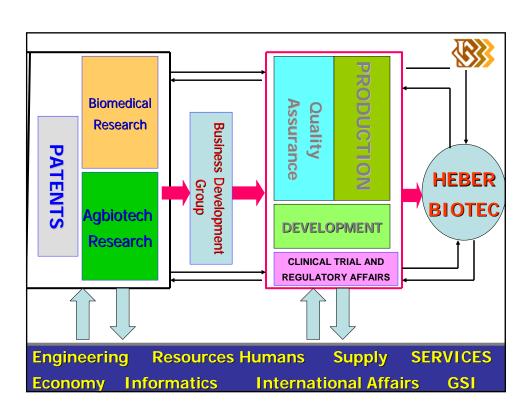
Where are focusing our IP?

- Most important markets of the subject matter
- Countries of high level biotech and pharmaceuticals technology





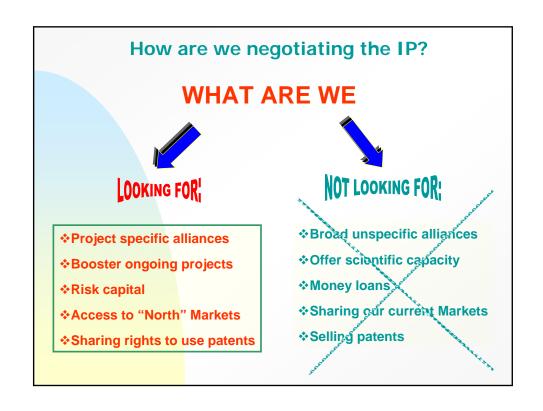






Project	Area	Lab	PI	Preclin.	Phase I	Phase II	Phase III	Approval
Heberprot-P	Wound healing		4					
HBV vaccine NASVAC	Infectious							
HCV vaccine CIGB-230	Infectious							
CIGB-500 Cytoprot. agent	Cardiovascular							
CEA recombinant antibody fragment CIGB-M3	Cancer							
HPV vaccine	Cancer							
Prostate cancer vaccine	Cancer							
CIGB-370 (anti-tumor agent)	Cancer							
CIGB-166 (anti-VEGF antibody)	Cancer							
CIGB-247 (VEGF vaccine)	Cancer							
CIGB-552 (anti-tumor peptide)	Cancer							
Dengue vaccine	Infectious							
Dengue anti-viral molecules	Infectious							
CIGB-845 (neuro-protective agent)	Neurology							
Peptide for Rheumatoid Arthritis	Autoimmunity							

Project	Area	Research	PI	Development Pilot Scale	Parcel	National Exten sion
Acuabio I	Aquiculture					
Monosex Tilapia	Aquiculture					
Hebernem	Agriculture					
Biopharming	Agriculture					
Swine classical fever vaccine	Agriculture		SIMI SIMI			
Rabbit hemorrhagic disease vaccine	Agriculture					
FOS	Functional food					
Acuabio 3	Aquiculture		♦			
				}		



The CIGB's Project Negotiation Policy

- 1. Each project will be the subject of a separate negotiation.
- 2. After statement of willingness of a potential partner to start discussions; a secrecy agreement will be signed and then additional information could be disclosed about the product.
- 3. A negotiation team will be set up in order to discuss in detail the status of the technology, the patent situation, the financial requirements, the competition, the market estimations, the time schedule and the risks.
- 4. In general, the partner will share development costs according to a structure of up-front fees, R&D funding and milestone payments to be discussed, and will receive in exchange marketing rights for a given territory and period of time.
- Neither equity purchase nor sharing of Cuban tangible asset property will be included in the agreement.
- 6. Except for the above-mentioned statement, negotiations should be flexible and innovative enough to accommodate very diverse business structures.

