# Inception Report Independent Review of the Implementation of the Development Agenda Recommendations (6 August 2015)

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# **TABLE OF CONTENTS**

1.		49
	a. Background	49
	b. Purpose & Scope	49
2.	Work Plan	50
W	ork Plan Table	50
3.	Activities (WIPO's Work)	51
	a. CDIP Level	51
	b. Relevant WIPO Bodies	53
	c. Organization Level	53
	d. Review of WIPO's Work	54
4.		54
	a. Relevance	55
	b. Impact	55
	c. Effectiveness	56
	d. Efficiency	56
	e. Sustainability	56
5.	Methodology	57
	a. Evaluation criteria	57
	b. Core methodological principles	57
	c. Review Tools	58
	d. Methodological tools, Evaluation Criteria, Indicators and Limitations	58
6.	Deliverables	62

### <u>Annexes</u>

Annex 1	Terms of References for the Independent Review of the Implementation of the	207-
	Development Agenda Recommendations (refer <b>Annex L</b> in the main report)	211
Annex 2	Projects Completed and Evaluated (refer <b>Annex I</b> in the main report)	197
Annex 3	Projects under implementation (refer <b>Annex J</b> in the main report)	198
Annex 4	Tentative ongoing list of documents for desk review(refer <b>Annex K</b> in the main	199-
	report)	206
Annex 5	List of Persons Interviewed / to be Interviewed(refer <b>Annex B</b> in the main report)	63-
		74

# **List of Abbreviations**

CDIP	Committee on Development and Intellectual Property	
DA	Development Agenda	
DACD	Development Agenda Coordination Division	
DAR	Development Agenda Recommendations	
ECOSOC	Economic and Social Council	
GA	General Assembly	
IIM	Inter-sessional Intergovernmental Meeting	
IR	Inception Report	
IRT	Independent Review Team	
LDCs	Least Developed Countries	
MDGs	Millennium Development Goals	
PPR	Programme Performance Report	
PCDA	Provisional Committee on Proposals Related to a WIPO Development Agenda	
UNFCC	United Nations Framework Convention on Climate Change	
UNIDO	United Nations Industrial Development Organization	
UNCTAD	United Nations Conference on Trade and Development	
RBM	Results Based Management	
UNED	United Nations Evaluation Group	
WIPO	World Intellectual Property Organization	
WSIS World Summit on the Information Society		
WHO	World Health Organization	
L		

### 1. Introduction

### a. Background

- 1. As a result of a proposal made at the 2004WIPO General Assembly for the establishment of a development agenda and the ensuing discussions among Member States in the context of the inter-sessional intergovernmental meetings (IIM) and the Provisional Committee on Proposals related to WIPO Development Agenda (PCDA), the 2007 General Assembly adopted a set of 45 Development Agenda Recommendations (hereinafter referred as DAR) The Committee on Development and Intellectual Property (CDIP) was also established, beginning its work in 2008.
- 2. The 45 adopted recommendations were grouped into the following six clusters:
  - Cluster A: Technical Assistance and Capacity Building
  - Cluster B: Norm-setting, flexibilities, public policy and public domain
  - Cluster C: Technology Transfer, Information and Communication Technologies (ICT) and Access to Knowledge
  - Cluster D: Assessment, Evaluation and Impact Studies
  - Cluster E: Institutional Matters including Mandate and Governance
  - Cluster F: Other Issues

### 3. The mandate of the CDIP is to:

- Develop a work-program for implementing the 45 adopted DAR;
- Monitor, assess, discuss and report on the implementation of all recommendations adopted; and for that purpose to coordinate with relevant WIPO bodies; and
- Discuss IP- and development-related issues as agreed by the Committee, as well as those decided by the General Assembly.
- 4. In pursuance of its mandate, the CDIP considered necessary the establishment of a Coordination Mechanism. While establishing the aforesaid Mechanism, the 2010 General Assembly requested the CDIP to undertake an independent review of the implementation of the DAR. After an intense process of deliberations, in 2014 the CDIP finally adopted the Terms of Reference (ToR) for the Independent Review of the DAR. (see Annex 1)

### b. Purpose and Scope

5. The Independent Review Team (hereinafter the Team) will assess in a comprehensive manner, the relevance, effectiveness, impact, sustainability and efficiency of WIPO's work in the implementation of the DAR from 2008-2015. It should be noted that considering the amount of work that has been undertaken until the end of the last CDIP (15th Session), the Team, in consultations with the Secretariat, suggests to extend the review period to April 2015, initially considered until 2013.

- 6. The Team will consider the relevance of WIPO's Work and the results of its activities within the framework of the implementation of the DAR and how that work and its results serve the needs of Member States, stakeholders and other intended beneficiaries.
- 7. The Team will further establish the level of impact of WIPO's Work in the implementation of the DAR at various levels and across WIPO's bodies and programs.
- 8. The Team will as well determine the effectiveness of WIPO's Work in the implementation of the DAR. The Team will review WIPO's work including WIPO's bodies in order to establish the extent to which the activities are relevant to the needs of Member States, stakeholders and other intended beneficiaries.
- 9. In its work, the Team will also review and establish the level of efficiency with which WIPO has used the human and financial resources directed at the implementation of the DAR. It will consider with particular care the extent to which the results of WIPO's Work are sustainable and can achieve sustainable outcomes in the future.
- 10. Based on five core criteria identified in the ToR, namely impact, effectiveness, relevance, sustainability and efficiency, the Team will consider and ascertain whether the Development Agenda recommendations have been mainstreamed into WIPO's work. Emphasis will also be placed on the lessons learned from the best practices for the implementation of the DAR.
- 11. The Team will examine further substantive aspects of the completed projects and the extent to which these aspects have been mainstreamed into WIPO's work. It will review WIPO's work including, but not limited to norm setting, public domain, flexibilities, technology transfer and MDGs.
- 12. Bearing in mind particularly the sustainability criteria, the Team will identify in its report, the challenges, gaps and opportunities to enable the DAR to be appropriately integrated into WIPO's work and WIPO's bodies.

### 2. Work Plan

13. The ToR did specify the timeline for major activities during the period of review from June 2015 to April 2016. However, the timeline for certain activities has been modified considering that: (i) the process started later than planned and therefore some activities have been postponed, and (ii) the scope of work should be adjusted to the extended period of the review. The key activities to be carried out during the contractual period are enumerated in the following working plan table.

	Review Process Activities	Scheduled Date		
1.	First Meeting in Geneva for preparation of the Inception Report by the Team	May 27 to May 29, 2015		
2.	Preparation of the Inception Report by the Team	June-July, 2015		

3.	Submission of the revised Inception Report by the Team taking into account Secretariat's comments & acceptance of Inception Report by WIPO	August 20	15
4.	Team Visit to WIPO – Meetings with Member States Representatives and relevant WIPO staff	Second Septembe	half of r, 2015
5.	Literature review; collecting information from Member October, 2015 States, stakeholders and other intended beneficiaries (accredited Civil Society Organizations) and field visits;		
6.	Collecting information from WIPO Officials	October, February,	2015 - 2016
7.	Analysis of feedback and compilation of data	February 2016	- March,
8.	Submission of the First Draft of the Review Report with findings, conclusions and recommendations  March, 2016		16
9.	Consideration of the First Draft of the Review Report by WIPO	April, 2016	
10.	Finalization of the Review Report	May, 2016	
11.	Formatting, translation and publication on the Review June-July, 2016 Report as a CDIP documents		, 2016
12.	Presentation of the Review Report to the CDIP	CDIP/18 Nov. 2016	Dates of CDIP/18 are to be determined

### 3. Activities (WIPO's work)

14. Since their adoption by WIPO GA, the DAR have been implemented at the three following levels: CDIP level, relevant WIPO bodies' level and the Organization level.

### a. CDIP Level

15. The 2007 WIPO General Assembly while adopting the 45 DAR, established the Committee on Development and Intellectual Property (CDIP) and decided to immediately implement the recommendations, contained in a list of 19 proposals. Member States stressed on that occasion that "it did not, in any way, imply that these proposals had been accorded a higher priority than the others or that their implementation, or aspects of it, would not be discussed in the CDIP, in coordination with relevant WIPO bodies. They also

<sup>&</sup>lt;sup>1</sup>See DAR 1, 3, 4, 6, 7, 11, 12, 13, 14, 15, 16,17,18,19, 21, 35, 37, 42 and 44.

called upon all the Member States, the Secretariat and other relevant WIPO bodies to ensure the immediate and effective implementation of these 19 proposals".

16. At the first session of the Committee "The delegations agreed to a methodology according to which adopted recommendations would be addressed one by one, starting with those contained in the list of 26 recommendations. After discussing all those recommendations in Cluster A, the Committee would shift its attention to Cluster A in the list of 19 recommendations for immediate implementation, prior to returning to the list of 26 recommendations to discuss Cluster B recommendations. This methodology would continue for the recommendations under the remaining clusters". This methodology was followed during the first two session of the CDIP, in which Member states agreed on a list of activities for the recommendations 2, 5, 8, 9 and 10 together with indicative figures on the respective human and financial resource requirements for their implementation.

17. At the third session of the Committee and while continuing its discussions on the list of activities, the CDIP, and following requests made by some delegations, to "avoid duplication of activities foreseen to implement the various Development Agenda recommendations" and taking into account concerns raised "about the lack of information on clear objectives, timeframes and monitoring and evaluation mechanisms for the activities suggested by the Secretariat" adopted a Thematic Project Based Approach proposed by the WIPO secretariat and agreed to proceed on the basis of the following guidelines: (i) each recommendation would be discussed first in order to agree on the activities for implementation; (ii) recommendations that dealt with similar or identical activities would be brought under one theme, where possible; and (iii) implementation would be structured in the form of projects and other activities, as appropriate, with the understanding that additional activities may be proposed.

18. The Thematic Projects were prepared addressing each recommendation that has been included in the Thematic Group such as IP and the Public Domain (DAR 16,20), IP and Competition Policy (DAR 7,23,32), IP, ICT, the Digital Divide and Access to Knowledge (DAR 19,24,27), IP and Socio-Economic Development (DAR 35,37), IP and Product Branding (DAR 4,10) etc. To date a wide range of projects were approved covering the following areas: technical assistance and capacity building, economic studies, IP infrastructure; WIPO governance, etc.

19. In fulfilment of its mandate, the CDIP monitors the projects that are under implementation on the basis of self-evaluation reports, which are prepared by the respective Project Managers and the completed projects get evaluated by the independent evaluators.

<sup>&</sup>lt;sup>2</sup>Summary by the Chair (Document CDIP/1/Summary) of the Committee on Development and Intellectual Property (CDIP),First Session.

<sup>&</sup>lt;sup>3</sup>Document CDIP/3/INF/1 entitled "Proposed Methodology for Implementation of the Development Agenda Recommendations", discussed at the Committee on Development and Intellectual Property (CDIP), Third Session.

<sup>&</sup>lt;sup>4</sup> Document CDIP/3/4 entitled "Thematic Projects" discussed at the Committee on Development and Intellectual Property (CDIP), Third Session.

- 20. Further, the CDIP monitors implementation of each of the DAR on a continuous basis. This is done through Progress Reports that contain an account on achievements submitted by the relevant sectors and divisions. This is in respect of all the projects under implementation and the actions taken in respect of 19 DAR. The Director General provides annual reports that include two parts. The first deals with key highlights in the implementations and mainstreaming of the DAR. It also covers WIPO's regular programmes and activities under its various bodies. The second part focuses on key developments.
- 21. The CDIP so far has approved 31 projects with a budget of 28 million CHF, out of which 25 projects have been completed and evaluated (see Annex 2). 15 Projects have been mainstreamed and integrated into the WIPO's regular programme and activities, whereas 6 projects are under different stages of implementations and still under consideration by the CDIP (see Annex 3).

### b. Relevant WIPO Bodies' level

- 22. According to the approved co-ordination Mechanism and Monitoring Assessing Reporting Modalities, WIPO Bodies are instructed to include in their Annual Report to Assemblies a description of their contribution to implementation of the respective DAR.
- 23. Accordingly, among the WIPO Bodies which are reporting their contributions to WIPO General Assembly since 2012 are the Standing Committee on Copyright and Related Rights (SCCR), the Intergovernmental Committee on Intellectual Property and Genetic Resources, Traditional Knowledge and folklore (IGC), the Standing Committee on the Law of Patents (SCP), the Standing Committee on Law of Trademarks (SCT), the Advisory Committee on Enforcement (ACE) and the PCT Working Group (PCT).
- 24. In addition, the newly adopted treaties, namely the 2012 Beijing Treaty on Audiovisual Performances, and the 2013 Marrakesh Treaty to Facilitate Access to Published Works for Persons Who Are Blind, Visually Impaired, or Otherwise Print Disabled recall the importance of the DAR, which aim to ensure that development considerations form an integral part of the Organization's work.<sup>5</sup>

### c. Organization Level

25. The Organization worked out the internal structures and process for implementation of the Development Agenda. These include the establishment of the Development Agenda Co-ordination Division (DACD) in 2008 to support the work of the CDIP and ensure effective coordination across the organization to further the objectives of the Development Agenda; the appointment of Project Managers, from WIPO staff who are subject matter experts, who would prepare project documents, oversee the overall implementation and report to CDIP. It should be understood that the Project would be integrated into the regular Programme and Budget processes which would ensure effective mainstreaming into WIPO's work.

26. In addition, WIPO in most of its programs and activities such as: WIPO's Program on Technical Cooperation, WIPO Academy, Small and Medium Sized Enterprises and

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<sup>&</sup>lt;sup>5</sup>See respective preambles of both treaties.

Innovation, Flexibilities and Norm Setting, WIPO Patent Information service for developing countries, WIPO Re-Search Platform, etc. ensures that all Development Agenda recommendations are taking into account in their work.

- 27. Furthermore and in line with the DAR 40 WIPO is engaging with UN Organizations such as the United Nations Framework Convention on Climate Change (UNFCC), UN Economic and Social Council (ECOSOC),WHO, UNCTAD, UNIDO and the World Summit on the Information Society (WSIS), among others, to promote awareness on science, technology and innovation, the value of a balanced IP system, innovation and transfer of technology, for promoting the DAR and achieving the Millennium Development Goals (MDG) for fostering access to knowledge, increasing productivity, job creation, access to medicines, food security, mitigating climate change, etc.
- 28. In line with the DAR and WIPO governance, the Organization established the Ethics Office to further enforce its Code of Ethics and avoid conflict of interest; the Non-Governmental Organizations and Industry Relations Section to strengthen its engagement with civil society at large in WIPO activities. It also developed WIPO capacity to investigate wrongdoing in WIPO and incorporated the UN Standards of Conduct for the International Civil Service into the new Staff Regulations and Rules of the Organization which took effect January 1, 2013. In addition, WIPO established the Intellectual Property and Competition Policy Division to respond to DAR 7 and 23; the Economics and Statistics Division to undertake inter alia studies on Economic Development.
- 29. The programming processes of the Organization integrate the DAR and Projects in the narrative of each Program in the Program and Budget. The assessment of the implementation of the DAR was mainstreamed in the Program Performance Report for 2014 and therefore integrated into the Overview of Progress for each Program.

### d. Review of WIPO's work

- 30. The Review will consider the work carried out within WIPO by various sectors such as Culture and Creative Industries, Development, Patents and Technology, Brands and Designs, Global Issues, Administration and Management, Global Infrastructure Sector, Human Resources Management Department, the Economics and Statistics Division, the Department for Transition and Developed Countries (TDC), the Ethics Office and WIPO's bodies as mentioned above.
- 31. The Team will make a comprehensive review of the 15 mainstreamed projects and assess their impact on the WIPO work carried out by various sectors.
- 32. The team will make an assessment of the results of the Development Agenda implementation in terms of achieving its results at a national level, based on selected criteria as described in Section 5.

### 4. Review Questions

33. As suggested in the ToR, the Review will be based on the following evaluation criteria:

- 1. <u>Relevance</u>: to what extent WIPO's Work and the results of its activities for the implementation of the DAR serve the needs of Member States, stakeholders and intended beneficiaries?
- 2. <u>Impact</u>: what is the impact of WIPO's Work in the implementation of the DAR? To this end the Review must address the actual impact of WIPO's Work in the implementation of the DAR at various levels and across WIPO's bodies and programs.
- 3. <u>Effectiveness</u>: to what extent is WIPO's Work effective in the implementation of the DAR? To this end, the Review must address whether WIPO's Work has been effective in achieving the outcomes in line with the DAR and also, whether the project-based approach has been effective.
- 4. <u>Efficiency</u>: how efficiently has WIPO used the human and financial resources in its work directed at the implementation of the DAR?
- 5. <u>Sustainability</u>: to what extent are the results of WIPO's Work sustainable in the long term? To this end, the Review must also identify the best practices and lessons learned from the WIPO's Work in the implementation of the DAR with the view to achieving sustainable outcomes in future.
- 34. In view of the above, the Team will further explore some hypothesis, under each of the evaluation-cited criteria, guided, inter alia, by some key questions identified in this part of the Inception Report.

### a. Relevance

- 35. With respect to relevance, Member States have taken an active role in making proposals, in the context of the CDIP, targeting in particular the implementation of specific recommendations. In this regard, key questions that deserve further examination include:
  - i) How to measure the level of usefulness of WIPO's work in terms of benefits derived for intended beneficiaries and stakeholders in general?
  - ii) How the DAR implementation has progressively impacted stakeholders and intended beneficiaries?
  - iii) How to determine the level of commitment of Member States in the implementation of the DAR?
  - iv) How to assess the degree of dissemination of material produced in the implementation to the DAR?

### b. Impact

- 36. With respect to impact, a number of initiatives taken in WIPO's recent work pertain to the implementation of the DAR. It might be useful in this context to further understand:
  - i) How the implementations have progressively impacted on the functioning of WIPO as an organization and its different bodies and programs and the extent to which the Development Agenda has changed WIPO work and culture?
  - ii) The extent to which the completed development agenda projects are being utilized by Member States as well as intended beneficiaries for whom these

- projects were established as well as by other Member States and stakeholders in general.
- iii) Level of commitment of Member States in the implementation of the DAR.
- iv) The degree of dissemination and actual use of material produced in the implementation of projects.

### c. Effectiveness

- 37. WIPO's work and, particularly the project-based approach was chosen as a modality to implement specific DAR, particularly at the initial phase of the CDIP. In this respect, some of the following questions need further examination:
  - i) How effective has WIPO's work been in achieving their outcomes with respect to the DAR?
  - ii) Degree of effectiveness of the project based approach.
  - iii) Has this project-based approach been the appropriate methodology to facilitate the implementation of the DAR?
  - iv) To which extent WIPO's work has implemented the DAR and, how effective this work has been?

### d. Efficiency

- 38. Several of the completed DA projects have been independently evaluated and thus, important human and financial resources have been deployed for this purpose. Some key questions to be addressed here relate to:
  - i) Determining the level of human and financial resources devoted to the implementation of the DAR?
  - ii) Are there means to assess the efficient use of the above resources?
  - iii) To what extent the DA projects were implemented within the scheduled project budget and scheduled duration without compromising their respective deliverables and objectives.
  - iv) Degree of commitment of staff to the implementation of the DAR.

### e. Sustainability

- 39. WIPO has recently taken steps to mainstream the DAR in its work and bodies. According to the available information, fourteen completed and evaluated projects have been mainstreamed. Key specific and more general questions deserving further study include:
  - i) Number of WIPO units involved in the DAR implementation.
  - ii) How viable is WIPO's work in the implementation of the DAR particularly in achieving sustainable outcomes in the future?
  - iii) What type of lessons have been learned during the implementation the DAR?
  - iv) Which best practices can be identified and, which possible shortcomings can be identified?
  - v) Are the mainstreamed projects integrated within the Result Based Management program (RBM) including specific budgetary allocations?

### 5. Methodologies

40. In its work, the Team will follow to the recommendations made in the ToR with respect to the methodology.<sup>6</sup>

### a. Evaluation criteria

- 41. The ToR requires the application of the UNEG guidelines, standards and norms for the evaluations in the UN system, as well as WIPO Evaluation Policy (2010) in the conduct of the Review.
- 42. The review criteria will be comprehensive and will be drawn based on a mix of qualitative and quantitative valuation methods and would utilize technology-based tools to enhance the feedback and response from the intended audience.
- 43. As stated in the ToR, the Review will consider the criteria of relevance, impact, effectiveness, efficiency and sustainability.

## b. Core methodological principles<sup>7</sup>

- 44. The core methodological principles that will guide the review include:
  - A particular emphasis on triangulation (cross-validation) of data sources and assessment of plausibility of the results obtained.
  - The application of deductive reasoning i.e. based its conclusions and recommendations on evaluation/review findings. The exceptional use of inductive reasoning will be specifically explained in the review report.
  - The use of iterative approach, meaning the evolving findings will be taken into account and subsequently validated, as far as this is possible.
  - While complying with UNEG guidelines and WIPO's Evaluation Policy and maintaining independence, the team will apply a participatory approach, seeking the active views of stakeholders. Enrolment of key stakeholders in the process and seeking alignment on key findings, lessons, conclusions and recommendations is one principal purpose of the Review.
  - Discussions with key stakeholders will be based on guiding questions rather than a predefined protocol. The latter might apply in the case of WIPO's officials.

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<sup>&</sup>lt;sup>6</sup> "Methodology

The Team is expected to undertake the Review in a rigorous and efficient manner to produce useful information and findings for WIPO Member States.

The methodology of the Review shall at least include the following: (a) desk review of documents relevant to the implementation of the adopted Development Agenda Recommendations; (b) interviews or focus group discussions with Member States, WIPO staff and beneficiaries; (c) field visits, as deemed necessary, bearing in mind budgetary constraints; (d) surveys. Additionally, the reviewers may utilize other appropriate methods in order to produce and in-depth and well-substantiated Review.

The WIPO Secretariat shall make available to the reviewers all relevant materials and information concerning the implementation of the Development Agenda Recommendations."

<sup>&</sup>lt;sup>7</sup>This section draws on best practices in WIPO in conducting similar exercise, see in particular WIPO, Internal Audit and Oversight Division (IAOD), Evaluation Inception Report, Strategic Goal VI: International Cooperation on building Respect for Intellectual Property, Reference: EVAL 2014-01, June 27, 2014

- Rather than driving the discussion through its own agenda, the Team will primarily facilitate an open discussion with the purpose of collecting many different opinions, ideas and perceptions as possible that might be of use in formulating well-founded recommendations.
- The Team will validate during the process the proposed methodology and approach taken for the Review.

### c. Review Tools<sup>8</sup>

- 45. The review will be drawn based on a mix of qualitative evaluation and knowledge management methods combined with participatory approaches. This will be done, as stated in the ToR, by including Member States, WIPO staff, beneficiaries and stakeholders.
- 46. The review will utilize both primary and secondary data in its consideration of the various methodological tools. Primary data will be gathered directly through the use of indepth interviews with Member States representatives, WIPO officials as well as selected relevant stakeholders.
- 47. Secondary data will be obtained from desk review of all documents, studies/projects, reports, case studies and any other documentation relevant to the implementation of the DAR. The review will particularly focus on all the studies/projects that were undertaken by the CDIP during the period under review as well as proposals submitted to the CDIP by member states for consideration during the same period.
- 48. Questionnaires and surveys will be used for the same purpose. The questionnaires will be administered to representatives of member states, particularly of developing and least developed countries as well as to WIPO officials in the context of their involvement in WIPO's work in the implementation of the DAR.
- 49. In-depth interviews will also be conducted with member states representatives for whom specific projects/studies were undertaken by the CDIP.

### d. Methodological tools, evaluation criteria, indicators, limitations

50. The following table provides an overview of the four main suggested tools to be used in the independent review including, respectively, a brief description, modalities, main targeted evaluation criteria, proposed indicators and possible limitations.

Tools	Brief description and modalities	Main targeted evaluation criteria	Proposed indicators	Possible limitations
1. Desk review				
	Desk review of documents relevant to the implementation of DAR.  (For details of main documentation to be reviewed see Annex 4).	Relevance, Impact, Effectiveness	- Level of usefulness of WIPO's work in implementing the DARNumber of WIPO units	Prompt availability of relevant documentation

<sup>&</sup>lt;sup>8</sup>lbid.

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			involved in the DAR implementation	
2. Collecting information from Member States, relevant stakeholders and intended beneficiaries				
	Member States: To take the form of focus groups discussions, group meetings or individual interviews in Geneva by the Team	Relevance, Impact, Effectiveness, Efficiency, Sustainability	- Degree of commitment in the implementation of projects - Types of lessons learned in the DAR - Degree of effectiveness of the project-based approach	
	Interviews with Chair and former chairs of CDIP and active delegations in the implementation of the DAR Individual interviews with present and past Chairs of CDIP and a range of active delegates/delegations in the implementation of the DAR resulting from the examination of key CDIP material. List of persons interviewed / to be interviewed may be seen in Annex 5	Sustainability	<ul> <li>Degree of effectiveness of the project-based approach</li> <li>Degree of commitment of Member States in the implementation of the DAR</li> <li>Level of mainstreaming of the DAR into WIPO's work</li> </ul>	
	Field visits to selected countries, as deemed necessary, accordingly to the following set of criteria:  i) Geographical balance ii) Level of Development (including Least Developed Countries, low- and-middle-income countries and emerging economies) iii) Countries benefiting from Technical Assistance activities related to the Development Agenda, as well as from	Relevance, Impact, Effectiveness, Efficiency, Sustainability	- Level of relevance and impact of WIPO's work particularly to intended beneficiaries - Degree of effectiveness of the project-based approach - Degree of commitment in the implementation of the DAR	

economic studies, and from the National IP Strategies. iv) Countries beneficiaries of WIPO support on building national capacities  Interviews with other relevant stakeholders particularly located in Geneva	Relevance, Impact, Effectiveness, Sustainability	- Degree of effectiveness of the project-based approach - Degree of commitment in the implementation of the DAR	Availability and willingness to offer views on matters considered sensitive
Complementing other tools and as way of verification of information received and follow up in certain cases, target individual or groups tele/video conference with capital officials, intended beneficiaries, academics and stakeholders in general	Relevance Impact Effectiveness Efficiency Sustainability	- Level of usefulness of WIPO's work in implementing the DAR - Degree of dissemination and use of material produced in the implementation of projects - Degree of effectiveness of the project- based approach - Types of lessons learned in the implementation the DAR - Degree of commitment in the implementation of the DAR	Availability of targeted stakeholders and willingness to share experience and lessons
Development Agenda Web page: Working closely with the secretariat to consider the establishment of a Development Agenda Review Web Page on WIPO web site. The purpose being of seeking further feedback/comments from Member States, beneficiary stakeholders, Civil Society Organizations, Academia, Business community. This would be complementary to other modalities such as interviews, surveys and field	Relevance, Impact, Effectiveness, Efficiency, Sustainability	<ul> <li>Level of         usefulness of         WIPO's work         in         implementing         the DAR</li> <li>Degree of         dissemination         and use of         material         produced in         the         implementation         of projects</li> <li>Degree of         effectiveness</li> </ul>	<ul> <li>Practical problems and feasibility of setting up an efficient and useful Web page</li> <li>Level and willingness to respond to structured surveys and adequate means to collect and extract</li> </ul>

3. Collecting inform	visits  nation from WIPO officials		-	of the project- based approach Types of lessons learned in the implementation the DAR Degree of commitment in the implementation of the DAR	objectively main trends and perceptions Budgetary constraints
	WIPO officials in general:  Structured interaction with due protocols with the view of improving the Review's team perception and understanding of WIPO's work in the implementation of the DAR	Relevance, Impact, Effectiveness, Efficiency, Sustainability	-	Level of human and financial resources devoted to the implementation of the DAR -Number of WIPO units involved in the DAR implementation Level of mainstreaming of DAR into WIPO's work Degree of effectiveness of the project-based approach	Availability of key officials
4. Collecting inform	Interviews with selected project managers in respect of the twenty-nine projects undertaken by CDIP to implement the DAR. The Team would make efforts to send structured questioners at least a week before the scheduled interview.	Relevance, Impact, Effectiveness, Efficiency, Sustainability	·	Extent to effectiveness and usefulness of project in terms of intended beneficiaries Degree of dissemination and use of material produced in the implementation of project Degree of effectiveness of the project- based approach	Availability of project managers and readiness to share best practices, lessons and limitations experienced in the implementation of specific projects
	Structured surveys, brief and to the point targeting in general Member States, WIPO officials, intended	Relevance, Impact, Effectiveness, Efficiency,	-	Level of usefulness of WIPO's work in implementing	Level and willingness to respond to structured

beneficiaries and	Sustainability	the DAR	surveys and
stakeholders in general.		- Degree of	adequate means
Stakeholders in general.  Questionnaires in respect of WIPO official, Member States, Project based feedback from Member States and stakeholders.  Surveys will be prepared in due course, in consultations with the Secretariat, drawing on WIPO experience and best practices		dissemination and use of material produced in the implementation of projects Types of lessons learned in the implementation the DAR Degree of effectiveness of the project-	adequate means to collect and extract objectively main trends and perceptions
		based approach	

### 6. Deliverables

51. According to the approved ToR, in addressing the key questions identified above, the Review will also suggest possible improvements to WIPO's performance and its work in the implementation of the DAR. The Team will prepare a first draft of the Review Report including preliminary findings, conclusions and recommendations. The final output will include an executive summary, introduction and brief description of the work undertaken to implement the adopted DAR, the evaluation methodology used, and clearly-structured, well-founded findings, as well as conclusions and recommendations.

# Annex - B

# LIST OF PERSONS INTERVIEWED

SR. NO	NAME	AFFILIATION
1.	Ahmed ABDELLATIF	Senior Programme Manager, Innovation,
	,	Technology and Intellectual Property,
		International Centre for Trade and Sustainable
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188.

### **Survey Questionnaire**

The following survey is conducted as part of the Independent Review of the Implementation of the Development Agenda Recommendations, undertaken under the <u>Terms of Reference</u> approved by the Committee on Development and Intellectual Property (CDIP)at its fourteenth session. The Review Team would appreciate your taking the time to complete it. Obtaining feedback from Member States is vital to the review process, as it will serve the Review Team to asses in a comprehensive manner relevance, effectiveness, impact, sustainability and efficiency of WIPO's work to implement the <u>Development Agenda</u> Recommendations.

The survey only takes **15 minutes**. All information received will be treated **as confidential** without reference to the names of respondents.

We thank you for completing and submitting the survey by December 11, 2015.

For further information or questions, please feel free to contact the Review Team at da.review@wipo.int.

In responding to the questionnaire, please bear in mind that according to the ToR approved by the CDIP, the key questions to be addressed by the Review Team are the following:

**Relevance:** to what extent WIPO's Work and the results of its activities for the implementation of the Development Agenda Recommendations serve the needs of Member States, stakeholders and other intended beneficiaries?

**Impact:** what is the impact of WIPO's Work in the implementation of the Development Agenda Recommendations? To this end, the Review must address the actual impact of WIPO's work in the implementation of the Development Agenda Recommendations at various levels and across WIPO's bodies and programs.

**Effectiveness:** to what extent is WIPO's Work effective in the implementation of the Development Agenda Recommendations? To this end, the Review must address whether WIPO's work has been effective in achieving the outcomes in line with the Development Agenda Recommendations and also, whether the project-based approach has been effective.

**Efficiency:** how efficiently has WIPO used the human and financial resources in its work directed at the implementation of the Development Agenda Recommendations?

**Sustainability:** to what extent are the results of WIPO's Work sustainable in the long term? To this end, the Review must also identify the best practices and the lessons learned from the WIPO's Work in the implementation of the Development Agenda Recommendations with the view to achieving sustainable outcomes in future.

1) In my opinion, since the adoption of the Development Agenda, WIPO's Technical Assistance has been:

	High	Moderate	Low	I don't know/
				Not applicable
development-oriented?				
demand-driven?				
transparent?				

reflecting the level of development in your country?		
specific to your needs?		

2) Do you consider that, since the adoption of the Development Agenda:

	Strongly Agree	Agree	Disagree	Strongly Disagree	I don't know/Not applicable
Additional funds have been made available to WIPO by donors to support its Technical Assistance activities in developing countries and LDCs?					
WIPO has made adequate efforts to solicit donor funding?					
WIPO has increased its human and financial allocations for its Technical Assistance activities for promoting development-oriented Intellectual Property (IP) culture?					

3) Do you agree that, since the adoption of the Development Agenda, WIPOhas assisted Member States in creating appropriate national IP strategies?:

Yes	No
0	0

If "yes", please specify the extent to which these strategies meet the needs of:

	Strongly Agree	Agree	Disagree	Strongly Disagree	I don't know/Not applicable
SMEs					
Scientific research institutions					
Cultural industries					
Domestic creation					

4) In my opinion, since the adoption of the Development Agenda, WIPO has taken adequate measures to facilitate and assist developing countries and LDCs in accessing / developing:

	Strongly Agree	Agree	Disagree	Strongly Disagree	I don't know/Not applicable
Specialized					
databases for					
patent searches					
IP infrastructure					
and facilities at					
national level					
Patent Reports					
Landscapes					
Tools to address					
the Digital divide					

5) In my view, since the adoption of the Development Agenda, WIPO's legislative activities have been:

	High	Moderate	Low	I don't know/ Not applicable
development oriented				
demand-driven				
time-bound				
addressing priorities				
and needs of your				
country				

6) To what degree, in your opinion, WIPO studies undertaken in the context of the Development Agenda adequately responded to:

	High	Moderate	Low	I don't know/Not applicable
Economic, social and cultural impact of IP?				
Linkages between IP and development?				
IP and brain drain?				
IP and informal economy?				

7) In my opinion, since the adoption of the Development Agenda, WIPO's norm setting activities have been:

	Strongly Agree	Agree	Disagree	Strongly Disagree	I don't know/Not applicable
inclusive					
neutral					
Member States-					
driven					
Taking into					
account different					
levels of					
development					

optimizing costs and benefits			
adopting a participatory process			
supporting a robust public domain			
taking into account flexibilities in the international IP agreements			
reflecting the view of all stakeholders (including IGOs, NGOs and industries)			

8) In my view, since the adoption of the Development Agenda, WIPO has taken:

	Strongly Agree	Agree	Disagree	Strongly Disagree	I don't know/Not applicable
Sufficient					
measures to					
assist Member					
States in dealing					
with the interface					
between IPRs					
and competition					
policies					
Sufficient					
measures to					
promote a fair					
balance between					
IP protection and					
the public					
interest					

9) Do you consider that, since the adoption of the Development Agenda, WIPO has taken adequate measures to:

	Strongly	Agree	Disagree	Strongly	I don't
	Agree			Disagree	know/Not applicable
Implement the					
Code of Ethics?					
Bring					
transparency in					
the recruitment					
of consultants on					

Technical Assistance?			
Put in place an effective system to assess its development-oriented activities and work?			
Address development considerations in its work?			

# 10) In my opinion, the implementation of the Development Agenda has :

	Strongly Agree	Agree	Disagree	Strongly Disagree	I don't know/Not applicable
contributed to the acceleration of theIGC process					
sufficiently addressed MDGs in WIPO's work					
approached IP enforcement by taking into account the context of broader societal interests and especially development-oriented concerns					
intensified WIPO's cooperation with other IGOs					
ensured an effective participation of the Civil society in WIPO's activities					

11) Please	rate	from	1	to	4	(being	1	very	ineffective	and	4	very	effective)	the	following
databas	ses as	smear	าร	of s	ha	ring in	for	matio	n:						

	1	2	3	4	I don't
					know/Not
					applicable
Intellectual Property and Technical Assistance Database					
(IP-TAD)					
Intellectual Property and Match-Making Database (IP-DMD)					
Roster of Consultant (ROC)					

12) In my view, since the adoption of the Development Agenda, WIPO has adequately addressed the topic of Technology Transfer through:

	Strongly Agree	Agree	Disagree	Strongly Disagree	I don't know/Not applicable
Promoting the transfer and dissemination of technology to the benefit of developing countries					
Encouraging cooperation between the scientific and research institutions of developed and developing countries					
Exploring IP related policies and measures for promoting Technology transfer					
Encouraging discussions and debates on Technology Transfer in appropriate WIPO bodies					

				High	Moderate	Low	I don' know/Not applicable
Efficient With impact Sustainable  To what extent, in your view, the Development Agenda projects implemented i country have met your needs in terms of:    High   Moderate   Low   I know, applice   Low   L							
With impact Sustainable  To what extent, in your view, the Development Agenda projects implemented is country have met your needs in terms of:    High   Moderate   Low   I know, applied							
To what extent, in your view, the Development Agenda projects implemented is country have met your needs in terms of:    High   Moderate   Low   I   know, applice   Low   Low							
To what extent, in your view, the Development Agenda projects implemented is country have met your needs in terms of:    High   Moderate   Low   I   know, applice   Low   Low							
country have met your needs in terms of:    High   Moderate   Low   I know, applice	Gustairiable						
Relevancy  Effectiveness  Efficiency Impact Sustainability  In my opinion, the thematic project-based methodology has been an effective instrained for the implementation of the Development Agenda recommendations:    Strongly   Agree   Disagree   Strongly   I don't know/ Disagree   Not applicable							,
Effectiveness  Efficiency  Impact  Sustainability  In my opinion, the thematic project-based methodology has been an effective instrained for the implementation of the Development Agenda recommendations:    Strongly   Agree   Disagree   Strongly   I don't know/ Not applicable				High	Moderate	LOW	I don' know/Not applicable
Impact   Sustainability   Sustainabili							
Impact Sustainability  In my opinion, the thematic project-based methodology has been an effective instraction for the implementation of the Development Agenda recommendations:    Strongly   Agree   Disagree   Strongly   I don't know/ Not applicable							
Sustainability  In my opinion, the thematic project-based methodology has been an effective instraction for the implementation of the Development Agenda recommendations:    Strongly   Agree   Disagree   Strongly   I don't know/ Not applicable   Not applicable	Efficiency						
) In my opinion, the thematic project-based methodology has been an effective instraction for the implementation of the Development Agenda recommendations:    Strongly   Agree   Disagree   Strongly   I don't know/ Disagree   Not applicable   Not applicable							
for the implementation of the Development Agenda recommendations:    Strongly Agree   Disagree   Strongly Disagree   Not applicable							
Please include any suggestion for enhancing the effectiveness of the implementa	Sustainability						
) Please include any suggestion for enhancing the effectiveness of the implementa	) In my opinion for the implem	nentation of the	Development A	Agenda reco	mmendations	don't k	know/
	In my opinion for the implem	nentation of the	Development A	Agenda reco	mmendations	don't k	know/
	In my opinion for the implem	Agree	Development A	Strongly Disagree	mmendations	: don't k ot appl	know/ icable

<sup>&</sup>lt;sup>1</sup> This question was only asked to Member States and/or their representaives

# Geneva Representatives Comment Report

Lists all the questions in the survey and displays all the comments made to these questions, if applicable.

## **Table of contents**

Report info	1
Question 1: Since the adoption of the Development Agenda, to what degree do you consider that WIPO's technical	2
Levels	2
Question 2: Since the adoption of the Development Agenda, do you consider that: (required)	3
Levels	3
Question 3: Do you agree that, since the adoption of the Development Agenda, WIPO has assisted Member States i	
Question 3a: Please specify the extent to which these strategies meet the needs of:	5
Levels	5
Question 4: In my opinion, since the adoption of the Development Agenda, WIPO has taken adequate measures to f	6
Levels	
Question 5: Since the adoption of the Development Agenda, to what degree do you consider that WIPO's legislati	
Levels	7
Question 6: In your view, to what degree have WIPO studies undertaken in the context of the Development Agenda	8
Levels	
Question 7: In my opinion, since the adoption of the Development Agenda, WIPO's norm setting activities have:	9
Levels	
Question 8: In my view, since the adoption of the Development Agenda, WIPO has taken: (required)	
Levels	
Question 9: Since the adoption of the Development Agenda, to what degree do you consider that WIPO has taken a	12
Levels	12
Question 10: In my opinion, the implementation of the Development Agenda has: (required)	13
Levels	
Question 11: Please rate the effectiveness of the following databases as means of sharing information: (requir	15
Levels	15
Question 12: In my view, since the adoption of the Development Agenda, WIPO has adequately addressed the topic	16
Levels	
Question 13: Overall, to what degree has WIPO's work related to the implementation of the Development Agenda Re	
Levels	
Question 14: In your view, to what degree have the Development Agenda projects implemented in your country met	
Levels	
Question 15: In my opinion, the thematic project-based methodology has been an effective instrument for the imp	
Question 16: Please include any suggestions for enhancing the effectiveness of the implementation of the Develo	

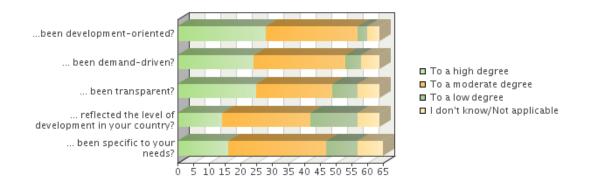
# Report info

Report date:Friday, January 22, 2016 1:59:26 PM CETStart date:Tuesday, October 6, 2015 5:11:00 PM CESTStop date:Thursday, January 21, 2016 8:00:00 AM CET

Stored responses:113Number of completed responses:47Number of invitees:555Invitees that responded:109Invitee response rate:19.64%

Since the adoption of the Development Agenda, to what degree do you consider that WIPO's technical assistance has: (required)

#### Levels

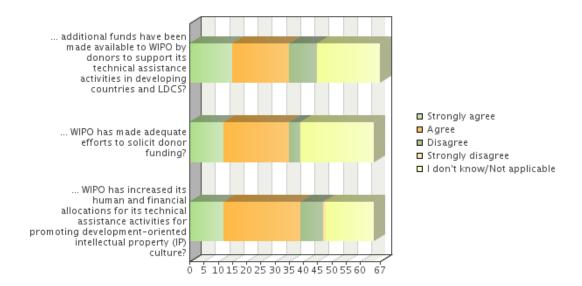


	To a high degree	To a moderate degree	To a low degree	I don't know/Not applicable	Sum
been developmen t-oriented?	28	29	3	4	64
	43.75%	45.31%	4.69%	6.25%	100%
	8.72%	9.03%	0.93%	1.25%	19.94%
been demand-driven?	24	29	5	6	64
	37.5%	45.31%	7.81%	9.38%	100%
	7.48%	9.03%	1.56%	1.87%	19.94%
been transparent ?	25	24	8	7	64
	39.06%	37.5%	12.5%	10.94%	100%
	7.79%	7.48%	2.49%	2.18%	19.94%
reflected the level of developmen t in your country?	14 21.88% 4.36%	28 43.75% 8.72%	15 23.44% 4.67%	7 10.94% 2.18%	64 100% 19.94%
been specific to your needs?	16	31	10	8	65
	24.62%	47.69%	15.38%	12.31%	100%
	4.98%	9.66%	3.12%	2.49%	20.25%
Sum	107	141	41	32	321
	-	-	-	-	-
	33.33%	43.93%	12.77%	9.97%	100%

<sup>\*</sup>Sequence of numbers in a cell

Since the adoption of the Development Agenda, do you consider that: (required)

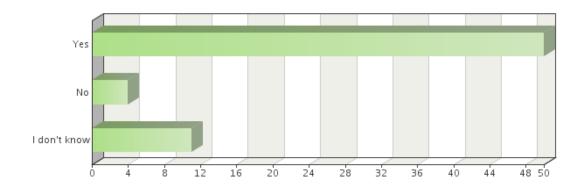
#### Levels



	Strongly agree	Agree	Disagree	Strongly disagree	I don't know/Not applicable	Sum
additional funds have been made available to WIPO by donors to support its technical assistance activities in developing countries and LDCS?	15	20	10	0	22	67
	22.39%	29.85%	14.93%	0%	32.84%	100%
	7.61%	10.15%	5.08%	0%	11.17%	34.01%
WIPO has made adequate efforts to solicit donor funding?	12	23	4	0	26	65
	18.46%	35.38%	6.15%	0%	40%	100%
	6.09%	11.68%	2.03%	0%	13.2%	32.99%
WIPO has increased its human and financial allocations for its technical assistance activities for promoting developmen t-oriented intellectual property (IP) culture?	12	27	8	1	17	65
	18.46%	41.54%	12.31%	1.54%	26.15%	100%
	6.09%	13.71%	4.06%	0.51%	8.63%	32.99%
Sum	39	70	22	1	65	197
	-	-	-	-	-	-
	19.8%	35.53%	11.17%	0.51%	32.99%	100%

<sup>\*</sup>Sequence of numbers in a cell

Do you agree that, since the adoption of the Development Agenda, WIPO has assisted Member States in creating appropriate national IP strategies? (required)



Frequency table

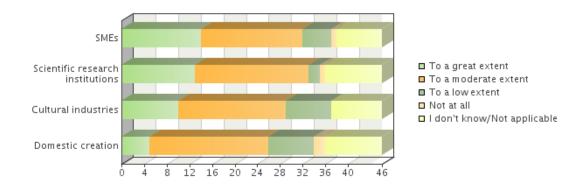
Choices	Absolute frequency	Relative frequency	Adjusted relative frequency
Yes	50	44.25%	76.92%
No	4	3.54%	6.15%
I don't know	11	9.73%	16.92%
Sum:	65	57.52%	100%
Not answered:	48	42.48%	-

Total answered: 65

## **Question 3a**

Please specify the extent to which these strategies meet the needs of:

#### Levels



	To a great extent	To a moderate extent	To a low extent	Not at all	I don't know/Not applicable	Sum
SMEs	14	18	5	1	8	46
	30.43%	39.13%	10.87%	2.17%	17.39%	100%
	7.61%	9.78%	2.72%	0.54%	4.35%	25%
Scientific research institutions	13	20	2	1	10	46
	28.26%	43.48%	4.35%	2.17%	21.74%	100%
	7.07%	10.87%	1.09%	0.54%	5.43%	25%
Cultural industries	10	19	8	0	9	46
	21.74%	41.3%	17.39%	0%	19.57%	100%
	5.43%	10.33%	4.35%	0%	4.89%	25%
Domestic creation	5	21	8	2	10	46
	10.87%	45.65%	17.39%	4.35%	21.74%	100%
	2.72%	11.41%	4.35%	1.09%	5.43%	25%
Sum	42	78	23	4	37	184
	-	-	-	-	-	-
	22.83%	42.39%	12.5%	2.17%	20.11%	100%

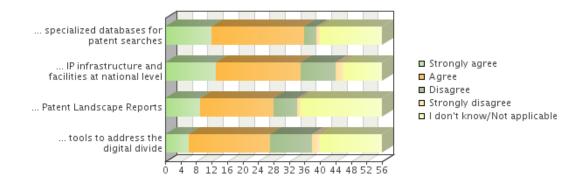
<sup>\*</sup>Sequence of numbers in a cell

Absolute frequency

Relative frequency row

In my opinion, since the adoption of the Development Agenda, WIPO has taken adequate measures to facilitate and assist developing countries and LDCs in accessing / developing: (required)

#### Levels



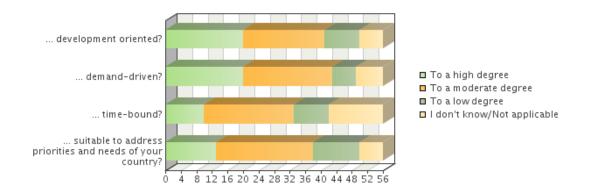
	Strongly agree	Agree	Disagree	Strongly disagree	I don't know/Not applicable	Sum
specialized databases for patent searches	12 21.43% 5.36%	24 42.86% 10.71%	3 5.36% 1.34%	1 1.79% 0.45%	16 28.57% 7.14%	56 100% 25%
IP infrastructur e and facilities at national level	13	22	9	2	10	56
	23.21%	39.29%	16.07%	3.57%	17.86%	100%
	5.8%	9.82%	4.02%	0.89%	4.46%	25%
Patent	9	19	6	1	21	56
Landscape	16.07%	33.93%	10.71%	1.79%	37.5%	100%
Reports	4.02%	8.48%	2.68%	0.45%	9.38%	25%
tools to address the digital divide	6 10.71% 2.68%	21 37.5% 9.38%	11 19.64% 4.91%	2 3.57% 0.89%	16 28.57% 7.14%	56 100% 25%
Sum	40	86	29	6	63	224
	-	-	-	-	-	-
	17.86%	38.39%	12.95%	2.68%	28.12%	100%

<sup>\*</sup>Sequence of numbers in a cell

Absolute frequency Relative frequency row

Since the adoption of the Development Agenda, to what degree do you consider that WIPO's legislative activities have been: (required)

#### Levels

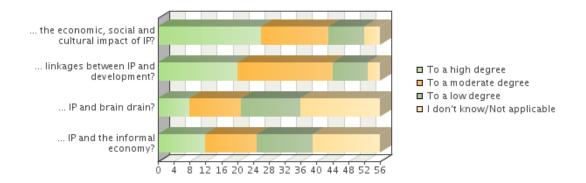


	To a high degree	To a moderate degree	To a low degree	I don't know/Not applicable	Sum
developmen t oriented?	20 35.71% 8.93%	21 37.5% 9.38%	9 16.07% 4.02%	6 10.71% 2.68%	56 100% 25%
demand- driven?	20 35.71% 8.93%	23 41.07% 10.27%	6 10.71% 2.68%	7 12.5% 3.12%	56 100% 25%
time- bound?	10 17.86% 4.46%	23 41.07% 10.27%	9 16.07% 4.02%	14 25% 6.25%	56 100% 25%
suitable to address priorities and needs of your country?	13 23.21% 5.8%	25 44.64% 11.16%	12 21.43% 5.36%	6 10.71% 2.68%	56 100% 25%
Sum	63 - 28.12%	92 - 41.07%	36 - 16.07%	33 - 14.73%	224 - 100%

<sup>\*</sup>Sequence of numbers in a cell

In your view, to what degree have WIPO studies undertaken in the context of the Development Agenda adequately responded to: (required)

#### Levels

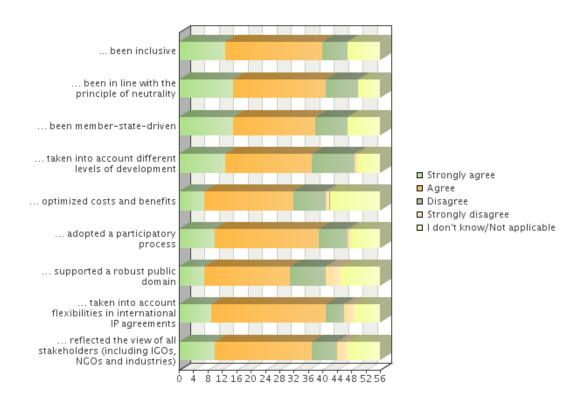


	To a high degree	To a moderate degree	To a low degree	I don't know/Not applicable	Sum
the economic, social and cultural impact of IP?	26 46.43% 11.61%	17 30.36% 7.59%	9 16.07% 4.02%	4 7.14% 1.79%	56 100% 25%
linkages between IP and developmen t?	20 35.71% 8.93%	24 42.86% 10.71%	9 16.07% 4.02%	3 5.36% 1.34%	56 100% 25%
IP and brain drain?	8	13	15	20	56
	14.29%	23.21%	26.79%	35.71%	100%
	3.57%	5.8%	6.7%	8.93%	25%
IP and the informal economy?	12	13	14	17	56
	21.43%	23.21%	25%	30.36%	100%
	5.36%	5.8%	6.25%	7.59%	25%
Sum	66	67	47	44	224
	-	-	-	-	-
	29.46%	29.91%	20.98%	19.64%	100%

<sup>\*</sup>Sequence of numbers in a cell

In my opinion, since the adoption of the Development Agenda, WIPO's norm setting activities have: (required)

#### Levels



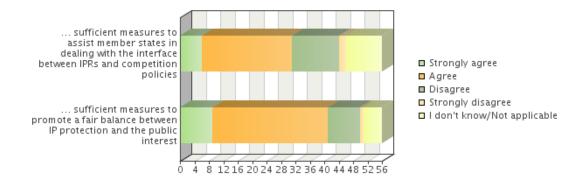
	Strongly agree	Agree	Disagree	Strongly disagree	I don't know/Not applicable	Sum
been inclusive	13	27	7	0	9	56
	23.21%	48.21%	12.5%	0%	16.07%	100%
	2.58%	5.36%	1.39%	0%	1.79%	11.11%
been in line with the principle of neutrality	15 26.79% 2.98%	26 46.43% 5.16%	9 16.07% 1.79%	0 0% 0%	6 10.71% 1.19%	56 100% 11.11%
been	15	23	9	0	9	56
member-	26.79%	41.07%	16.07%	0%	16.07%	100%
state-driven	2.98%	4.56%	1.79%	0%	1.79%	11.11%
taken into account different levels of developmen t	13	24	12	1	6	56
	23.21%	42.86%	21.43%	1.79%	10.71%	100%
	2.58%	4.76%	2.38%	0.2%	1.19%	11.11%
optimized costs and benefits	7	25	9	1	14	56
	12.5%	44.64%	16.07%	1.79%	25%	100%
	1.39%	4.96%	1.79%	0.2%	2.78%	11.11%
adopted a participator y process	10	29	8	1	8	56
	17.86%	51.79%	14.29%	1.79%	14.29%	100%
	1.98%	5.75%	1.59%	0.2%	1.59%	11.11%
supported a robust public domain	7	24	10	4	11	56
	12.5%	42.86%	17.86%	7.14%	19.64%	100%
	1.39%	4.76%	1.98%	0.79%	2.18%	11.11%
taken into account flexibilities in international IP	9	32	5	3	7	56
	16.07%	57.14%	8.93%	5.36%	12.5%	100%
	1.79%	6.35%	0.99%	0.6%	1.39%	11.11%

reflected the view of all stakeholder s (including IGOs, NGOs and industries)	10 17.86% 1.98%	27 48.21% 5.36%	7 12.5% 1.39%	3 5.36% 0.6%	9 16.07% 1.79%	56 100% 11.11%
Sum	99	237	76	13	79	504
	-	-	-	-	-	-
	19.64%	47.02%	15.08%	2.58%	15.67%	100%

<sup>\*</sup>Sequence of numbers in a cell

In my view, since the adoption of the Development Agenda, WIPO has taken: (required)

#### Levels



	Strongly agree	Agree	Disagree	Strongly disagree	I don't know/Not applicable	Sum
sufficient measures to assist member states in dealing with the interface between IPRs and competition policies	6	25	13	2	10	56
	10.71%	44.64%	23.21%	3.57%	17.86%	100%
	5.36%	22.32%	11.61%	1.79%	8.93%	50%
sufficient measures to promote a fair balance between IP protection and the public interest	9	32	9	1	5	56
	16.07%	57.14%	16.07%	1.79%	8.93%	100%
	8.04%	28.57%	8.04%	0.89%	4.46%	50%
Sum	15	57	22	3	15	112
	-	-	-	-	-	-
	13.39%	50.89%	19.64%	2.68%	13.39%	100%

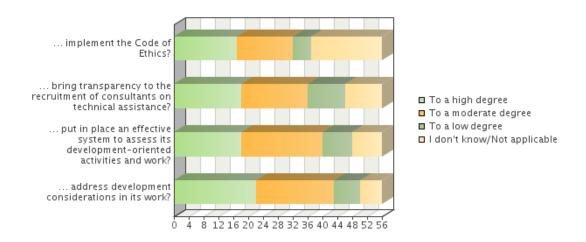
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Absolute frequency

Relative frequency row

Since the adoption of the Development Agenda, to what degree do you consider that WIPO has taken adequate measures to (required)

#### Levels

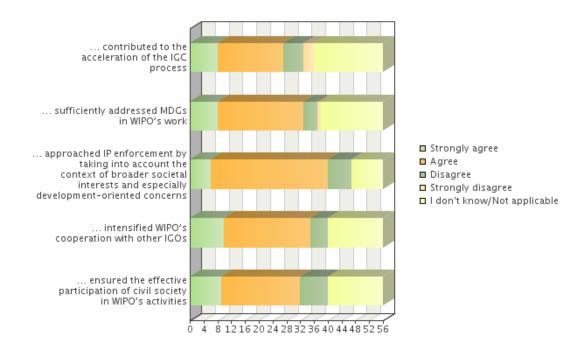


	To a high degree	To a moderate degree	To a low degree	I don't know/Not applicable	Sum
implement	17	15	5	19	56
the Code of	30.36%	26.79%	8.93%	33.93%	100%
Ethics?	7.59%	6.7%	2.23%	8.48%	25%
bring transparenc y to the recruitment of consultants on technical assistance?	18 32.14% 8.04%	18 32.14% 8.04%	10 17.86% 4.46%	10 17.86% 4.46%	56 100% 25%
put in place an effective system to assess its developmen t-oriented activities and work?	18	22	8	8	56
	32.14%	39.29%	14.29%	14.29%	100%
	8.04%	9.82%	3.57%	3.57%	25%
address developmen t consideratio ns in its work?	22 39.29% 9.82%	21 37.5% 9.38%	7 12.5% 3.12%	6 10.71% 2.68%	56 100% 25%
Sum	75	76	30	43	224
	-	-	-	-	-
	33.48%	33.93%	13.39%	19.2%	100%

<sup>\*</sup>Sequence of numbers in a cell

In my opinion, the implementation of the Development Agenda has: (required)

#### Levels



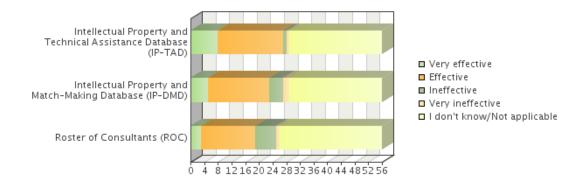
	Strongly agree	Agree	Disagree	Strongly disagree	I don't know/Not applicable	Sum
contributed to the acceleration of the IGC process	8 14.29% 2.86%	19 33.93% 6.79%	6 10.71% 2.14%	3 5.36% 1.07%	20 35.71% 7.14%	56 100% 20%
sufficiently addressed MDGs in WIPO's work	8 14.29% 2.86%	25 44.64% 8.93%	4 7.14% 1.43%	1 1.79% 0.36%	18 32.14% 6.43%	56 100% 20%
approached IP enforcement by taking into account the context of broader societal interests and especially developmen t-oriented concerns	6 10.71% 2.14%	34 60.71% 12.14%	7 12.5% 2.5%	0 0% 0%	9 16.07% 3.21%	56 100% 20%
intensified WIPO's cooperation with other IGOs	10 17.86% 3.57%	25 44.64% 8.93%	5 8.93% 1.79%	0 0% 0%	16 28.57% 5.71%	56 100% 20%
ensured the effective participation of civil society in WIPO's	9 16.07% 3.21%	23 41.07% 8.21%	8 14.29% 2.86%	0 0% 0%	16 28.57% 5.71%	56 100% 20%

_	41	126	30	4	79	280
Sum	- 14.64%	- 45%	- 10.71%	1.43%	- 28.21%	100%

<sup>\*</sup>Sequence of numbers in a cell

Please rate the effectiveness of the following databases as means of sharing information: (required)

#### Levels



	Very effective	Effective	Ineffective	Very ineffective	I don't know/Not applicable	Sum
Intellectual Property and Technical Assistance Database (IP-TAD)	8	19	1	1	27	56
	14.29%	33.93%	1.79%	1.79%	48.21%	100%
	4.76%	11.31%	0.6%	0.6%	16.07%	33.33%
Intellectual Property and Match- Making Database (IP-DMD)	5 8.93% 2.98%	18 32.14% 10.71%	4 7.14% 2.38%	2 3.57% 1.19%	27 48.21% 16.07%	56 100% 33.33%
Roster of Consultants (ROC)	3	16	6	1	30	56
	5.36%	28.57%	10.71%	1.79%	53.57%	100%
	1.79%	9.52%	3.57%	0.6%	17.86%	33.33%
Sum	16	53	11	4	84	168
	-	-	-	-	-	-
	9.52%	31.55%	6.55%	2.38%	50%	100%

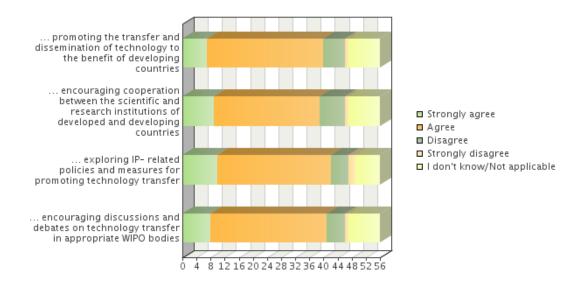
<sup>\*</sup>Sequence of numbers in a cell

Absolute frequency

Relative frequency row

In my view, since the adoption of the Development Agenda, WIPO has adequately addressed the topic of technology transfer through: (required)

#### Levels



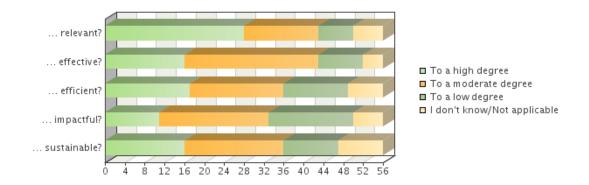
	Strongly agree	Agree	Disagree	Strongly disagree	I don't know/Not applicable	Sum
promoting the transfer and disseminati on of technology to the benefit of developing countries	7	33	6	1	9	56
	12.5%	58.93%	10.71%	1.79%	16.07%	100%
	3.12%	14.73%	2.68%	0.45%	4.02%	25%
encouraging cooperation between the scientific and research institutions of developed and developing countries	9	30	7	1	9	56
	16.07%	53.57%	12.5%	1.79%	16.07%	100%
	4.02%	13.39%	3.12%	0.45%	4.02%	25%
exploring IP- related policies and measures for promoting technology transfer	10	32	5	2	7	56
	17.86%	57.14%	8.93%	3.57%	12.5%	100%
	4.46%	14.29%	2.23%	0.89%	3.12%	25%
encouraging discussions and debates on technology transfer in appropriate WIPO bodies	8	33	5	1	9	56
	14.29%	58.93%	8.93%	1.79%	16.07%	100%
	3.57%	14.73%	2.23%	0.45%	4.02%	25%

_	34	128	23	5	34	224
Sum	- 15.18%	- 57.14%	- 10.27%	2.23%	- 15.18%	100%

<sup>\*</sup>Sequence of numbers in a cell

Overall, to what degree has WIPO's work related to the implementation of the Development Agenda Recommendations been: (required)

#### Levels



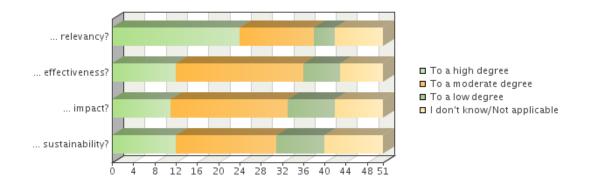
	To a high degree	To a moderate degree	To a low degree	I don't know/Not applicable	Sum
relevant?	28	15	7	6	56
	50%	26.79%	12.5%	10.71%	100%
	10%	5.36%	2.5%	2.14%	20%
effective?	16	27	9	4	56
	28.57%	48.21%	16.07%	7.14%	100%
	5.71%	9.64%	3.21%	1.43%	20%
efficient?	17	19	13	7	56
	30.36%	33.93%	23.21%	12.5%	100%
	6.07%	6.79%	4.64%	2.5%	20%
impactful?	11	22	17	6	56
	19.64%	39.29%	30.36%	10.71%	100%
	3.93%	7.86%	6.07%	2.14%	20%
sustainable	16	20	11	9	56
	28.57%	35.71%	19.64%	16.07%	100%
	5.71%	7.14%	3.93%	3.21%	20%
Sum	88	103	57	32	280
	-	-	-	-	-
	31.43%	36.79%	20.36%	11.43%	100%

<sup>\*</sup>Sequence of numbers in a cell

Absolute frequency Relative frequency row

In your view, to what degree have the Development Agenda projects implemented in your country met your needs in terms of: (required)

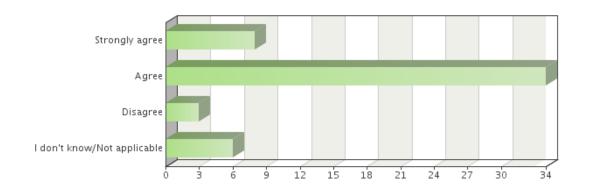
#### Levels



	To a high degree	To a moderate degree	To a low degree	I don't know/Not applicable	Sum
 relevancy?	24 47.06% 11.76%	14 27.45% 6.86%	4 7.84% 1.96%	9 17.65% 4.41%	51 100% 25%
effectivenes s?	12	24	7	8	51
	23.53%	47.06%	13.73%	15.69%	100%
	5.88%	11.76%	3.43%	3.92%	25%
impact?	11	22	9	9	51
	21.57%	43.14%	17.65%	17.65%	100%
	5.39%	10.78%	4.41%	4.41%	25%
	12	19	9	11	51
sustainabilit	23.53%	37.25%	17.65%	21.57%	100%
y?	5.88%	9.31%	4.41%	5.39%	25%
Sum	59	79	29	37	204
	-	-	-	-	-
	28.92%	38.73%	14.22%	18.14%	100%

<sup>\*</sup>Sequence of numbers in a cell

In my opinion, the thematic project-based methodology has been an effective instrument for the implementation of the Development Agenda recommendations: (required)



Frequency table

Choices	Absolute frequency	Relative frequency	Adjusted relative frequency
Strongly agree	8	7.08%	15.69%
Agree	34	30.09%	66.67%
Disagree	3	2.65%	5.88%
I don't know/Not applicable	6	5.31%	11.76%
Sum:	51	45.13%	100%
Not answered:	62	54.87%	-

Total answered: 51

Please include any suggestions for enhancing the effectiveness of the implementation of the Development Agenda Recommendations. (optional)

#### Text input

It would be more effective to abandon and change the traditional division of countries splitted into groups of "developing countries", "LDCs" and "in-transition countries" and to create a more IP-oriented, more detailed and according WIPO's perspective specified splitting of countries such as: "small developing countries"; "middle developing countries", "big developing countries (with developed centers/regions)"; "LDCs"; "in-transition countries/low and moderate IP intensive countries". It could bring the DA decision processes and implementation activities into a better political and strategic light. It could provide the landscape of all the strategic decisions having made and to be made in the future. It could be better and more adequate measure for political negotiations within WIPO bodies responsible for DA such as the CDIP namely.

La metodología basada en proyectos temáticos no ha sido un mecanismo suficiente para la aplicación de las recomendaciones de la A.D. y se podrían establecer nuevos mecanismos alternos de acuerdo a la realidad de cada Estado miembro de la OMPI que permitan una mejor aplicación de las recomendaciones en cada uno de ellos. Se debería realizar un seguimiento de cada una de las acciones que ha emprendido la OMPI para fortalecer el régimen de Propiedad Intelectual.

- 1. Los paises en desarrollo y PMA necesitan producir innovacion ,para poder transferirla. Debe definirse correctamente el ambito de uso de la palabra ""transferencia tecnologica" para saber si se estan refiriendo a que los PMA reciban la transferencia del desarrollo de otro, o que ellos pueden transferir sus desarrollos al mercado. No queda claro. Se necesita un mayor enfasis en que sus nacionales, incluyendo universidades, puedan aprender la ruta hacia la investigacion aplicada.
- 2. Para los temas de la Agenda para el Desarrollo, OMPI requiere de un tipo especial de consultor. No se trata de explicar un un tratado con sus procediientos y plazos (como son los consultores de normativa). Es mucho mas complejo, es acompañar a esos paises en el nacimiento de sus industrias de innovacion y en el aprovechamiento de la inovacion mundial. EN el fomento del pensamiento innovador desde las escuelas y la importancia de la proteccion de PI no sòlo como la proteccion de la PI de otro sino también de la que yo puedo generar, porque yo tambien puedo ser innovador. Tarea nada facil, pero necesaria.
- 4. Promocion del sistema de PI como un sistema de equlibrio justo, un ente de equilibrio que premia la innovacion pero no impide el acceso a los bienes esenciales o los encarece de manera exorbitante sin que haya respuesta para ello. Tristemente en ocasiones pareciera que OMC esta ejerciendo un papel mas activo en ese sentido que OMPI. En un sistema de sano equilibrio, los innovadores pueden disfrutar de los beneficios que su talento y esfuerzo les confieren, sin sustraerse al entorno de un mundo que necesita del concurso de todos.
- 3. Es preciso que los consultores de OMPI sean promotores tambien de la proteccion del dominiio publico, como un tema tan importante como la proteccion de las patentes. No son términos excluyentes sino complementarios para un sistema de justo equilirio. No debe existir temor de que algunos de los actores del sistema se sientan ofendidos.

#### Exitos!

I think that sharing information of Roster of Consultants relating to WIPO databases of Development Agenda is to be properly distributed for LDCs.

I think it would be good for WIPO to be publishing on yearly basis projects that are being implemented in Member States in accordance with the Development Agenda Recommendations and including information such as total funding of the project, where funding is coming from, how consultants were recruited (in case of any consultants involved) among other details. This would make it a more transparent programme.

Afghanistan copyright office of MoIC an LDC country, has not ever seen any assistance from WIPO therefore we request you to assist Afghanistan in developing and public outreach copyright strategy. in addition, to help copyright office members and invite them in your short term courses.

Continue the support for specific Projects reltated to the use of IPRs and a re-use of the such Projects in countries With similar needs.

Gracias por la encuesta. Personalmente creo que es importante que: los funcionarios de OMPI asuman la AD como parte esencial de su trabajo de manera transversal, no como una traba o algo que ven otras divisiones; la OMPI adopte mecanismos de mayor transparencia e información sobre las actividades de asistencia técnica, con procedimientos claros para su solicitud, entre otras cosas y evaluaciones sinceras; los Estados miembros asuman mayor responsabilidad en una promoción e implementación positiva de la AD, buscando lograr avances reales, siendo flexibiles para lograr los acuerdos que permitan resultados, en vez de insistir en discusiones políticas, que sólo han logrado tergiversar el real objetivo de la AD: un avance concreto en los sistemas de propiedad intelectual en los países en desarrollo, y una concepción más balanceada de la PI a nivel global.

Llegó el momento de medir impactos de agenda de desarrollo en cada uno de los países.- Medir el nivel de transferencia de tecnología que se ha logrado. Medición de una agenda de desarrollo con casos concretos de éxito y agenda de desarrollo con objetivos del milenio.

I consider that a paralell political discussions through other international channels and bodies will be quite useful for the successfull implementation of the Development Agenda Recommendations.

To work more closely with Member States in the implementation of the Development Agenda Recommendations.

To focus on DAR at work of the Committee on Development, GRFK, and perhaps some others but not to paralyze the work of most of the WIPO Standing Committees. Even ACE. To insist on balance approach with a vision of global development.

le plan d'action pour le développement doit être orienté vers les PME des pays en voie de développement afin de rehausser de leur rendement et contribuer avec efficacité au bon développement de leurs pays respectifs et oeuvrer davantage à la promotion de la propriété intellectuelle.

The agenda should be more specific on what kind of support WIPO can Give to the LDC, including projects about dissemination of IP to increase the value of the companies in the LDC

mettre en oeuvre les recommandations avec des ressources participatives aux p	pays en developpements pour participatons
actives de ces pays	

# IP Offices Comment Report

Lists all the questions in the survey and displays all the comments made to these questions, if applicable.

# **Table of contents**

Report info	1
Question 1: Since the adoption of the Development Agenda, to what degree do you consider that WIPO's technical	2
Levels	2
Question 2: Since the adoption of the Development Agenda, do you consider that: (required)	3
Levels	3
Question 3: Do you agree that, since the adoption of the Development Agenda, WIPO has assisted Member States i	4
Question 3a: Please specify the extent to which these strategies meet the needs of:	5
Levels	5
Question 4: In my opinion, since the adoption of the Development Agenda, WIPO has taken adequate measures to f	ε
Levels	6
Question 5: Since the adoption of the Development Agenda, to what degree do you consider that WIPO's legislati	7
Levels	7
Question 6: In your view, to what degree have WIPO studies undertaken in the context of the Development Agenda	8
Levels	8
Question 7: In my opinion, since the adoption of the Development Agenda, WIPO's norm setting activities have:	9
Levels	9
Question 8: In my view, since the adoption of the Development Agenda, WIPO has taken: (required)	11
Levels	11
Question 9: Since the adoption of the Development Agenda, to what degree do you consider that WIPO has taken a	12
Levels	12
Question 10: In my opinion, the implementation of the Development Agenda has: (required)	13
Levels	13
Question 11: Please rate the effectiveness of the following databases as means of sharing information: (requir	15
Levels	15
Question 12: In my view, since the adoption of the Development Agenda, WIPO has adequately addressed the topic	16
Levels	16
Question 13: Overall, to what degree has WIPO's work related to the implementation of the Development Agenda Re	18
Levels	18
Question 14: In your view, to what degree have the Development Agenda projects implemented in your country met	19
Levels	19
Question 15: In my opinion, the thematic project-based methodology has been an effective instrument for the imp	20
Question 16: Please include any suggestions for enhancing the effectiveness of the implementation of the Develo	21

# Report info

 Report date:
 Friday, January 22, 2016 1:56:52 PM CET

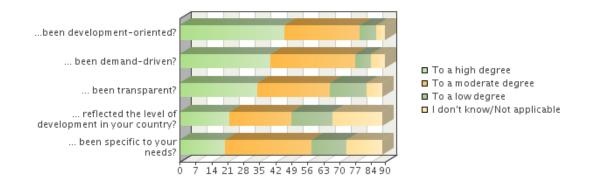
 Start date:
 Tuesday, October 6, 2015 5:11:00 PM CEST

 Stop date:
 Wednesday, January 20, 2016 7:00:00 PM CET

Stored responses:141Number of completed responses:66Number of invitees:651Invitees that responded:138Invitee response rate:21.2%

Since the adoption of the Development Agenda, to what degree do you consider that WIPO's technical assistance has: (required)

#### Levels

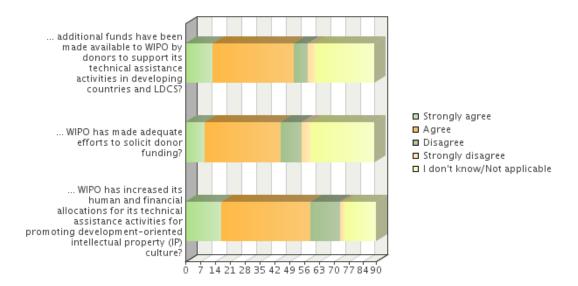


	To a high degree	To a moderate degree	To a low degree	I don't know/Not applicable	Sum
been	46	33	7	4	90
developmen	51.11%	36.67%	7.78%	4.44%	100%
t-oriented?	10.29%	7.38%	1.57%	0.89%	20.13%
been	40	37	7	6	90
demand-	44.44%	41.11%	7.78%	6.67%	100%
driven?	8.95%	8.28%	1.57%	1.34%	20.13%
been transparent ?	34	32	16	7	89
	38.2%	35.96%	17.98%	7.87%	100%
	7.61%	7.16%	3.58%	1.57%	19.91%
reflected the level of developmen t in your country?	22 24.72% 4.92%	27 30.34% 6.04%	18 20.22% 4.03%	22 24.72% 4.92%	89 100% 19.91%
been specific to your needs?	20	38	15	16	89
	22.47%	42.7%	16.85%	17.98%	100%
	4.47%	8.5%	3.36%	3.58%	19.91%
Sum	162	167	63	55	447
	-	-	-	-	-
	36.24%	37.36%	14.09%	12.3%	100%

<sup>\*</sup>Sequence of numbers in a cell

Since the adoption of the Development Agenda, do you consider that: (required)

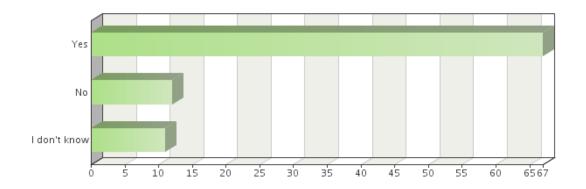
#### Levels



	Strongly agree	Agree	Disagree	Strongly disagree	I don't know/Not applicable	Sum
additional funds have been made available to WIPO by donors to support its technical assistance activities in developing countries and LDCS?	13	38	7	3	28	89
	14.61%	42.7%	7.87%	3.37%	31.46%	100%
	4.85%	14.18%	2.61%	1.12%	10.45%	33.21%
WIPO has made adequate efforts to solicit donor funding?	9	36	10	4	30	89
	10.11%	40.45%	11.24%	4.49%	33.71%	100%
	3.36%	13.43%	3.73%	1.49%	11.19%	33.21%
WIPO has increased its human and financial allocations for its technical assistance activities for promoting developmen t-oriented intellectual property (IP) culture?	17	42	14	2	15	90
	18.89%	46.67%	15.56%	2.22%	16.67%	100%
	6.34%	15.67%	5.22%	0.75%	5.6%	33.58%
Sum	39 -	116 -	31 -	9	73 -	268 -
	14.55%	43.28%	11.57%	3.36%	27.24%	100%

<sup>\*</sup>Sequence of numbers in a cell

Do you agree that, since the adoption of the Development Agenda, WIPO has assisted Member States in creating appropriate national IP strategies? (required)



Frequency table

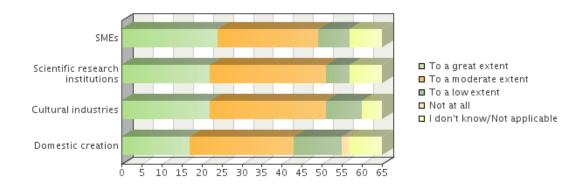
Choices	Absolute frequency	Relative frequency	Adjusted relative frequency
Yes	67	47.52%	74.44%
No	12	8.51%	13.33%
I don't know	11	7.8%	12.22%
Sum:	90	63.83%	100%
Not answered:	51	36.17%	-

Total answered: 90

## **Question 3a**

Please specify the extent to which these strategies meet the needs of:

#### Levels



	To a great extent	To a moderate extent	To a low extent	Not at all	I don't know/Not applicable	Sum
SMEs	24	25	8	0	8	65
	36.92%	38.46%	12.31%	0%	12.31%	100%
	9.23%	9.62%	3.08%	0%	3.08%	25%
Scientific research institutions	22	29	6	0	8	65
	33.85%	44.62%	9.23%	0%	12.31%	100%
	8.46%	11.15%	2.31%	0%	3.08%	25%
Cultural industries	22	29	9	0	5	65
	33.85%	44.62%	13.85%	0%	7.69%	100%
	8.46%	11.15%	3.46%	0%	1.92%	25%
Domestic creation	17	26	12	2	8	65
	26.15%	40%	18.46%	3.08%	12.31%	100%
	6.54%	10%	4.62%	0.77%	3.08%	25%
Sum	85	109	35	2	29	260
	-	-	-	-	-	-
	32.69%	41.92%	13.46%	0.77%	11.15%	100%

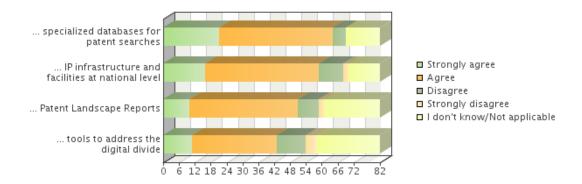
<sup>\*</sup>Sequence of numbers in a cell

Absolute frequency

Relative frequency row

In my opinion, since the adoption of the Development Agenda, WIPO has taken adequate measures to facilitate and assist developing countries and LDCs in accessing / developing: (required)

#### Levels

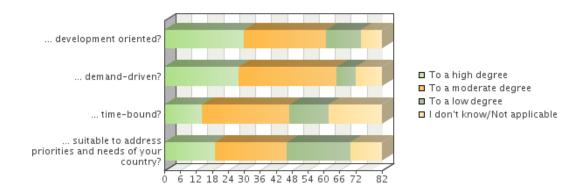


	Strongly agree	Agree	Disagree	Strongly disagree	I don't know/Not applicable	Sum
specialized databases for patent searches	21 25.61% 6.4%	43 52.44% 13.11%	5 6.1% 1.52%	0 0% 0%	13 15.85% 3.96%	82 100% 25%
IP infrastructur e and facilities at national level	16	43	9	2	12	82
	19.51%	52.44%	10.98%	2.44%	14.63%	100%
	4.88%	13.11%	2.74%	0.61%	3.66%	25%
Patent	10	41	8	2	21	82
Landscape	12.2%	50%	9.76%	2.44%	25.61%	100%
Reports	3.05%	12.5%	2.44%	0.61%	6.4%	25%
tools to address the digital divide	11 13.41% 3.35%	32 39.02% 9.76%	11 13.41% 3.35%	4 4.88% 1.22%	24 29.27% 7.32%	82 100% 25%
Sum	58	159	33	8	70	328
	-	-	-	-	-	-
	17.68%	48.48%	10.06%	2.44%	21.34%	100%

<sup>\*</sup>Sequence of numbers in a cell

Since the adoption of the Development Agenda, to what degree do you consider that WIPO's legislative activities have been: (required)

#### Levels

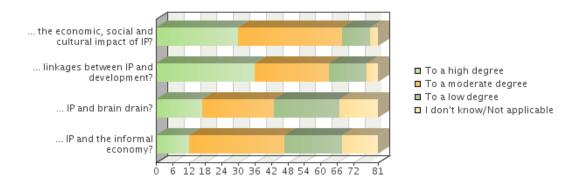


	To a high degree	To a moderate degree	To a low degree	I don't know/Not applicable	Sum
developmen t oriented?	30 36.59% 9.15%	31 37.8% 9.45%	13 15.85% 3.96%	8 9.76% 2.44%	82 100% 25%
demand- driven?	28 34.15% 8.54%	37 45.12% 11.28%	7 8.54% 2.13%	10 12.2% 3.05%	82 100% 25%
time- bound?	14 17.07% 4.27%	33 40.24% 10.06%	15 18.29% 4.57%	20 24.39% 6.1%	82 100% 25%
suitable to address priorities and needs of your country?	19 23.17% 5.79%	27 32.93% 8.23%	24 29.27% 7.32%	12 14.63% 3.66%	82 100% 25%
Sum	91 - 27.74%	128 - 39.02%	59 - 17.99%	50 - 15.24%	328 - 100%

<sup>\*</sup>Sequence of numbers in a cell

In your view, to what degree have WIPO studies undertaken in the context of the Development Agenda adequately responded to: (required)

#### Levels

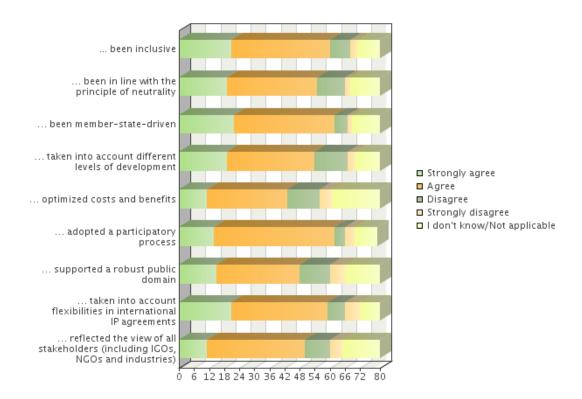


	To a high degree	To a moderate degree	To a low degree	I don't know/Not applicable	Sum
the economic, social and cultural impact of IP?	30 37.04% 9.26%	38 46.91% 11.73%	10 12.35% 3.09%	3 3.7% 0.93%	81 100% 25%
linkages between IP and developmen t?	36 44.44% 11.11%	27 33.33% 8.33%	14 17.28% 4.32%	4 4.94% 1.23%	81 100% 25%
IP and brain drain?	17	26	24	14	81
	20.99%	32.1%	29.63%	17.28%	100%
	5.25%	8.02%	7.41%	4.32%	25%
IP and the informal economy?	12	35	21	13	81
	14.81%	43.21%	25.93%	16.05%	100%
	3.7%	10.8%	6.48%	4.01%	25%
Sum	95	126	69	34	324
	-	-	-	-	-
	29.32%	38.89%	21.3%	10.49%	100%

<sup>\*</sup>Sequence of numbers in a cell

In my opinion, since the adoption of the Development Agenda, WIPO's norm setting activities have: (required)

#### Levels



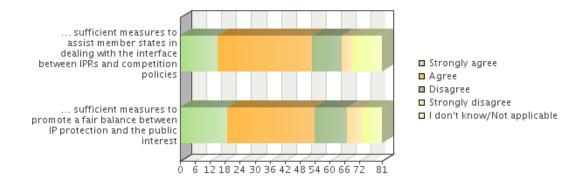
	Strongly agree	Agree	Disagree	Strongly disagree	I don't know/Not applicable	Sum
been inclusive	21	39	8	3	9	80
	26.25%	48.75%	10%	3.75%	11.25%	100%
	2.92%	5.42%	1.11%	0.42%	1.25%	11.13%
been in line with the principle of neutrality	19 23.75% 2.64%	36 45% 5.01%	11 13.75% 1.53%	2 2.5% 0.28%	12 15% 1.67%	80 100% 11.13%
been	22	40	5	2	11	80
member-	27.5%	50%	6.25%	2.5%	13.75%	100%
state-driven	3.06%	5.56%	0.7%	0.28%	1.53%	11.13%
taken into account different levels of developmen t	19 23.75% 2.64%	35 43.75% 4.87%	13 16.25% 1.81%	3 3.75% 0.42%	10 12.5% 1.39%	80 100% 11.13%
optimized costs and benefits	11	32	13	5	19	80
	13.75%	40%	16.25%	6.25%	23.75%	100%
	1.53%	4.45%	1.81%	0.7%	2.64%	11.13%
adopted a participator y process	14	48	4	4	9	79
	17.72%	60.76%	5.06%	5.06%	11.39%	100%
	1.95%	6.68%	0.56%	0.56%	1.25%	10.99%
supported a robust public domain	15	33	12	6	14	80
	18.75%	41.25%	15%	7.5%	17.5%	100%
	2.09%	4.59%	1.67%	0.83%	1.95%	11.13%
taken into account flexibilities in international IP	21	38	7	6	8	80
	26.25%	47.5%	8.75%	7.5%	10%	100%
	2.92%	5.29%	0.97%	0.83%	1.11%	11.13%

reflected the view of all stakeholder s (including IGOs, NGOs and industries)	11 13.75% 1.53%	39 48.75% 5.42%	10 12.5% 1.39%	5 6.25% 0.7%	15 18.75% 2.09%	80 100% 11.13%
Sum	153	340	83	36	107	719
	-	-	-	-	-	-
	21.28%	47.29%	11.54%	5.01%	14.88%	100%

<sup>\*</sup>Sequence of numbers in a cell

In my view, since the adoption of the Development Agenda, WIPO has taken: (required)

#### Levels



	Strongly agree	Agree	Disagree	Strongly disagree	I don't know/Not applicable	Sum
sufficient measures to assist member states in dealing with the interface between IPRs and competition policies	15	38	12	4	12	81
	18.52%	46.91%	14.81%	4.94%	14.81%	100%
	9.26%	23.46%	7.41%	2.47%	7.41%	50%
sufficient measures to promote a fair balance between IP protection and the public interest	19	35	13	6	8	81
	23.46%	43.21%	16.05%	7.41%	9.88%	100%
	11.73%	21.6%	8.02%	3.7%	4.94%	50%
Sum	34	73	25	10	20	162
	-	-	-	-	-	-
	20.99%	45.06%	15.43%	6.17%	12.35%	100%

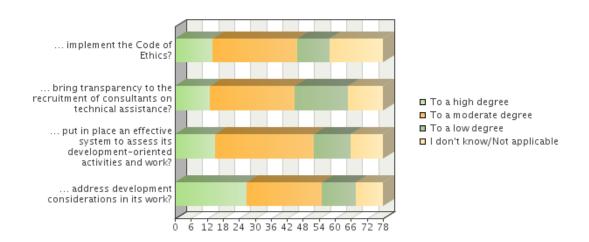
<sup>\*</sup>Sequence of numbers in a cell

Absolute frequency

Relative frequency row

Since the adoption of the Development Agenda, to what degree do you consider that WIPO has taken adequate measures to (required)

#### Levels

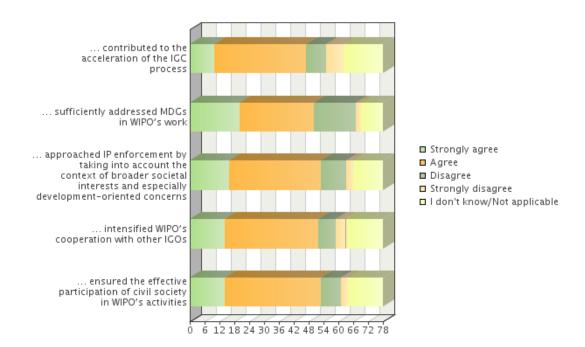


	To a high degree	To a moderate degree	To a low degree	I don't know/Not applicable	Sum
implement	14	32	12	20	78
the Code of	17.95%	41.03%	15.38%	25.64%	100%
Ethics?	4.49%	10.26%	3.85%	6.41%	25%
bring transparenc y to the recruitment of consultants on technical assistance?	13 16.67% 4.17%	32 41.03% 10.26%	20 25.64% 6.41%	13 16.67% 4.17%	78 100% 25%
put in place an effective system to assess its developmen t-oriented activities and work?	15	37	14	12	78
	19.23%	47.44%	17.95%	15.38%	100%
	4.81%	11.86%	4.49%	3.85%	25%
address developmen t consideratio ns in its work?	27	28	13	10	78
	34.62%	35.9%	16.67%	12.82%	100%
	8.65%	8.97%	4.17%	3.21%	25%
Sum	69	129	59	55	312
	-	-	-	-	-
	22.12%	41.35%	18.91%	17.63%	100%

<sup>\*</sup>Sequence of numbers in a cell

In my opinion, the implementation of the Development Agenda has: (required)

#### Levels



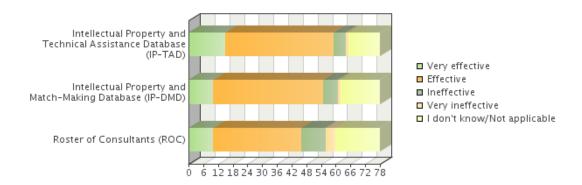
	Strongly agree	Agree	Disagree	Strongly disagree	I don't know/Not applicable	Sum
contributed to the acceleration of the IGC process	10 12.82% 2.56%	37 47.44% 9.49%	8 10.26% 2.05%	7 8.97% 1.79%	16 20.51% 4.1%	78 100% 20%
sufficiently addressed MDGs in WIPO's work	20 25.64% 5.13%	30 38.46% 7.69%	17 21.79% 4.36%	2 2.56% 0.51%	9 11.54% 2.31%	78 100% 20%
approached IP enforcement by taking into account the context of broader societal interests and especially developmen t-oriented concerns	16 20.51% 4.1%	37 47.44% 9.49%	10 12.82% 2.56%	3 3.85% 0.77%	12 15.38% 3.08%	78 100% 20%
intensified WIPO's cooperation with other IGOs	14 17.95% 3.59%	38 48.72% 9.74%	7 8.97% 1.79%	4 5.13% 1.03%	15 19.23% 3.85%	78 100% 20%
ensured the effective participation of civil society in WIPO's	14 17.95% 3.59%	39 50% 10%	8 10.26% 2.05%	3 3.85% 0.77%	14 17.95% 3.59%	78 100% 20%

Sum 74	74	181	50	19	66	390
Sum	- 18.97%	- 46.41%	- 12.82%	4.87%	- 16.92%	- 100%

<sup>\*</sup>Sequence of numbers in a cell

Please rate the effectiveness of the following databases as means of sharing information: (required)

#### Levels



	Very effective	Effective	Ineffective	Very ineffective	I don't know/Not applicable	Sum
Intellectual Property and Technical Assistance Database (IP-TAD)	15 19.23% 6.41%	44 56.41% 18.8%	5 6.41% 2.14%	1 1.28% 0.43%	13 16.67% 5.56%	78 100% 33.33%
Intellectual Property and Match- Making Database (IP-DMD)	10 12.82% 4.27%	45 57.69% 19.23%	6 7.69% 2.56%	1 1.28% 0.43%	16 20.51% 6.84%	78 100% 33.33%
Roster of Consultants (ROC)	10 12.82% 4.27%	36 46.15% 15.38%	10 12.82% 4.27%	4 5.13% 1.71%	18 23.08% 7.69%	78 100% 33.33%
Sum	35 - 14.96%	125 - 53.42%	21 - 8.97%	6 - 2.56%	47 - 20.09%	234 - 100%

<sup>\*</sup>Sequence of numbers in a cell

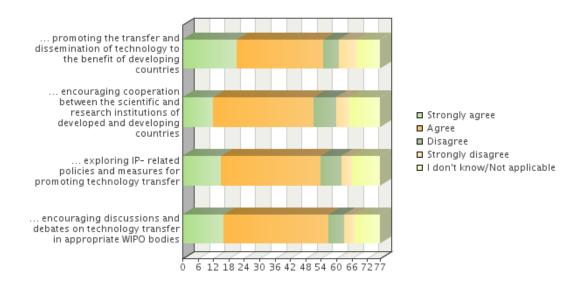
Absolute frequency

Relative frequency row

Relative frequency

In my view, since the adoption of the Development Agenda, WIPO has adequately addressed the topic of technology transfer through: (required)

#### Levels



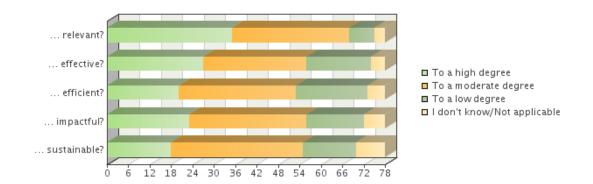
	Strongly agree	Agree	Disagree	Strongly disagree	I don't know/Not applicable	Sum
promoting the transfer and disseminati on of technology to the benefit of developing countries	21	34	6	7	9	77
	27.27%	44.16%	7.79%	9.09%	11.69%	100%
	6.82%	11.04%	1.95%	2.27%	2.92%	25%
encouraging cooperation between the scientific and research institutions of developed and developing countries	12	39	9	5	12	77
	15.58%	50.65%	11.69%	6.49%	15.58%	100%
	3.9%	12.66%	2.92%	1.62%	3.9%	25%
exploring IP- related policies and measures for promoting technology transfer	15	39	8	4	11	77
	19.48%	50.65%	10.39%	5.19%	14.29%	100%
	4.87%	12.66%	2.6%	1.3%	3.57%	25%
encouraging discussions and debates on technology transfer in appropriate WIPO bodies	16	41	6	4	10	77
	20.78%	53.25%	7.79%	5.19%	12.99%	100%
	5.19%	13.31%	1.95%	1.3%	3.25%	25%

_	64	153	29	20	42	308
Sum	- 20.78%	49.68%	- 9.42%	- 6.49%	- 13.64%	100%

<sup>\*</sup>Sequence of numbers in a cell

Overall, to what degree has WIPO's work related to the implementation of the Development Agenda Recommendations been: (required)

#### Levels



	To a high degree	To a moderate degree	To a low degree	I don't know/Not applicable	Sum
relevant?	35	33	7	3	78
	44.87%	42.31%	8.97%	3.85%	100%
	8.97%	8.46%	1.79%	0.77%	20%
effective?	27	29	18	4	78
	34.62%	37.18%	23.08%	5.13%	100%
	6.92%	7.44%	4.62%	1.03%	20%
efficient?	20	33	20	5	78
	25.64%	42.31%	25.64%	6.41%	100%
	5.13%	8.46%	5.13%	1.28%	20%
impactful?	23	33	16	6	78
	29.49%	42.31%	20.51%	7.69%	100%
	5.9%	8.46%	4.1%	1.54%	20%
sustainable	18	37	15	8	78
	23.08%	47.44%	19.23%	10.26%	100%
	4.62%	9.49%	3.85%	2.05%	20%
Sum	123	165	76	26	390
	-	-	-	-	-
	31.54%	42.31%	19.49%	6.67%	100%

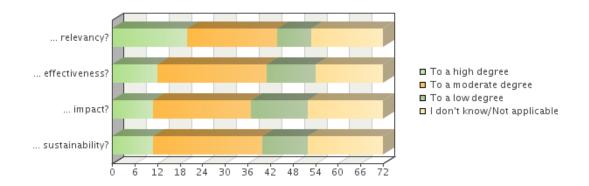
<sup>\*</sup>Sequence of numbers in a cell

Absolute frequency Relative frequency row

Relative frequency

In your view, to what degree have the Development Agenda projects implemented in your country met your needs in terms of: (required)

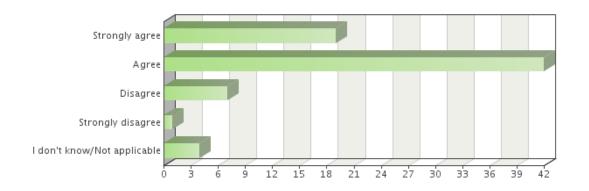
#### Levels



	To a high degree	To a moderate degree	To a low degree	I don't know/Not applicable	Sum
 relevancy?	20 27.78% 6.94%	24 33.33% 8.33%	9 12.5% 3.12%	19 26.39% 6.6%	72 100% 25%
effectivenes s?	12	29	13	18	72
	16.67%	40.28%	18.06%	25%	100%
	4.17%	10.07%	4.51%	6.25%	25%
impact?	11	26	15	20	72
	15.28%	36.11%	20.83%	27.78%	100%
	3.82%	9.03%	5.21%	6.94%	25%
	11	29	12	20	72
sustainabilit	15.28%	40.28%	16.67%	27.78%	100%
y?	3.82%	10.07%	4.17%	6.94%	25%
Sum	54	108	49	77	288
	-	-	-	-	-
	18.75%	37.5%	17.01%	26.74%	100%

<sup>\*</sup>Sequence of numbers in a cell

In my opinion, the thematic project-based methodology has been an effective instrument for the implementation of the Development Agenda recommendations: (required)



Frequency table

Choices	Absolute frequency	Relative frequency	Adjusted relative frequency
Strongly agree	19	13.48%	26.03%
Agree	42	29.79%	57.53%
Disagree	7	4.96%	9.59%
Strongly disagree	1	0.71%	1.37%
I don't know/Not applicable	4	2.84%	5.48%
Sum:	73	51.77%	100%
Not answered:	68	48.23%	-

Total answered: 73

Please include any suggestions for enhancing the effectiveness of the implementation of the Development Agenda

Recommendations. (optional)

#### Text input

Use of the logical framework while planning the projects, more participative planning of the projects, project management skills development for the WIPO project officers, strengthening of the result-oriented management

Please note that as a capital based delegate it was difficult to respond to the survey questions that appear to relate to expertise regarding the delivery and receipt of development activities.

Development Recommendations can be credited with introducing a number of reforms that have allowed WIPO to coordinate and structure its programmes to better reflect development considerations. However some of the more ambitious outcomes of the Development Agenda, particularly those relating to institutional reform and governance, have created hurdles which MS have found difficult to agree a way forward on. This has unfortunately distracted member states (MS) from the core objective of empowering WIPO to deliver projects that genuinely support and protect users of the IP system in developing countries. In particular we feel more could be done to engage SME's and their representatives in WIPO's development activities without which opportunities to commercialise IP generated in developing countries and LDCs will continue to be lost. We strongly believe further institutional reforms of WIPO would be counterproductive.

We believe the reforms introduced through the development agenda, including the establishment of CDIP, have created the right platforms to identify and address activities relevant to development. Unfortunately we have seen an increase in the incidence of CDIP pilot projects, whose beneficiaries have spoken highly of the assistance they have received from WIPO, being suspended by a small number of MS in CDIP. We strongly believe that the next phase of the development agenda should be to focus on outputs; delivering sustainable development projects based on actual needs identified by individual developing countries.

We would also like to flag some specific concerns in respect to how some of the questions in this survey have been structured:

Question 5: WIPO's legislative assistance is not information that is publically shared with all WIPO MS since this type of assistance is usually a bilateral undertaking between WIPO and the MS seeking advice and can often be confidential in nature. We continue to respect the right of individual MS seeking such support to ask WIPO to hold this information in confidence, this principle is reflected in recommendation 5 of cluster A in the DAR.

confidence, this principle is reflected in recommendation 5 of cluster A in the DAR.

Question 6: WIPO studies set out under the DAR must be agreed through negotiations between MS. So while the development agenda has identified areas for further studies it falls to MS to determine whether or not a study would be useful along with the framework of the study itself. That said we believe WIPO has fulfilled the studies proposed in the DAR. Question 7: The norm setting activities in WIPO are ultimately the responsibility of MS and not that of the Secretariat. New international norms must reflect the collective interests off all WIPO MS, otherwise they will never enjoy universal ratification and acceptance.

Questions 8, 9, 10, 12 assume that the adoption/implementation of the Development Agenda is solely responsible for specific actions listed in these questions when in fact many of the activities listed in these question were either already in place or have been acted on independently of the DAR.

#### I don t have!

1. , (), (), , -.

AXIOMATICS OF NATURE AND LEGISLATION: https://sites.google.com/site/axiomaticsofnature

#### n/a

While we recognise and welcome CDIP's work in monitoring and evaluating development related IP programs, we think WIPO's implementation of the Development Agenda would benefit from a stronger emphasis on ensuring the evaluation results are not limited to assessment of individual programs only, but also used to feedback lessons learnt and inform understanding of results at a higher level (progress against the Development Agenda). To this end, further attention on sustainability and measuring longer term results even beyond the life of the project or programs would be useful.

The implementation of the Development Agenda Recommendations must and should be so implemented based on specific needs of beneficiary countries as opposed to generalization base on regional or zonal considerations since even within regional groupings the needs are different hence different approaches have to be put in place to characterize desirable and effective changes.

There are developing nations need assistance in development of and rehabilitation of Career Level Her like teaching English note of that the career staff lacks language teachingsuch as teaching English is fact that In particular Yemen

#### Greetings

Provision of technical expertise should have a focus to develop, mentor and harness technical expertise of locals.

WIPO in ist very important instution to Support IP in development country, specialist how WIPO to help IP product from development courtry to globalitation.

Although obviously the work undertaken for the implementation of the all DA recomendations, given the very diverse needs, are quite challanging and hard and the output usually seem to be not-satisfactory for most of the countries, the Secretariat may try to find more innovative approaches. The project approach is a good one, I think, but to encompass all the DA recommendations and spesific country needs, mostly from GRULAC, more inclusive and practical tools should be developed. Maybe firstly a standard method should be agreed on for example for the implementation f a spesific DA recommandation, not every time different projects only enjoyed by a few countries is used.

Thank you WIPO for your work, but I only want to mention that we need the Arabic language in all of WIPO activates and

The DA recommendations should guide WIPO's policy, particularly in creating the environment for industries in developing countries, to commercialise their IP. Stakeholders are an important part of the IP system and more should be done to include stakeholders and ensure their views are reflected at WIPO.

The iniital DA's focussed on WIPO's organisation structure and although the DA's can be credited with introducing reforms to allow WIPO to organise it's programmes better - especially with regard to development considerations, this has led to a number of more ambitous recommnedations that have created barriers that MS have found difficult to navigate. As a result this has detracted from the important objective of enabling WIPO to deliver good quality projects that support users of the IP system.

For the implementation of the DAR to have the expected effects, they should be measured in terms of their results for the targeted countries. The DA projects might be important tools, but their impact is limited, and they cannot exhaust the implementation of the DAR on which they are focused. A wider and more comprehensive discussion on the ways IP can contribute to development should be carried out, in order to promote a more holistic approach to the implementation of the DAR, with an ensuing change in the way the organization operates, having development as a permanent objective.

- 1. The implementation of projects based on the development agenda has to be based on the needs of Member States.
- 2. Following the adoption of the 2030 Agenda for Sustainable Development, WIPO as a specialized agency has to mainstream the relevant goals and targets into its work.
- 3. Enhanced collaboration with relevant UN agencies, which implement similar projects as WIPO at a country level is required within the framework of delivering as one.

The DA should should further take development needs of LDC countries including providing technical and financial assistance on IP soft and hard infrastructures (includes developing IP policies, providing capacity building to IP Public officials, support on IP related needs of sottwares and hardwares).

Development Agenda constitutes an integral part of WIPO's activities, since its adoption in 2007. During those years WIPO has made great progress in implementing the D.A. and has attained remarkable achievements in tackling issues concerning IP and development. The D.A. has continued to be successfully implemented in the relevant activities of WIPO through the implementation of the respective D.A. recommendations. In light of the above, the implementation of the DA recommendations should not hinder the work of the various WIPO Committees. Preventing Committees from convening is considered as unproductive and in any case not enhancing the development of a balanced and effective international property system.

La relance par courrier officiel est nécessaire car dans beaucoup de pays en développement, la correspondance par Internet n'engage pas l'autorité publique.

WIPO needs to move away from the Project based system and come up with tangible long term processes in implementing the Development Agenda Recommendations. The recommendations dont have a beginning and an end so they cant be attached to projects that have a beginning and an end. The recommendations need to be intergrated into the day to day work of the organisation. In this way progress will be seen espoecially by those affected the developing countries and LDCs. In addition, the implementation of the Coordination Mechanism will enhance accountability so that outsiders and Member States can fully aware of the work the organisation is doing. The continued resistance by deeveloped countries to the coordination mechanism hampers accountability.

Need to understand that relevant DA recommendations aren't confined to projects but need to be streamlined into the work of the organization as a norm. Need for PBC which allocates money to be part of the coordination mechanism for DA implementation essential

Le plan d'action pour le développement doit prendre en considération les moyens limités des PMA pour pouvoir surmonter les difficultés relatives aux règles de la propriété intellectuelle.

Nous attendons des actes plus concrets de contribution de l'OMPI au développment des pays membres. L'OMPI doit réellment favoriser le transfert de tehnologie des pays développés aux pays en développement!

Considero que los países miembros en desarrollo y menos adelantados deben intervenir mas en la toma de decisiones para la aplicación de las recomendaciones de la Agenda para el Desarrollo de la OMPI, de conformidad con sus necesidades y sus niveles de desarrollo en PI y la OMPI cooperar y asistir técnicamente conforme a esas solicitudes y necesidades.

More questions aimed at understanding the delivery of Tech Assistance from the provider perspective should have added. Questions pertaining to our work with WIPO to deliver these training.

Los proyectos deberían tener un mejor control programático así como un seguimiento apropiado. No basta con iniciar múltiples proyectos pero hay que identificar necesidades puntuales y tratar de enforcar las actividades en el desarrollo de los países. Es preciso para ello determinar áreas de acción en donde puede apoyar la organización.

WIPO should provide special program for Technology development and sustainable development of the local SMEs in LDC countries like Myanmar.

From our point of view some of these questions leave large room for interpretation. We assume that the different participants answer these question with a different understanding in mind. We wonder whether valuable and precise information can be gathered.

The effectiveness of the implementation of the Development Agenda Recommendations. (DAR) can be enhanced if MS would understand that these Recommendation and the Development Agenda (DA) as such do not alter the Mandate of WIPO as in Art. 3 WIPO Convention. The DA and the DAR can only fill the frame the WIPO Convention offers.

# NGOs / IGOs Comment Report

Lists all the questions in the survey and displays all the comments made to these questions, if applicable.

# **Table of contents**

Report into	1
Question 1: Since the adoption of the Development Agenda, to what degree do you consider that WIPO's technical	2
Question 2: Since the adoption of the Development Agenda, do you consider that: (required)	3
Levels	
Question 3: Do you agree that, since the adoption of the Development Agenda, WIPO has assisted Member States i	
Question 3a: Please specify the extent to which these strategies meet the needs of:	
Question 4: In my opinion, since the adoption of the Development Agenda, WIPO has taken adequate measures to f  Levels	
Question 5: Since the adoption of the Development Agenda, to what degree do you consider that WIPO's legislati	
Question 6: In your view, to what degree have WIPO studies undertaken in the context of the Development Agenda	8
Question 7: In my opinion, since the adoption of the Development Agenda, WIPO's norm setting activities have:	
Question 8: In my view, since the adoption of the Development Agenda, WIPO has taken: (required)	11
Question 9: Since the adoption of the Development Agenda, to what degree do you consider that WIPO has taken a	12
Question 10: In my opinion, the implementation of the Development Agenda has: (required)	13
Question 11: Please rate the effectiveness of the following databases as means of sharing information: (requir	15
Question 12: In my view, since the adoption of the Development Agenda, WIPO has adequately addressed the topic	16
Question 13: Overall, to what degree has WIPO's work related to the implementation of the Development Agenda Re	18
Question 14: In my opinion, the thematic project-based methodology has been an effective instrument for the imp	
Question 15: Please include any suggestions for enhancing the effectiveness of the implementation of the Develo	

# Report info

 Report date:
 Friday, January 22, 2016 2:00:52 PM CET

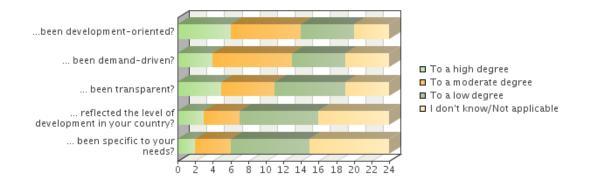
 Start date:
 Tuesday, October 6, 2015 5:11:00 PM CEST

 Stop date:
 Wednesday, January 20, 2016 7:00:00 PM CET

Stored responses:30Number of completed responses:16Number of invitees:133Invitees that responded:27Invitee response rate:20.3%

Since the adoption of the Development Agenda, to what degree do you consider that WIPO's technical assistance has: (required)

#### Levels

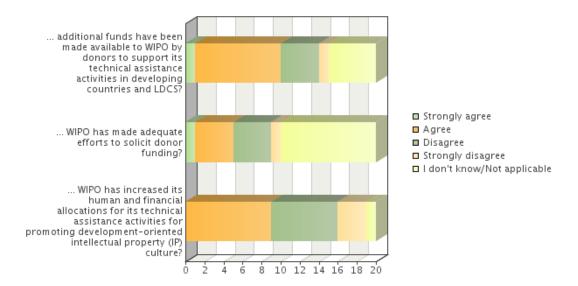


	To a high degree	To a moderate degree	To a low degree	I don't know/Not applicable	Sum
been	6	8	6	4	24
developmen	25%	33.33%	25%	16.67%	100%
t-oriented?	5%	6.67%	5%	3.33%	20%
been demand-driven?	4	9	6	5	24
	16.67%	37.5%	25%	20.83%	100%
	3.33%	7.5%	5%	4.17%	20%
been transparent ?	5	6	8	5	24
	20.83%	25%	33.33%	20.83%	100%
	4.17%	5%	6.67%	4.17%	20%
reflected the level of developmen t in your country?	3 12.5% 2.5%	4 16.67% 3.33%	9 37.5% 7.5%	8 33.33% 6.67%	24 100% 20%
been specific to your needs?	2	4	9	9	24
	8.33%	16.67%	37.5%	37.5%	100%
	1.67%	3.33%	7.5%	7.5%	20%
Sum	20	31	38	31	120
	-	-	-	-	-
	16.67%	25.83%	31.67%	25.83%	100%

<sup>\*</sup>Sequence of numbers in a cell

Since the adoption of the Development Agenda, do you consider that: (required)

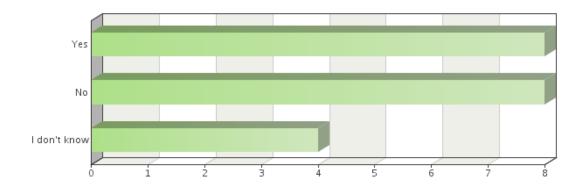
#### Levels



	Strongly agree	Agree	Disagree	Strongly disagree	I don't know/Not applicable	Sum
additional funds have been made available to WIPO by donors to support its technical assistance activities in developing countries and LDCS?	1	9	4	1	5	20
	5%	45%	20%	5%	25%	100%
	1.67%	15%	6.67%	1.67%	8.33%	33.33%
WIPO has made adequate efforts to solicit donor funding?	1	4	4	1	10	20
	5%	20%	20%	5%	50%	100%
	1.67%	6.67%	6.67%	1.67%	16.67%	33.33%
WIPO has increased its human and financial allocations for its technical assistance activities for promoting developmen t-oriented intellectual property (IP) culture?	0	9	7	3	1	20
	0%	45%	35%	15%	5%	100%
	0%	15%	11.67%	5%	1.67%	33.33%
Sum	2	22	15	5	16	60
	-	-	-	-	-	-
	3.33%	36.67%	25%	8.33%	26.67%	100%

<sup>\*</sup>Sequence of numbers in a cell

Do you agree that, since the adoption of the Development Agenda, WIPO has assisted Member States in creating appropriate national IP strategies? (required)



Frequency table

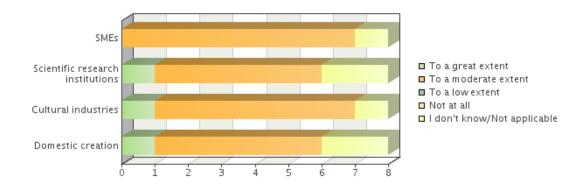
	21103 14.1010		
Choices	Absolute frequency	Relative frequency	Adjusted relative frequency
Yes	8	26.67%	40%
No	8	26.67%	40%
I don't know	4	13.33%	20%
Sum:	20	66.67%	100%
Not answered:	10	33.33%	-

Total answered: 20

## **Question 3a**

Please specify the extent to which these strategies meet the needs of:

### Levels



	To a great extent	To a moderate extent	To a low extent	Not at all	I don't know/Not applicable	Sum
SMEs	0	7	0	0	1	8
	0%	87.5%	0%	0%	12.5%	100%
	0%	21.88%	0%	0%	3.12%	25%
Scientific research institutions	1	5	0	0	2	8
	12.5%	62.5%	0%	0%	25%	100%
	3.12%	15.62%	0%	0%	6.25%	25%
Cultural industries	1	6	0	0	1	8
	12.5%	75%	0%	0%	12.5%	100%
	3.12%	18.75%	0%	0%	3.12%	25%
Domestic creation	1	5	0	0	2	8
	12.5%	62.5%	0%	0%	25%	100%
	3.12%	15.62%	0%	0%	6.25%	25%
Sum	3	23	0	0	6	32
	-	-	-	-	-	-
	9.38%	71.88%	0%	0%	18.75%	100%

<sup>\*</sup>Sequence of numbers in a cell

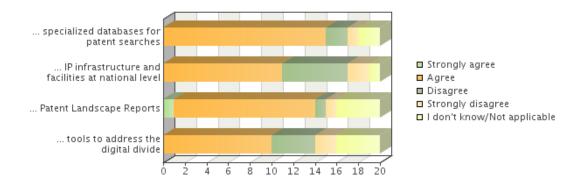
Absolute frequency

Relative frequency row

Relative frequency

In my opinion, since the adoption of the Development Agenda, WIPO has taken adequate measures to facilitate and assist developing countries and LDCs in accessing / developing: (required)

#### Levels



	Strongly agree	Agree	Disagree	Strongly disagree	I don't know/Not applicable	Sum
specialized databases for patent searches	0 0% 0%	15 75% 18.75%	2 10% 2.5%	1 5% 1.25%	2 10% 2.5%	20 100% 25%
IP infrastructur e and facilities at national level	0	11	6	2	1	20
	0%	55%	30%	10%	5%	100%
	0%	13.75%	7.5%	2.5%	1.25%	25%
Patent	1	13	1	1	4	20
Landscape	5%	65%	5%	5%	20%	100%
Reports	1.25%	16.25%	1.25%	1.25%	5%	25%
tools to address the digital divide	0 0% 0%	10 50% 12.5%	4 20% 5%	2 10% 2.5%	4 20% 5%	20 100% 25%
Sum	1	49	13	6	11	80
	-	-	-	-	-	-
	1.25%	61.25%	16.25%	7.5%	13.75%	100%

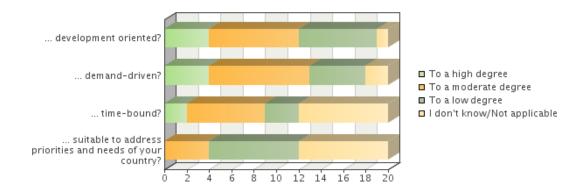
<sup>\*</sup>Sequence of numbers in a cell

Absolute frequency Relative frequency row

Relative frequency

Since the adoption of the Development Agenda, to what degree do you consider that WIPO's legislative activities have been: (required)

#### Levels

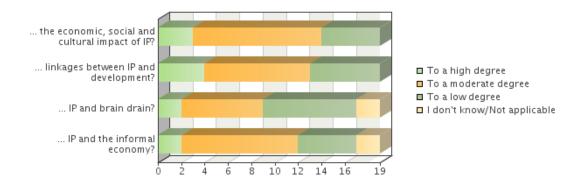


	To a high degree	To a moderate degree	To a low degree	I don't know/Not applicable	Sum
developmen t oriented?	4 20% 5%	8 40% 10%	7 35% 8.75%	1 5% 1.25%	20 100% 25%
demand- driven?	4 20% 5%	9 45% 11.25%	5 25% 6.25%	2 10% 2.5%	20 100% 25%
time- bound?	2 10% 2.5%	7 35% 8.75%	3 15% 3.75%	8 40% 10%	20 100% 25%
suitable to address priorities and needs of your country?	0 0% 0%	4 20% 5%	8 40% 10%	8 40% 10%	20 100% 25%
Sum	10 - 12.5%	28 - 35%	23 - 28.75%	19 - 23.75%	80 - 100%

<sup>\*</sup>Sequence of numbers in a cell

In your view, to what degree have WIPO studies undertaken in the context of the Development Agenda adequately responded to: (required)

#### Levels

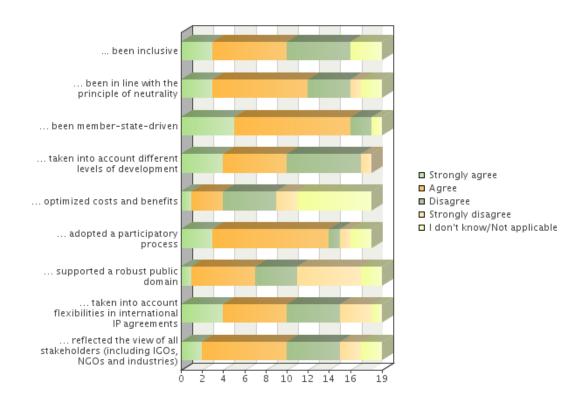


	To a high degree	To a moderate degree	To a low degree	I don't know/Not applicable	Sum
the economic, social and cultural impact of IP?	3 15.79% 3.95%	11 57.89% 14.47%	5 26.32% 6.58%	0 0% 0%	19 100% 25%
linkages between IP and developmen t?	4 21.05% 5.26%	9 47.37% 11.84%	6 31.58% 7.89%	0 0% 0%	19 100% 25%
IP and brain drain?	2	7	8	2	19
	10.53%	36.84%	42.11%	10.53%	100%
	2.63%	9.21%	10.53%	2.63%	25%
IP and the informal economy?	2	10	5	2	19
	10.53%	52.63%	26.32%	10.53%	100%
	2.63%	13.16%	6.58%	2.63%	25%
Sum	11	37	24	4	76
	-	-	-	-	-
	14.47%	48.68%	31.58%	5.26%	100%

<sup>\*</sup>Sequence of numbers in a cell

In my opinion, since the adoption of the Development Agenda, WIPO's norm setting activities have: (required)

### Levels



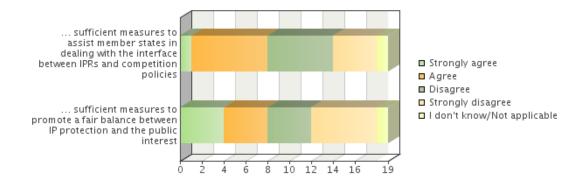
	Strongly agree	Agree	Disagree	Strongly disagree	I don't know/Not applicable	Sum
been inclusive	3	7	6	0	3	19
	15.79%	36.84%	31.58%	0%	15.79%	100%
	1.79%	4.17%	3.57%	0%	1.79%	11.31%
been in line with the principle of neutrality	3 15.79% 1.79%	9 47.37% 5.36%	4 21.05% 2.38%	1 5.26% 0.6%	2 10.53% 1.19%	19 100% 11.31%
been	5	11	2	0	1	19
member-	26.32%	57.89%	10.53%	0%	5.26%	100%
state-driven	2.98%	6.55%	1.19%	0%	0.6%	11.31%
taken into account different levels of developmen t	4 22.22% 2.38%	6 33.33% 3.57%	7 38.89% 4.17%	1 5.56% 0.6%	0 0% 0%	18 100% 10.71%
optimized costs and benefits	1	3	5	2	7	18
	5.56%	16.67%	27.78%	11.11%	38.89%	100%
	0.6%	1.79%	2.98%	1.19%	4.17%	10.71%
adopted a participator y process	3	11	1	1	2	18
	16.67%	61.11%	5.56%	5.56%	11.11%	100%
	1.79%	6.55%	0.6%	0.6%	1.19%	10.71%
supported a robust public domain	1	6	4	6	2	19
	5.26%	31.58%	21.05%	31.58%	10.53%	100%
	0.6%	3.57%	2.38%	3.57%	1.19%	11.31%
taken into account flexibilities in international IP	4	6	5	3	1	19
	21.05%	31.58%	26.32%	15.79%	5.26%	100%
	2.38%	3.57%	2.98%	1.79%	0.6%	11.31%

reflected the view of all stakeholder s (including IGOs, NGOs and industries)	2 10.53% 1.19%	8 42.11% 4.76%	5 26.32% 2.98%	2 10.53% 1.19%	2 10.53% 1.19%	19 100% 11.31%
Sum	26	67	39	16	20	168
	-	-	-	-	-	-
	15.48%	39.88%	23.21%	9.52%	11.9%	100%

<sup>\*</sup>Sequence of numbers in a cell

In my view, since the adoption of the Development Agenda, WIPO has taken: (required)

### Levels



	Strongly agree	Agree	Disagree	Strongly disagree	I don't know/Not applicable	Sum
sufficient measures to assist member states in dealing with the interface between IPRs and competition policies	1	7	6	4	1	19
	5.26%	36.84%	31.58%	21.05%	5.26%	100%
	2.63%	18.42%	15.79%	10.53%	2.63%	50%
sufficient measures to promote a fair balance between IP protection and the public interest	4	4	4	6	1	19
	21.05%	21.05%	21.05%	31.58%	5.26%	100%
	10.53%	10.53%	10.53%	15.79%	2.63%	50%
Sum	5	11	10	10	2	38
	-	-	-	-	-	-
	13.16%	28.95%	26.32%	26.32%	5.26%	100%

<sup>\*</sup>Sequence of numbers in a cell

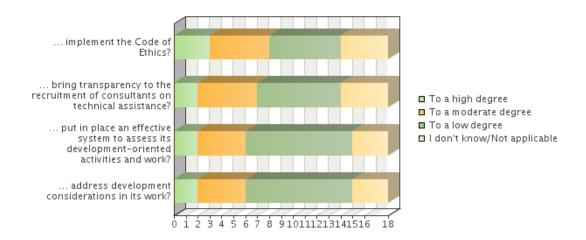
Absolute frequency

Relative frequency row

Relative frequency

Since the adoption of the Development Agenda, to what degree do you consider that WIPO has taken adequate measures to (required)

#### Levels



	To a high degree	To a moderate degree	To a low degree	I don't know/Not applicable	Sum
implement	3	5	6	4	18
the Code of	16.67%	27.78%	33.33%	22.22%	100%
Ethics?	4.17%	6.94%	8.33%	5.56%	25%
bring transparenc y to the recruitment of consultants on technical assistance?	2 11.11% 2.78%	5 27.78% 6.94%	7 38.89% 9.72%	4 22.22% 5.56%	18 100% 25%
put in place an effective system to assess its developmen t-oriented activities and work?	2	4	9	3	18
	11.11%	22.22%	50%	16.67%	100%
	2.78%	5.56%	12.5%	4.17%	25%
address developmen t consideratio ns in its work?	2	4	9	3	18
	11.11%	22.22%	50%	16.67%	100%
	2.78%	5.56%	12.5%	4.17%	25%
Sum	9	18	31	14	72
	-	-	-	-	-
	12.5%	25%	43.06%	19.44%	100%

<sup>\*</sup>Sequence of numbers in a cell

In my opinion, the implementation of the Development Agenda has: (required)

#### Levels



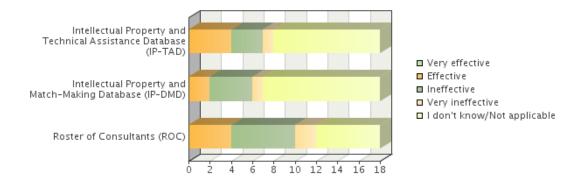
	Strongly agree	Agree	Disagree	Strongly disagree	I don't know/Not applicable	Sum
contributed to the acceleration of the IGC process	1 5.56% 1.11%	5 27.78% 5.56%	6 33.33% 6.67%	6 33.33% 6.67%	0 0% 0%	18 100% 20%
sufficiently addressed MDGs in WIPO's work	2 11.11% 2.22%	6 33.33% 6.67%	4 22.22% 4.44%	6 33.33% 6.67%	0 0% 0%	18 100% 20%
approached IP enforcement by taking into account the context of broader societal interests and especially developmen t-oriented concerns	2 11.11% 2.22%	6 33.33% 6.67%	5 27.78% 5.56%	4 22.22% 4.44%	1 5.56% 1.11%	18 100% 20%
intensified WIPO's cooperation with other IGOs	0 0% 0%	12 66.67% 13.33%	3 16.67% 3.33%	2 11.11% 2.22%	1 5.56% 1.11%	18 100% 20%
ensured the effective participation of civil society in WIPO's	2 11.11% 2.22%	10 55.56% 11.11%	4 22.22% 4.44%	2 11.11% 2.22%	0 0% 0%	18 100% 20%

	7	39	22	20	2	90
Sum	- 7.78%	43.33%	- 24.44%	- 22.22%	- 2.22%	100%

<sup>\*</sup>Sequence of numbers in a cell

Please rate the effectiveness of the following databases as means of sharing information: (required)

### Levels



	Very effective	Effective	Ineffective	Very ineffective	I don't know/Not applicable	Sum
Intellectual Property and Technical Assistance Database (IP-TAD)	0 0% 0%	4 22.22% 7.41%	3 16.67% 5.56%	1 5.56% 1.85%	10 55.56% 18.52%	18 100% 33.33%
Intellectual Property and Match- Making Database (IP-DMD)	0 0% 0%	2 11.11% 3.7%	4 22.22% 7.41%	1 5.56% 1.85%	11 61.11% 20.37%	18 100% 33.33%
Roster of Consultants (ROC)	0 0% 0%	4 22.22% 7.41%	6 33.33% 11.11%	2 11.11% 3.7%	6 33.33% 11.11%	18 100% 33.33%
Sum	0 - 0%	10 - 18.52%	13 - 24.07%	4 - 7.41%	27 - 50%	54 - 100%

<sup>\*</sup>Sequence of numbers in a cell

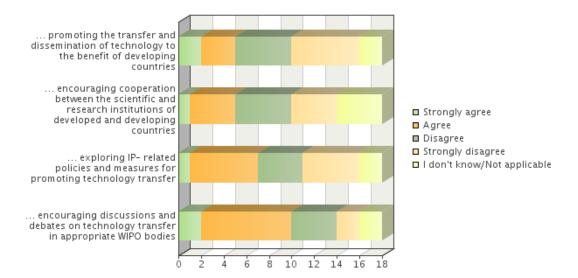
Absolute frequency

Relative frequency row

Relative frequency

In my view, since the adoption of the Development Agenda, WIPO has adequately addressed the topic of technology transfer through: (required)

#### Levels



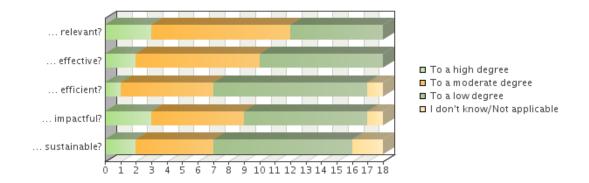
	Strongly agree	Agree	Disagree	Strongly disagree	I don't know/Not applicable	Sum
promoting the transfer and disseminati on of technology to the benefit of developing countries	2	3	5	6	2	18
	11.11%	16.67%	27.78%	33.33%	11.11%	100%
	2.78%	4.17%	6.94%	8.33%	2.78%	25%
encouraging cooperation between the scientific and research institutions of developed and developing countries	1	4	5	4	4	18
	5.56%	22.22%	27.78%	22.22%	22.22%	100%
	1.39%	5.56%	6.94%	5.56%	5.56%	25%
exploring IP- related policies and measures for promoting technology transfer	1	6	4	5	2	18
	5.56%	33.33%	22.22%	27.78%	11.11%	100%
	1.39%	8.33%	5.56%	6.94%	2.78%	25%
encouraging discussions and debates on technology transfer in appropriate WIPO bodies	2	8	4	2	2	18
	11.11%	44.44%	22.22%	11.11%	11.11%	100%
	2.78%	11.11%	5.56%	2.78%	2.78%	25%

Sum	6	21	18	17	10	72
	- 8.33%	- 29.17%	- 25%	- 23.61%	- 13.89%	- 100%

<sup>\*</sup>Sequence of numbers in a cell

Overall, to what degree has WIPO's work related to the implementation of the Development Agenda Recommendations been: (required)

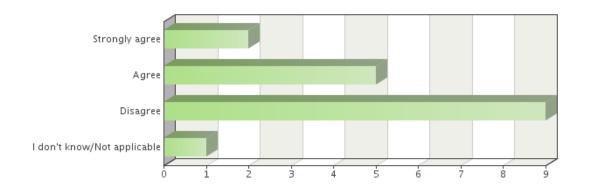
#### Levels



	To a high degree	To a moderate degree	To a low degree	I don't know/Not applicable	Sum
relevant?	3	9	6	0	18
	16.67%	50%	33.33%	0%	100%
	3.33%	10%	6.67%	0%	20%
effective?	2	8	8	0	18
	11.11%	44.44%	44.44%	0%	100%
	2.22%	8.89%	8.89%	0%	20%
efficient?	1	6	10	1	18
	5.56%	33.33%	55.56%	5.56%	100%
	1.11%	6.67%	11.11%	1.11%	20%
impactful?	3	6	8	1	18
	16.67%	33.33%	44.44%	5.56%	100%
	3.33%	6.67%	8.89%	1.11%	20%
sustainable	2	5	9	2	18
	11.11%	27.78%	50%	11.11%	100%
	2.22%	5.56%	10%	2.22%	20%
Sum	11	34	41	4	90
	-	-	-	-	-
	12.22%	37.78%	45.56%	4.44%	100%

<sup>\*</sup>Sequence of numbers in a cell

In my opinion, the thematic project-based methodology has been an effective instrument for the implementation of the Development Agenda recommendations: (required)



Frequency table

Choices	Absolute frequency	Relative frequency	Adjusted relative frequency
Strongly agree	2	6.67%	11.76%
Agree	5	16.67%	29.41%
Disagree	9	30%	52.94%
I don't know/Not applicable	1	3.33%	5.88%
Sum:	17	56.67%	100%
Not answered:	13	43.33%	-

Total answered: 17

Please include any suggestions for enhancing the effectiveness of the implementation of the Development Agenda Recommendations. (optional)

#### Text input

CDIP should make efforts to strengthen its role on IP and development and explore avenues beyond the implementation of projects

I thank you for the possibility to comment more in detail on the status of application of the development agenda.

The rejection of "one-fit-all" solutions in setting and application of international norms is a key element of the Developing Agenda. Appropriate progress has been made in WIPO's programs in its implementation and, by now, sufficient experience has been gathered to make an assessment on how it may prevail more effectively in accordance with the Organization's functions determined in the WIPO Convention and with its tasks as a UN specialized agency.

In my view, three things may be needed: (a) more precise identification of the common needs and requirements of those countries which need specific solutions for their economic, social and cultural development (along the idea expressed already – to a certain extent – in the South-South programs of WIPO) not forgetting, at the same time, about the differences that exist among those countries too; (b) on this basis, fine-tuning of certain clusters of the Development Agenda; (c) as part of such fine-tuning, diversification of the ways and means through which the specific development objectives might be achieved – with preference for more practical solutions rather than ideology-oriented ones. I try to explain below what I mean mainly in regard to copyright activities.

In point (a), the adjectives "common" and "specific" are highlighted to stress that the countries interested in effective implementation of the Development Agenda should even more precisely identify their own objectives. By this, I refer to the fact that the first proposals initiating the discussions leading to the adoption of the Development Agenda were made in the same period (in September and October 2004 before and at the sessions of the WIPO Assemblies) as when a powerful campaign was launched under the "Geneva Declaration on the Future of the World Intellectual Property Organization"; the Declaration had offered a kind of "ideological basis". Several ideas expressed in the Declaration were (and still are) in accordance with the objective of adequate use of the IP system. However, by the time the Agenda was adopted three years later, in 2007, it had turned out that those ideas cannot be used as "ready-made" contributions in all aspects. There was a peculiar alliance behind the Declaration: "copyleft" academics, consumer organizations, library associations, representatives of the software and IT industries, internet intermediaries, some liberal- and neoliberal-oriented foundations (George Soros' Open Society Foundation, Electronic Frontier Foundation, etc.); basically corresponding to the anti-D.M.C.A alliance formed in the U.S. They had found some followers also in other countries, in particular in Europe mainly among liberal-minded people (for example, from my country, Hungary, two persons have signed the Declaration who were not copyright or IP specialists at all and practically knew nothing about WIPO: a liberal ideologue who was, inter alia, a fighter for drogue liberalization and a representative of the Open Society Institute established by the Soros Foundation in Budapest). One of the declared objectives of the alliance's program was to achieve easier access to protected works. In that respect, the program presented in the Declaration was (and still is) in accordance with the objectives of the Development Agenda. However, for example, its emphasis on the need for bigger competition in the field of copyright was not necessarily in accordance with the interests of developing and other net-importer countries – which were of the view that cultural goods as services are specific and found it necessary to protect cultural diversity (to apply "cultural exceptions" to globalized competition rules embodied, for example, in WTO Agreements) through specific preferential measures in order to assist their creative community. Due to the Declaration's main thrust to achieve free access, the need for such measures to support authors, performers and other creators had not received sufficient attention in it.

It is just in the latter aspect that there are important new initiatives by developing countries to clarify and promote their own objectives to fulfill their specific development requirements. I refer by this to the proposal submitted by the Group of Latin American and Caribbean Countries (GRULAC) at the December 2015 session of the SCCR under the title "Proposal for Analysis of Copyright Related to the Digital Environment" (document SCCR/31/4). The title of the proposal is not quite informative, but it turns out from its contents that it addresses a basic issue (if in the current digital online environment not just the single most important issue) of copyright: does copyright still work "as advertised"? That is, does it truly serve human creativity, does it offer adequate economic and moral recognition for authors and performers or now mainly certain investors and intermediaries benefit from the use of protected works and creators may only serve as a fading-away justification for maintaining the system – as secondary beneficiaries, if many of them still benefit at all. (It is to be noted, however, that, in fact, the GRULAC proposal is also in accordance with the interests of the legal entities which enjoy the advantages of protection of copyright and related rights. It is also their interest to prove that copyright is still able to work "as advertised". It is sufficient to visit the blogosphere to see the huge amount of anti-copyright comments expressing the view that copyright does not work for creators but for big companies. In this way, it may be an exaggerated generalization, but to the extent that it is, the big (usually multinational) companies concerned should prove the contrary, if they can, and where the criticism is justified, they should understand that the GRULAC proposal also serve their interests; if copyright does not confirm its social justification again, they will also lose.)

This "copyright should work as advertised" proposal is in harmony with the basic principle of the Digital Agenda: copyright (as also other branches of IP rights) should work "as advertised" also in two other basic aspects. First – and this now seems to be a major aspect of the implementation of the Agenda – copyright should work, through due economic and moral recognition of creators, for the benefit of the society through due balancing of interests, including, where necessary, the application of appropriate exceptions and limitations. Secondly, and more importantly, copyright should work "as advertised" (that is, promoting creativity, through due recognition of creative activity, for the benefit of society) not only in general on a global level, but everywhere, in all countries – industrialized, "in-transition", developing, LDCs – "as advertised". The fulfilment of this objective of the Development Agenda determines its close connection with the protection of cultural diversity; at the beginning of the discussions on the various "clusters" of the Agenda, sufficient attention seemed to be devoted to it. For a while, it has somewhat faded away, but with the GRULAC proposal, it may obtain again its well-deserved recognition.

The close connection between the important GRULAC initiative, the protection of cultural diversity, and the other aspects of the Development Agenda may be well characterized by what is happening in the field of collective management. Collective management organizations (CMOs) are – or in case of due legal-political support, the may be – important means to recognize creators' rights, to promote national creativity and to protect cultural diversity. For a long while, it was clear and nearly obvious that CMOs should work in each country in the spirit of cooperation and solidarity as real collectives of creators under appropriate legal control of the government of the country concerned. This was expressed even in such form as, e.g., a 10% deduction allowed for national cultural and social purposes also from the remuneration due to authors represented by partner societies as foreseen in CISAC model contracts (in fact, at the beginning of the 1980s, as the Vice-President of the highest administrative body of CISAC, the 12-member Executive Bureau, along with the President of the Bureau, Jean-Louis Tournier, we presented a suggestion that, for CMOs of developing countries, this 10% should be rather be 25 or 30%, but it was not supported by the majority of big societies). Recently, however, new trends have appeared; as a result of the successful lobbying efforts of certain industries and big user groups, the collectives of creators to manage their rights tend to be transformed into simple "collecting bodies" with appropriate (or no) attention to functions that may support creativity and cultural development in the various countries. Also, according to the theory that such collecting bodies only do mere services and the idea that there must be competition between them, it is even promoted that stronger

enough – without any authorization of the government of those countries – to push aside the latter and take over their role. This does not only create hopeless chaos but also eliminates the role of CMOs to support national creativity and the economic, social and cultural development of the countries concerned. It seems obvious that this is an issue that does deserve being addressed – in accordance with the GRULAC proposal – in the framework of the Development Agenda. This may be also part of what I have suggested in point (iii) above, namely that as part of a fine-tuning of the application of the Development Agenda, diversification of the ways and means through which the specific development objectives might be achieved would be justified – with preference for more practical solutions rather than mere ideology-oriented ones.

At present, the work on some further instruments on exceptions and limitations is the main focus of the efforts to apply the Development Agenda. The above-mentioned diversification of ways and means may be necessary both within this mainstream activity and also in the form of granting more attention also to other areas.

In respect of exceptions and limitations, I have got two comments. My first comment is that it may not be appropriate to try to simply apply the Marrakesh Treaty for other categories of exceptions and limitations. The Marrakesh Treaty on exceptions and limitations for the visually impaired has two specific characteristic that do not seem to be present in the case of other kinds of exceptions and limitations. First, it concerns a very specific group of beneficiaries the need for a particular beneficial treatment of which in all countries – both industrialized and developing countries – is obvious as an intensively human-right-rooted matter; it may serve development purposes but the nature of the problem to be solved did not require so special treatment for development countries as in the case of other exceptions and limitations to be applied for public interests. Second, it has also made the Treaty unique that it is a "special-format treaty"; it did not only serve the application of exceptions and limitations for the visually impaired. The applicability of such exceptions and limitations for the visually impaired, along the same lines as under the Treaty, was already clarified in Model Provisions adopted by a WIPO-Unesco Committee of Experts in 1982 (of which I happened to be the Chairman, still as the delegate of Hungary). What represents a real plus in the Treaty is that it offers an organizational and regulatory framework for trans-border availability of accessible format copies made in one country by avoiding in that way unnecessary duplication of financial efforts in other countries and, thus, improving availability of such copies.

In the case of exceptions and limitations for example for the purposes of education and research, it may not be necessarily an adequate idea to try to work out same kinds of international norms to be applied more or less the same way in countries with different levels of development as in the case of the Marrakesh Treaty. The principles applied in the Appendix to the Berne Convention (adopted in 1971 but also included in 1994 into the TRIPS Agreement and in 1996 into the WCT) on compulsory translation and reprint licenses in developing countries (along with the special status of LDCs under the TRIPS Agreement) should be taken into account. Not the Appendix in its present form; not at all. It has never been truly applied due to its complicated system of conditions and procedural requirement. In the meantime, it has become completely out of date. The deadlines for the possibility to grant reprint licenses – three, five and even seven years depending on the nature of the works to be copied – became nearly irrelevant already with the advent of photocopying technology and, in the digital online environment, it has completely used any real relevance. However, the principles serving as the basis of the Appendix – even if they have not been applied in a fortunate way in it – are there and they are still valid: developing countries, and in particular LDCs, do deserve preferential treatment with more flexibilities, with less demanding requirements, and with the possibility to apply specific limitations. Instead of trying to work out new instruments on exceptions and limitations with "horizontal" application both for industrialized and developing countries, it might be a more appropriate idea – quite a challenging one, of course – to consider how the still fully valid principles serving as the basis for the fully out-of-date Appendix may be applied in the digital online environment. In addition to this, it may still be justified to try to work out some kind of instruments with "horizontal" effect (first, possibly, still i

My second comment on exceptions and limitations is that it would be important not to be involved in useless ideological and inter-academic battles. Instead of this, the practical applicability of exceptions and limitations should be the objective. Instead of submerging into some highly impractical discussions about the three-step test (on the basis of the unworkable "Munich Declaration" of some professors) we should rather concentrate on what, for example, a WTO panel (in which I happened to be a member) worked out in 2000 in a dispute on exceptions to patent rights in pharmaceutical products between the EU and Canada (Article 30 of the TRIPS Agreement contains a variant of the test on patent exceptions). It has been proved about the Declaration by a number of other professors and experts who did not agree with it that, in spite of its respectable objective, it simply could not be applied in practice since it has been based on the idea that it should be allowed not to apply one of the three conditions prescribed by the international treaties. The right solution seems to be to achieve judicious application of the test through appropriate interpretation of the three conditions – also taking into account development considerations. There is no obstacle to this as clearly stated in the report of our panel report (applauded by the third-party developing countries intervening in the dispute) in which we pointed out that, in the application of the three-step test (contrary to the EU's position in the dispute), also development aspects may and should be taken into account as laid down in Articles 7 and 8 of the TRIPS Agreement (see WTO document WT/D114/R, paragraphs 7.23 to 7.26; in particular paragraph 7.26).

As regards the – according to me – desirable diversification of the areas of implementation of the Development Agenda beyond exceptions and limitations, I have mentioned above the important GRULAC proposal, the protection of cultural diversity and, in close connection with these, the cultural and developmental role of collective management organizations. Let me add still one more thing to show that the "repertoire" may be much broader. I would like to draw attention to a WIPO Treaty condemned for the time being to coma as a consequence of resistance by industrialized countries. Namely the Multilateral Convention on the Avoidance of Double Taxation of Copyright Royalties adopted in 1979 in Madrid at a Diplomatic Conference jointly organized by WIPO and Unesco (its text is available on WIPO's website). Ten ratification or accession would be necessary for its entry into force, but the number of ratification instrument stopped at eight in 2005 when Liberia acceded to it (the other seven countries having ratified it are Ecuador, Egypt, India, Iraq, Peru, the Czech Republic and Slovakia – the latter two as successor states of Czechoslovakia which ratified it still in 1981).

One of the reasons for which it may have been forgotten also by developing countries is that its title itself is not sufficiently informative about its contents; the reason for which I still keep in mind may also be found in the fact I was the Chairman of Main Committee I which worked out the Convention during the three-week-long diplomatic conference. It did not simply serve the avoidance of double taxation and, in fact, some of its critics in industrialized countries even referred it as a convention "institutionalizing" double taxation of copyright remuneration. Of course, it was not the intention and it did not follow from the provisions of the Convention. What it truly wanted to institutionalize in the form of multilateral norms was what existed already on the basis of bilateral agreements of CISAC member societies; namely the possibility of leaving a certain percentage (up to 10%) of the remuneration due to foreigners in the source country to promote creativity and

generally prevailing practice that double taxation is usually avoided by taxation in the country of residence of rightholders – provides for the possibility to avoid double taxation by leaving a part of the possible tax revenue in the source country (typically developing or other net importer country) to support creativity and development there. Now that certain societies of industrialized countries try to reduce or even eliminate the application of the above-mentioned 10% deduction to be left in source countries, such a Convention might be certainly quite helpful. With two more ratifications, developing countries might bring it back from coma, but it could only serve its intended objective if industrialized countries also acceded to it. The chance for this is not quite robust. Thus, the Convention will rather remain as an indication of what kinds of complex agreements might also be worked out if international solidarity duly prevailed to ensure that copyright could be seen to work "as advertised" – not only in certain countries but in all and each of them around the world duly adapted to their current level of development.

I thank you again for the opportunity to comment on the status and possible improvement of the application of the Development Agenda.

Focus on and mainstream projects that have an impact in developing countries by contributing to a better use of IP for social, cultural and economic development. Avoid academic debates on whether more or less IP is the answer.

The development dimension should be reflected in all WIPO's activities. The Secretariat should not align itself with the interests of the 'users' of WIPO services and those pursued by Group B countries

Focus on tecnical assistance and on implementing the recommendations of the independent review, including an expert review of all materials used

enhance country ownership

change the institutional culture of wipo's secretariat

reform wipo governance so as to separate norm setting and technical assistance from registration system amend wipo's so as to explicity include a development dimension

Development Agenda implementation should benefit developing countries and LDCs with a view to taking them to the higher levels of science and technology development. The experince of the last one decade does not instil any confidence in the minds of the public. WIPO is still oriented more towards the industry sector. Despite articles 7 and 8 of the TRIPS Agreement and the development agenda, technology transfer has not been enabled by particular initiatives or legislation by the developed countries. Most assistance programmes actually ensure that funds flow back to the developed/donor countries through engagement of their consultants/experts and their services and equipments. The focus on IP enforcement has been tilting the balance for long..

# Stakeholders Comment Report

Lists all the questions in the survey and displays all the comments made to these questions, if applicable.

# **Table of contents**

Report info	1
Question 1: Since the adoption of the Development Agenda, to what degree do you consider that WIPO's technical	2
Levels	2
Question 2: Since the adoption of the Development Agenda, do you consider that: (required)	3
Levels	3
Question 3: Do you agree that, since the adoption of the Development Agenda, WIPO has assisted Member States i	4
Question 3a: Please specify the extent to which these strategies meet the needs of:	5
Levels	5
Question 4: In my opinion, since the adoption of the Development Agenda, WIPO has taken adequate measures to f	6
Levels	6
Question 5: Since the adoption of the Development Agenda, to what degree do you consider that WIPO's legislati	7
Levels	7
Question 6: In your view, to what degree have WIPO studies undertaken in the context of the Development Agenda	8
Levels	8
Question 7: In my opinion, since the adoption of the Development Agenda, WIPO's norm setting activities have:	9
Levels	9
Question 8: In my view, since the adoption of the Development Agenda, WIPO has taken: (required)	11
Levels	11
Question 9: Since the adoption of the Development Agenda, to what degree do you consider that WIPO has taken a	12
Levels	12
Question 10: In my opinion, the implementation of the Development Agenda has: (required)	13
Levels	13
Question 11: Please rate the effectiveness of the following databases as means of sharing information: (requir	15
Levels	15
Question 12: In my view, since the adoption of the Development Agenda, WIPO has adequately addressed the topic	16
Levels	16
Question 13: Overall, to what degree has WIPO's work related to the implementation of the Development Agenda Re	18
Levels	18
Question 14: In my opinion, the thematic project-based methodology has been an effective instrument for the imp	19
Question 15: Please include any suggestions for enhancing the effectiveness of the implementation of the Develo	20

# Report info

 Report date:
 Friday, January 22, 2016 2:01:45 PM CET

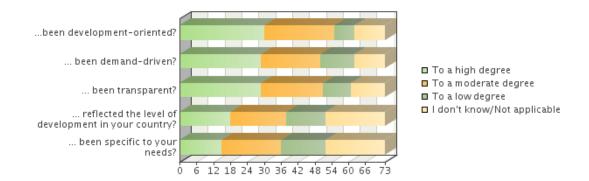
 Start date:
 Tuesday, October 6, 2015 5:11:00 PM CEST

 Stop date:
 Wednesday, January 20, 2016 7:00:00 PM CET

Stored responses:100Number of completed responses:50Number of invitees:320Invitees that responded:99Invitee response rate:30.94%

Since the adoption of the Development Agenda, to what degree do you consider that WIPO's technical assistance has: (required)

### Levels

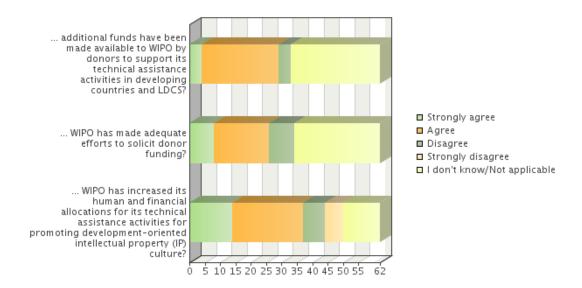


	To a high degree	To a moderate degree	To a low degree	l don't know/Not applicable	Sum
been	30	25	7	11	73
developmen	41.1%	34.25%	9.59%	15.07%	100%
t-oriented?	8.22%	6.85%	1.92%	3.01%	20%
been	29	21	12	11	73
demand-	39.73%	28.77%	16.44%	15.07%	100%
driven?	7.95%	5.75%	3.29%	3.01%	20%
been transparent ?	29	22	10	12	73
	39.73%	30.14%	13.7%	16.44%	100%
	7.95%	6.03%	2.74%	3.29%	20%
reflected the level of developmen t in your country?	18 24.66% 4.93%	20 27.4% 5.48%	14 19.18% 3.84%	21 28.77% 5.75%	73 100% 20%
been specific to your needs?	15	21	16	21	73
	20.55%	28.77%	21.92%	28.77%	100%
	4.11%	5.75%	4.38%	5.75%	20%
Sum	121	109	59	76	365
	-	-	-	-	-
	33.15%	29.86%	16.16%	20.82%	100%

<sup>\*</sup>Sequence of numbers in a cell

Since the adoption of the Development Agenda, do you consider that: (required)

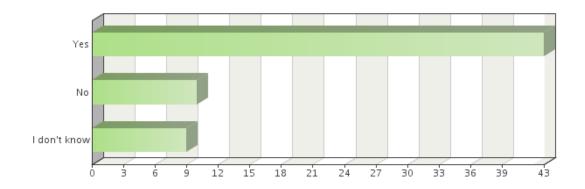
#### Levels



	Strongly agree	Agree	Disagree	Strongly disagree	I don't know/Not applicable	Sum
additional funds have been made available to WIPO by donors to support its technical assistance activities in developing countries and LDCS?	4	25	4	0	29	62
	6.45%	40.32%	6.45%	0%	46.77%	100%
	2.15%	13.44%	2.15%	0%	15.59%	33.33%
WIPO has made adequate efforts to solicit donor funding?	8	18	8	0	28	62
	12.9%	29.03%	12.9%	0%	45.16%	100%
	4.3%	9.68%	4.3%	0%	15.05%	33.33%
WIPO has increased its human and financial allocations for its technical assistance activities for promoting developmen t-oriented intellectual property (IP) culture?	14	23	7	6	12	62
	22.58%	37.1%	11.29%	9.68%	19.35%	100%
	7.53%	12.37%	3.76%	3.23%	6.45%	33.33%
Sum	26 -	66 -	19 -	6	69 -	186 -
	13.98%	35.48%	10.22%	3.23%	37.1%	100%

<sup>\*</sup>Sequence of numbers in a cell

Do you agree that, since the adoption of the Development Agenda, WIPO has assisted Member States in creating appropriate national IP strategies? (required)



Frequency table

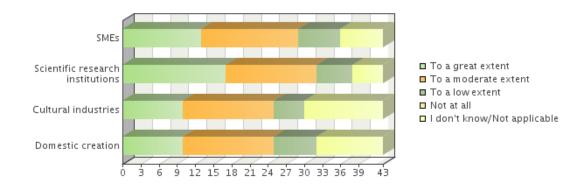
Trequency table			
Choices	Absolute frequency	Relative frequency	Adjusted relative frequency
Yes	43	43%	69.35%
No	10	10%	16.13%
I don't know	9	9%	14.52%
Sum:	62	62%	100%
Not answered:	38	38%	-

Total answered: 62

# **Question 3a**

Please specify the extent to which these strategies meet the needs of:

### Levels



	To a great extent	To a moderate extent	To a low extent	Not at all	I don't know/Not applicable	Sum
SMEs	13	16	7	0	7	43
	30.23%	37.21%	16.28%	0%	16.28%	100%
	7.56%	9.3%	4.07%	0%	4.07%	25%
Scientific research institutions	17	15	6	0	5	43
	39.53%	34.88%	13.95%	0%	11.63%	100%
	9.88%	8.72%	3.49%	0%	2.91%	25%
Cultural industries	10	15	5	0	13	43
	23.26%	34.88%	11.63%	0%	30.23%	100%
	5.81%	8.72%	2.91%	0%	7.56%	25%
Domestic creation	10	15	7	0	11	43
	23.26%	34.88%	16.28%	0%	25.58%	100%
	5.81%	8.72%	4.07%	0%	6.4%	25%
Sum	50	61	25	0	36	172
	-	-	-	-	-	-
	29.07%	35.47%	14.53%	0%	20.93%	100%

<sup>\*</sup>Sequence of numbers in a cell

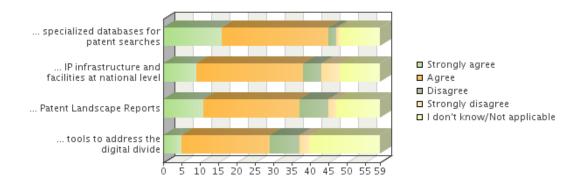
Absolute frequency

Relative frequency row

Relative frequency

In my opinion, since the adoption of the Development Agenda, WIPO has taken adequate measures to facilitate and assist developing countries and LDCs in accessing / developing: (required)

### Levels

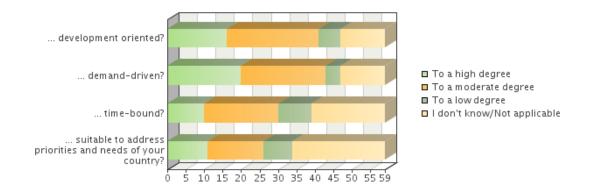


	Strongly agree	Agree	Disagree	Strongly disagree	I don't know/Not applicable	Sum
specialized databases for patent searches	16 27.12% 6.78%	29 49.15% 12.29%	2 3.39% 0.85%	1 1.69% 0.42%	11 18.64% 4.66%	59 100% 25%
IP infrastructur e and facilities at national level	9	29	5	5	11	59
	15.25%	49.15%	8.47%	8.47%	18.64%	100%
	3.81%	12.29%	2.12%	2.12%	4.66%	25%
Patent	11	26	8	2	12	59
Landscape	18.64%	44.07%	13.56%	3.39%	20.34%	100%
Reports	4.66%	11.02%	3.39%	0.85%	5.08%	25%
tools to address the digital divide	5 8.47% 2.12%	24 40.68% 10.17%	8 13.56% 3.39%	3 5.08% 1.27%	19 32.2% 8.05%	59 100% 25%
Sum	41	108	23	11	53	236
	-	-	-	-	-	-
	17.37%	45.76%	9.75%	4.66%	22.46%	100%

<sup>\*</sup>Sequence of numbers in a cell

Since the adoption of the Development Agenda, to what degree do you consider that WIPO's legislative activities have been: (required)

### Levels

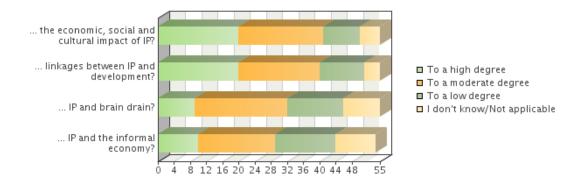


	To a high degree	To a moderate degree	To a low degree	I don't know/Not applicable	Sum
developmen t oriented?	16 27.12% 6.78%	25 42.37% 10.59%	6 10.17% 2.54%	12 20.34% 5.08%	59 100% 25%
demand- driven?	20 33.9% 8.47%	23 38.98% 9.75%	4 6.78% 1.69%	12 20.34% 5.08%	59 100% 25%
time- bound?	10 16.95% 4.24%	20 33.9% 8.47%	9 15.25% 3.81%	20 33.9% 8.47%	59 100% 25%
suitable to address priorities and needs of your country?	11 18.64% 4.66%	15 25.42% 6.36%	8 13.56% 3.39%	25 42.37% 10.59%	59 100% 25%
Sum	57 - 24.15%	83 - 35.17%	27 - 11.44%	69 - 29.24%	236 - 100%

<sup>\*</sup>Sequence of numbers in a cell

In your view, to what degree have WIPO studies undertaken in the context of the Development Agenda adequately responded to: (required)

### Levels

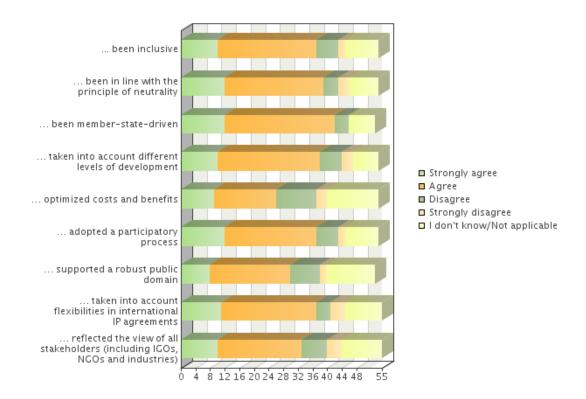


	To a high degree	To a moderate degree	To a low degree	I don't know/Not applicable	Sum
the economic, social and cultural impact of IP?	20 36.36% 9.13%	21 38.18% 9.59%	9 16.36% 4.11%	5 9.09% 2.28%	55 100% 25.11%
linkages between IP and developmen t?	20 36.36% 9.13%	20 36.36% 9.13%	11 20% 5.02%	4 7.27% 1.83%	55 100% 25.11%
IP and brain drain?	9	23	14	9	55
	16.36%	41.82%	25.45%	16.36%	100%
	4.11%	10.5%	6.39%	4.11%	25.11%
IP and the informal economy?	10	19	15	10	54
	18.52%	35.19%	27.78%	18.52%	100%
	4.57%	8.68%	6.85%	4.57%	24.66%
Sum	59	83	49	28	219
	-	-	-	-	-
	26.94%	37.9%	22.37%	12.79%	100%

<sup>\*</sup>Sequence of numbers in a cell

In my opinion, since the adoption of the Development Agenda, WIPO's norm setting activities have: (required)

### Levels



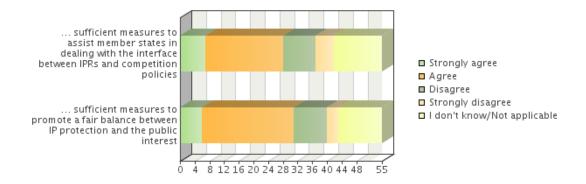
	Strongly agree	Agree	Disagree	Strongly disagree	I don't know/Not applicable	Sum
been inclusive	10	27	6	2	9	54
	18.52%	50%	11.11%	3.7%	16.67%	100%
	2.06%	5.56%	1.23%	0.41%	1.85%	11.11%
been in line with the principle of neutrality	12 22.22% 2.47%	27 50% 5.56%	4 7.41% 0.82%	3 5.56% 0.62%	8 14.81% 1.65%	54 100% 11.11%
been	12	30	4	0	7	53
member-	22.64%	56.6%	7.55%	0%	13.21%	100%
state-driven	2.47%	6.17%	0.82%	0%	1.44%	10.91%
taken into account different levels of developmen t	10 18.52% 2.06%	28 51.85% 5.76%	6 11.11% 1.23%	3 5.56% 0.62%	7 12.96% 1.44%	54 100% 11.11%
optimized costs and benefits	9	17	11	3	14	54
	16.67%	31.48%	20.37%	5.56%	25.93%	100%
	1.85%	3.5%	2.26%	0.62%	2.88%	11.11%
adopted a participator y process	12	25	6	2	9	54
	22.22%	46.3%	11.11%	3.7%	16.67%	100%
	2.47%	5.14%	1.23%	0.41%	1.85%	11.11%
supported a robust public domain	8	22	8	2	13	53
	15.09%	41.51%	15.09%	3.77%	24.53%	100%
	1.65%	4.53%	1.65%	0.41%	2.67%	10.91%
taken into account flexibilities in international IP	11	26	4	4	10	55
	20%	47.27%	7.27%	7.27%	18.18%	100%
	2.26%	5.35%	0.82%	0.82%	2.06%	11.32%

reflected the view of all stakeholder s (including IGOs, NGOs and industries)	10 18.18% 2.06%	23 41.82% 4.73%	7 12.73% 1.44%	4 7.27% 0.82%	11 20% 2.26%	55 100% 11.32%
Sum	94	225	56	23	88	486
	-	-	-	-	-	-
	19.34%	46.3%	11.52%	4.73%	18.11%	100%

<sup>\*</sup>Sequence of numbers in a cell

In my view, since the adoption of the Development Agenda, WIPO has taken: (required)

### Levels



	Strongly agree	Agree	Disagree	Strongly disagree	I don't know/Not applicable	Sum
sufficient measures to assist member states in dealing with the interface between IPRs and competition policies	7	21	9	5	13	55
	12.73%	38.18%	16.36%	9.09%	23.64%	100%
	6.36%	19.09%	8.18%	4.55%	11.82%	50%
sufficient measures to promote a fair balance between IP protection and the public interest	6	25	9	3	12	55
	10.91%	45.45%	16.36%	5.45%	21.82%	100%
	5.45%	22.73%	8.18%	2.73%	10.91%	50%
Sum	13	46	18	8	25	110
	-	-	-	-	-	-
	11.82%	41.82%	16.36%	7.27%	22.73%	100%

<sup>\*</sup>Sequence of numbers in a cell

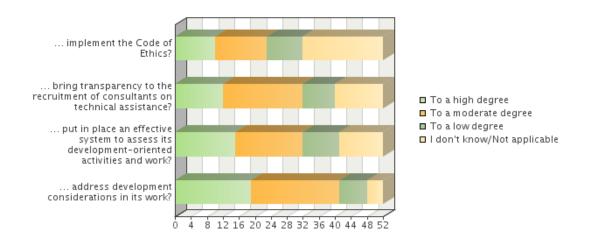
Absolute frequency

Relative frequency row

Relative frequency

Since the adoption of the Development Agenda, to what degree do you consider that WIPO has taken adequate measures to (required)

### Levels

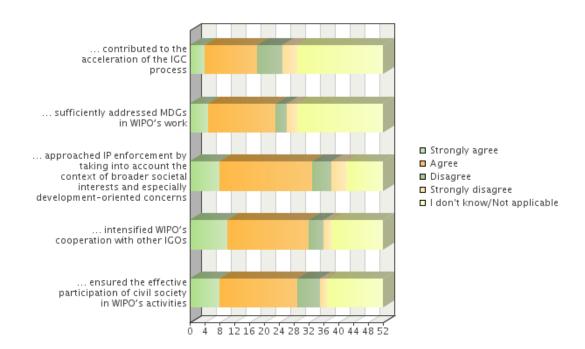


	To a high degree	To a moderate degree	To a low degree	I don't know/Not applicable	Sum
implement	10	13	9	20	52
the Code of	19.23%	25%	17.31%	38.46%	100%
Ethics?	4.81%	6.25%	4.33%	9.62%	25%
bring transparenc y to the recruitment of consultants on technical assistance?	12 23.08% 5.77%	20 38.46% 9.62%	8 15.38% 3.85%	12 23.08% 5.77%	52 100% 25%
put in place an effective system to assess its developmen t-oriented activities and work?	15	17	9	11	52
	28.85%	32.69%	17.31%	21.15%	100%
	7.21%	8.17%	4.33%	5.29%	25%
address developmen t consideratio ns in its work?	19	22	7	4	52
	36.54%	42.31%	13.46%	7.69%	100%
	9.13%	10.58%	3.37%	1.92%	25%
Sum	56	72	33	47	208
	-	-	-	-	-
	26.92%	34.62%	15.87%	22.6%	100%

<sup>\*</sup>Sequence of numbers in a cell

In my opinion, the implementation of the Development Agenda has: (required)

#### Levels



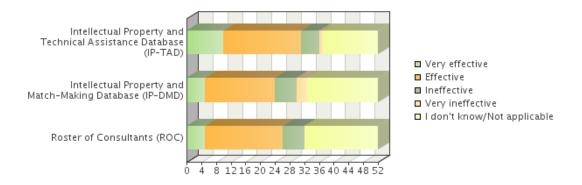
	Strongly agree	Agree	Disagree	Strongly disagree	I don't know/Not applicable	Sum
contributed to the acceleration of the IGC process	4 7.69% 1.54%	14 26.92% 5.38%	7 13.46% 2.69%	4 7.69% 1.54%	23 44.23% 8.85%	52 100% 20%
sufficiently addressed MDGs in WIPO's work	5 9.62% 1.92%	18 34.62% 6.92%	3 5.77% 1.15%	3 5.77% 1.15%	23 44.23% 8.85%	52 100% 20%
approached IP enforcement by taking into account the context of broader societal interests and especially developmen t-oriented concerns	8 15.38% 3.08%	25 48.08% 9.62%	5 9.62% 1.92%	4 7.69% 1.54%	10 19.23% 3.85%	52 100% 20%
intensified WIPO's cooperation with other IGOs	10 19.23% 3.85%	22 42.31% 8.46%	4 7.69% 1.54%	2 3.85% 0.77%	14 26.92% 5.38%	52 100% 20%
ensured the effective participation of civil society in WIPO's	8 15.38% 3.08%	21 40.38% 8.08%	6 11.54% 2.31%	2 3.85% 0.77%	15 28.85% 5.77%	52 100% 20%

	35	100	25	15	85	260
Sum	- 13.46%	- 38.46%	- 9.62%	- 5.77%	- 32.69%	100%

<sup>\*</sup>Sequence of numbers in a cell

Please rate the effectiveness of the following databases as means of sharing information: (required)

### Levels



	Very effective	Effective	Ineffective	Very ineffective	I don't know/Not applicable	Sum
Intellectual Property and Technical Assistance Database (IP-TAD)	10	21	5	1	15	52
	19.23%	40.38%	9.62%	1.92%	28.85%	100%
	6.41%	13.46%	3.21%	0.64%	9.62%	33.33%
Intellectual Property and Match- Making Database (IP-DMD)	5 9.62% 3.21%	19 36.54% 12.18%	6 11.54% 3.85%	3 5.77% 1.92%	19 36.54% 12.18%	52 100% 33.33%
Roster of Consultants (ROC)	5	21	6	0	20	52
	9.62%	40.38%	11.54%	0%	38.46%	100%
	3.21%	13.46%	3.85%	0%	12.82%	33.33%
Sum	20	61	17	4	54	156
	-	-	-	-	-	-
	12.82%	39.1%	10.9%	2.56%	34.62%	100%

<sup>\*</sup>Sequence of numbers in a cell

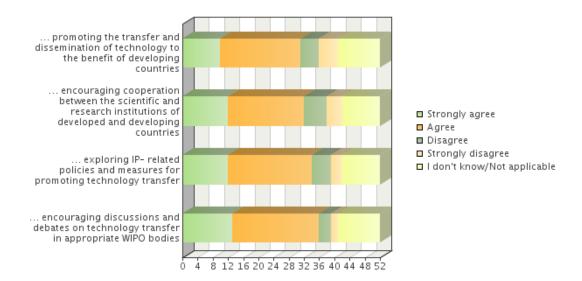
Absolute frequency

Relative frequency row

Relative frequency

In my view, since the adoption of the Development Agenda, WIPO has adequately addressed the topic of technology transfer through: (required)

### Levels



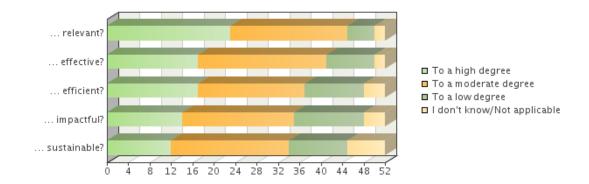
	Strongly agree	Agree	Disagree	Strongly disagree	I don't know/Not applicable	Sum
promoting the transfer and disseminati on of technology to the benefit of developing countries	10	21	5	5	11	52
	19.23%	40.38%	9.62%	9.62%	21.15%	100%
	4.81%	10.1%	2.4%	2.4%	5.29%	25%
encouraging cooperation between the scientific and research institutions of developed and developing countries	12	20	6	4	10	52
	23.08%	38.46%	11.54%	7.69%	19.23%	100%
	5.77%	9.62%	2.88%	1.92%	4.81%	25%
exploring IP- related policies and measures for promoting technology transfer	12	22	5	3	10	52
	23.08%	42.31%	9.62%	5.77%	19.23%	100%
	5.77%	10.58%	2.4%	1.44%	4.81%	25%
encouraging discussions and debates on technology transfer in appropriate WIPO bodies	13	23	3	2	11	52
	25%	44.23%	5.77%	3.85%	21.15%	100%
	6.25%	11.06%	1.44%	0.96%	5.29%	25%

	47	86	19	14	42	208
Sum	- 22.6%	- 41.35%	- 9.13%	- 6.73%	- 20.19%	100%

<sup>\*</sup>Sequence of numbers in a cell

Overall, to what degree has WIPO's work related to the implementation of the Development Agenda Recommendations been: (required)

### Levels



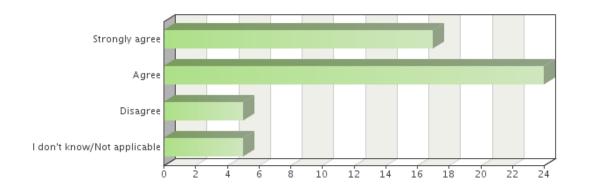
	To a high degree	To a moderate degree	To a low degree	I don't know/Not applicable	Sum
relevant?	23	22	5	2	52
	44.23%	42.31%	9.62%	3.85%	100%
	8.85%	8.46%	1.92%	0.77%	20%
effective?	17	24	9	2	52
	32.69%	46.15%	17.31%	3.85%	100%
	6.54%	9.23%	3.46%	0.77%	20%
efficient?	17	20	11	4	52
	32.69%	38.46%	21.15%	7.69%	100%
	6.54%	7.69%	4.23%	1.54%	20%
impactful?	14	21	13	4	52
	26.92%	40.38%	25%	7.69%	100%
	5.38%	8.08%	5%	1.54%	20%
sustainable	12	22	11	7	52
	23.08%	42.31%	21.15%	13.46%	100%
	4.62%	8.46%	4.23%	2.69%	20%
Sum	83	109	49	19	260
	-	-	-	-	-
	31.92%	41.92%	18.85%	7.31%	100%

<sup>\*</sup>Sequence of numbers in a cell

Absolute frequency Relative frequency row

Relative frequency

In my opinion, the thematic project-based methodology has been an effective instrument for the implementation of the Development Agenda recommendations: (required)



Frequency table

Choices	Absolute frequency	Relative frequency	Adjusted relative frequency
Strongly agree	17	17%	33.33%
Agree	24	24%	47.06%
Disagree	5	5%	9.8%
I don't know/Not applicable	5	5%	9.8%
Sum:	51	51%	100%
Not answered:	49	49%	-

Total answered: 51

Please include any suggestions for enhancing the effectiveness of the implementation of the Development Agenda Recommendations. (optional)

#### Text input

Make it more transparent to different participative levels and send a clear message inside to all levels.

Development Recommendations can be credited with introducing a number of reforms that have allowed WIPO to coordinate and structure its programmes to better reflect development considerations. However some of the more ambitious outcomes of the Development Agenda, particularly those relating to institutional reform and governance, have created hurdles which MS have found difficult to agree a way forward on. This has unfortunately distracted member states (MS) from the core objective of empowering WIPO to deliver projects that genuinely support and protect users of the IP system in developing countries. In particular we feel more could be done to engage SME's and their representatives in WIPO's development activities without which opportunities to commercialise IP generated in developing countries and LDCs will continue to be lost. We strongly believe further institutional reforms of WIPO would be counterproductive.

We believe the reforms introduced through the development agenda, including the establishment of CDIP, have created the right platforms to identify and address activities relevant to development. Unfortunately we have seen an increase in the incidence of CDIP pilot projects, whose beneficiaries have spoken highly of the assistance they have received from WIPO, being suspended by a small number of MS in CDIP. We strongly believe that the next phase of the development agenda should be to focus on outputs; delivering sustainable development projects based on actual needs identified by individual developing countries.

We would also like to flag some specific concerns in respect to how some of the questions in this survey have been structured;

Question 5: WIPO's legislative assistance is not information that is publically shared with all WIPO MS since this type of assistance is usually a bilateral undertaking between WIPO and the MS seeking advice and can often be confidential in nature. We continue to respect the right of individual MS seeking such support to ask WIPO to hold this information in confidence, this principle is reflected in recommendation 5 of cluster A in the DAR.

confidence, this principle is reflected in recommendation 5 of cluster A in the DAR.

Question 6: WIPO studies set out under the DAR must be agreed through negotiations between MS. So while the development agenda has identified areas for further studies it falls to MS to determine whether or not a study would be useful along with the framework of the study itself. That said we believe WIPO has fulfilled the studies proposed in the DAR. Question 7: The norm setting activities in WIPO are ultimately the responsibility of MS and not that of the Secretariat. New international norms must reflect the collective interests off all WIPO MS, otherwise they will never enjoy universal ratification and acceptance.

Questions 8, 9, 10, 12 assume that the adoption/implementation of the Development Agenda is solely responsible for specific actions listed in these questions when in fact many of the activities listed in these question were either already in place or have been acted on independently of the DAR.

A clear need to extend and maybe fine-tune the good work undertaken under the DA in order to achieve sustainable results remains. Support to developing countries is a long-term undertaken and the project-/thematic-based approach is a suitable way to provide it.

WIPO's projects on IP and Technology Transfer as well as Open Collaboration have been very well-managed and effective in promoting global knowledge flows through IP between the North and the South.

The good results and outcomes, particularly the Forum, have been very well captured on the "Technology Transfer Portal" on the Development Agenda website: http://www.wipo.int/ip-development/en/agenda/tech\_transfer/index.html

The WIPO Director General and the Secretariat are gratefully thanked and congratulated for their genuine efforts in exploring new ways of establishing international IP collaboration. Follow-up work in this area would be crucial.

There has to be a much stronger focus on the economic impact of IP on developing countries. The institutional thinking of WIPO is still dominated by the legal dogma that IP enforcement is under all circumstances a good thing, which may simply not be applicable to all IP rights at all stages of development. In my view the WIPO development agenda should be about carefully balancing the socio-economic benefits and costs of IP for developing countries and tailoring their IP systems accordingly.

Desarrollar más actividades de capacitación dirigidas a las agencias, a las universidades y centros de innovación

Include the policy makers who luck the IP Knowledge and political will in implementing appropriate IP Policies

More project in development the Genetic resources and folklore

These efforts are very increasingly necessary as we continue to develop a knowledge economy around the world.

Continue with international coordination, cooperation, and inclusion

More of these activities in PLR and country-specific presentations should be conducted in order to help out even more member states and the respective societies, cultures and industries that are part of them.

Revise and modernize the recommendations through a neutral, research-based and results-driven approach.

Modernize: the current DA recommendations reflect a 1970s view of development assistance. In fact, even the concept of development has evolved since de-colonization.

Neutral: the process should not be political.

Research-based: development activities should be designed based on solid academic research and methodologies that are designed to deliver cost-effectiveness, realistic impact and sustainability.

Results-driven: rather than general recommendations on approach, there should be a clear definition of the results that should be achieved, and these should be clearly within WIPO's mandate, and therefore restricted to less ambitious goals such as updating national laws to reflect modern treaties and standards, establishing guidelines on implementation of different IP regimes, helping IP offices to establish effective and efficient registration processes, designing policies and recommendations to deal with patent examination in small offices, etc.

Sustained dialogue on intractable issues that relate IP to development priorities

Greater funding for WIPO development assistance from PCT & Madrid fees

Mecanismos de participación con una visión abajo-arriba para la formulación de políticas públicas en PI

To turn the vision into a reality with the view to achieving sustainable outcomes in the future WIPO must take concrete

- Organize more specific ToT by sector of activity.
- Strengthen partnership with different ministries and local authorities, R&D institutions and SMEs
- Helping in creating "National IP clinics" with multiple roles such as requesting/proposing specific missions/trainings, helping local SMEs identifying their needs, helping in drafting sectorial studies and providing local statistics to WIPO, identifying local priorities, providing trainings through IP trained local experts (such clinics could be co-funded by national entities governmental or not and by WIPO). The national clinics could be under the control of regional WIPO bureaus.

- Many other strategic recommendations are also to consider...

Creo que un gran problema que ha tenido el trabajo en torno a la agenda AD tiene que ver con que los países piden proyectos que luego no son evaluados y que tampoco son sustentables en el tiempo. Un proyecto aislado no puede tener un impacto real si no es evaluado y si no tiene etapas progresivas en el tiempo.

Turn committees into proper fora for debating the real issues in IP and not necessarily as norm-setting bodies. this would enable a more open debate and analysis of the key issues in IP and how they affect different aspects of development, rather than political positioning in the context of a possible treaty negotiation.

Instead of thematic project DA should direct all the activities of WIPO.

#### I suggest the following:

- (i) Create a WIPO Technology Clearing House to assist technology transfer from developed countries/global companies to developing countries and companies and supervise the content so that it is clear and answerable. This can be used to connect developed country gov't and corporations with requestors in developing countries using WIPO to help find the right people/groups to respond (International Technology Transfer).
- (ii)Help countries draft and implement patent laws that stimulate innovation and send the correct message about the value of patents and domestic innovation-encourage only temporary and focused use of flexibilities instead of long-term reliance.
- (iii)Help transform the mindset of "us versus them" or "north versus south" and "patents as the enemy of the developing countries" to a mindset and structure that fosters domestic innovation assisted by global collaboration by assisting to create a few real models and examples that can be replicated.
- (iv) Emphasize to gov't leaders the importance of the "Shadow of the Leader" paradigm regarding IP. What message does the head of the country and congress give explicitly or implicitly to its citizens about innovation? WIPO might be able to facilitate gov't workshops that teach how to send the right message (via a range of actions) that encourage its people to innovate which can result in economic expansion. Help countries find funding to support domestic and international patent filings for grass-root domestic innovation.
- (v) Encourage national gov'ts to follow the lead of China in setting 5, 10 and 15 year plans for how to achieve an innovative society.
- (vi) Help developing countries establish results-based incentives for funded scientific research in the country.
- (vii) Expand the WIPO Re:Search Patent Pool to cover assets other than neglected tropical diseases and continue to facilitate the transfer of know-how.

# Public Survey Comment Report

Lists all the questions in the survey and displays all the comments made to these questions, if applicable.

# **Table of contents**

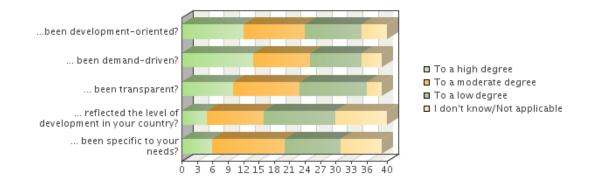
Report info	1
Question 1: Since the adoption of the Development Agenda, to what degree do you consider that WIPO's technical	
Levels	
Question 2: Since the adoption of the Development Agenda, do you consider that: (required)	
Levels	
Question 3: Do you agree that, since the adoption of the Development Agenda, WIPO has assisted Member States i	4
Question 3a: Please specify the extent to which these strategies meet the needs of:	5
Levels	5
Question 4: In my opinion, since the adoption of the Development Agenda, WIPO has taken adequate measures to f	
Levels	6
Question 5: Since the adoption of the Development Agenda, to what degree do you consider that WIPO's legislati	
Levels	
Question 6: In your view, to what degree have WIPO studies undertaken in the context of the Development Agenda	
Levels	8
Question 7: In my opinion, since the adoption of the Development Agenda, WIPO's norm setting activities have:	9
Levels	9
Question 8: In my view, since the adoption of the Development Agenda, WIPO has taken: (required)	11
Levels	11
Question 9: Since the adoption of the Development Agenda, to what degree do you consider that WIPO has taken a	12
Levels	12
Question 10: In my opinion, the implementation of the Development Agenda has: (required)	13
Levels	13
Question 11: Please rate the effectiveness of the following databases as means of sharing information: (requir	15
Levels	15
Question 12: In my view, since the adoption of the Development Agenda, WIPO has adequately addressed the topic	16
Levels	16
Question 13: Overall, to what degree has WIPO's work related to the implementation of the Development Agenda Re	18
Levels	
Question 14: In my opinion, the thematic project-based methodology has been an effective instrument for the imp	
Question 15: Please include any suggestions for enhancing the effectiveness of the implementation of the Develo	20

# Report info

Report date:	Friday, January 22, 2016 2:02:28 PM CET
Start date:	Tuesday, October 6, 2015 5:11:00 PM CEST
Stop date:	Wednesday, January 20, 2016 7:00:00 PM CET
Stored responses:	83
Number of completed responses:	25

Since the adoption of the Development Agenda, to what degree do you consider that WIPO's technical assistance has: (required)

### Levels

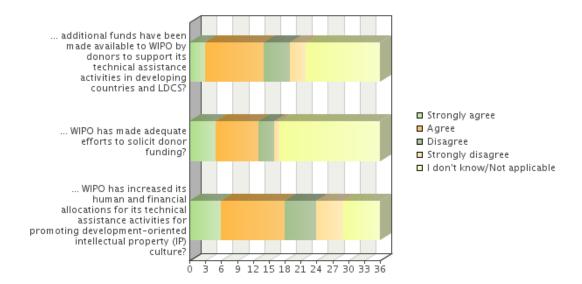


	To a high degree	To a moderate degree	To a low degree	I don't know/Not applicable	Sum
been	12	12	11	5	40
developmen	30%	30%	27.5%	12.5%	100%
t-oriented?	6.09%	6.09%	5.58%	2.54%	20.3%
been demand-driven?	14	11	10	4	39
	35.9%	28.21%	25.64%	10.26%	100%
	7.11%	5.58%	5.08%	2.03%	19.8%
been transparent ?	10	13	13	3	39
	25.64%	33.33%	33.33%	7.69%	100%
	5.08%	6.6%	6.6%	1.52%	19.8%
reflected the level of developmen t in your country?	5 12.5% 2.54%	11 27.5% 5.58%	14 35% 7.11%	10 25% 5.08%	40 100% 20.3%
been specific to your needs?	6	14	11	8	39
	15.38%	35.9%	28.21%	20.51%	100%
	3.05%	7.11%	5.58%	4.06%	19.8%
Sum	47	61	59	30	197
	-	-	-	-	-
	23.86%	30.96%	29.95%	15.23%	100%

<sup>\*</sup>Sequence of numbers in a cell

Since the adoption of the Development Agenda, do you consider that: (required)

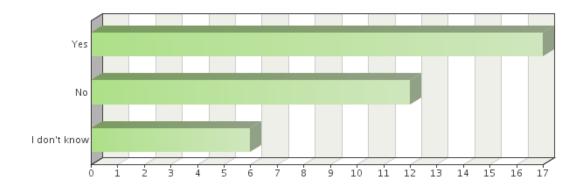
#### Levels



	Strongly agree	Agree	Disagree	Strongly disagree	I don't know/Not applicable	Sum
additional funds have been made available to WIPO by donors to support its technical assistance activities in developing countries and LDCS?	3	11	5	3	14	36
	8.33%	30.56%	13.89%	8.33%	38.89%	100%
	2.78%	10.19%	4.63%	2.78%	12.96%	33.33%
WIPO has made adequate efforts to solicit donor funding?	5	8	3	1	19	36
	13.89%	22.22%	8.33%	2.78%	52.78%	100%
	4.63%	7.41%	2.78%	0.93%	17.59%	33.33%
WIPO has increased its human and financial allocations for its technical assistance activities for promoting developmen t-oriented intellectual property (IP) culture?	6	12	6	5	7	36
	16.67%	33.33%	16.67%	13.89%	19.44%	100%
	5.56%	11.11%	5.56%	4.63%	6.48%	33.33%
Sum	14	31	14	9	40	108
	-	-	-	-	-	-
	12.96%	28.7%	12.96%	8.33%	37.04%	100%

<sup>\*</sup>Sequence of numbers in a cell

Do you agree that, since the adoption of the Development Agenda, WIPO has assisted Member States in creating appropriate national IP strategies? (required)



Frequency table

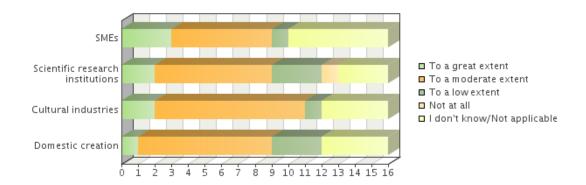
Absolute frequency	Relative frequency	Adjusted relative frequency
17	20.48%	48.57%
12	14.46%	34.29%
6	7.23%	17.14%
35	42.17%	100%
48	57.83%	-
	17 12 6 35	frequency         frequency           17         20.48%           12         14.46%           6         7.23%           35         42.17%

Total answered: 35

# **Question 3a**

Please specify the extent to which these strategies meet the needs of:

### Levels



	To a great extent	To a moderate extent	To a low extent	Not at all	I don't know/Not applicable	Sum
SMEs	3	6	1	0	6	16
	18.75%	37.5%	6.25%	0%	37.5%	100%
	4.69%	9.38%	1.56%	0%	9.38%	25%
Scientific research institutions	2	7	3	1	3	16
	12.5%	43.75%	18.75%	6.25%	18.75%	100%
	3.12%	10.94%	4.69%	1.56%	4.69%	25%
Cultural industries	2	9	1	0	4	16
	12.5%	56.25%	6.25%	0%	25%	100%
	3.12%	14.06%	1.56%	0%	6.25%	25%
Domestic creation	1	8	3	0	4	16
	6.25%	50%	18.75%	0%	25%	100%
	1.56%	12.5%	4.69%	0%	6.25%	25%
Sum	8	30	8	1	17	64
	-	-	-	-	-	-
	12.5%	46.88%	12.5%	1.56%	26.56%	100%

<sup>\*</sup>Sequence of numbers in a cell

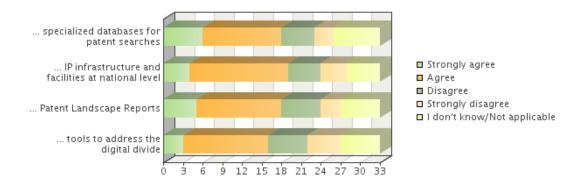
Absolute frequency

Relative frequency row

Relative frequency

In my opinion, since the adoption of the Development Agenda, WIPO has taken adequate measures to facilitate and assist developing countries and LDCs in accessing / developing: (required)

### Levels

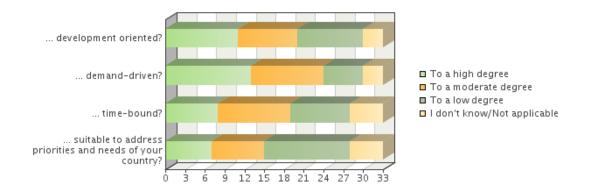


	Strongly agree	Agree	Disagree	Strongly disagree	I don't know/Not applicable	Sum
specialized databases for patent searches	6 18.18% 4.55%	12 36.36% 9.09%	5 15.15% 3.79%	3 9.09% 2.27%	7 21.21% 5.3%	33 100% 25%
IP infrastructur e and facilities at national level	4	15	5	4	5	33
	12.12%	45.45%	15.15%	12.12%	15.15%	100%
	3.03%	11.36%	3.79%	3.03%	3.79%	25%
Patent	5	13	6	3	6	33
Landscape	15.15%	39.39%	18.18%	9.09%	18.18%	100%
Reports	3.79%	9.85%	4.55%	2.27%	4.55%	25%
tools to address the digital divide	3 9.09% 2.27%	13 39.39% 9.85%	6 18.18% 4.55%	5 15.15% 3.79%	6 18.18% 4.55%	33 100% 25%
Sum	18	53	22	15	24	132
	-	-	-	-	-	-
	13.64%	40.15%	16.67%	11.36%	18.18%	100%

<sup>\*</sup>Sequence of numbers in a cell

Since the adoption of the Development Agenda, to what degree do you consider that WIPO's legislative activities have been: (required)

### Levels

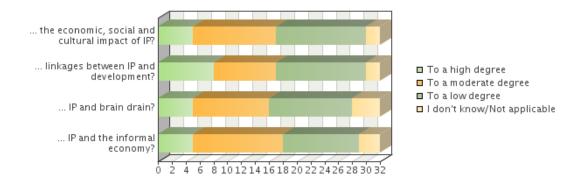


	To a high degree	To a moderate degree	To a low degree	I don't know/Not applicable	Sum
developmen t oriented?	11 33.33% 8.33%	9 27.27% 6.82%	10 30.3% 7.58%	3 9.09% 2.27%	33 100% 25%
demand- driven?	13 39.39% 9.85%	11 33.33% 8.33%	6 18.18% 4.55%	3 9.09% 2.27%	33 100% 25%
time- bound?	8 24.24% 6.06%	11 33.33% 8.33%	9 27.27% 6.82%	5 15.15% 3.79%	33 100% 25%
suitable to address priorities and needs of your country?	7 21.21% 5.3%	8 24.24% 6.06%	13 39.39% 9.85%	5 15.15% 3.79%	33 100% 25%
Sum	39 - 29.55%	39 - 29.55%	38 - 28.79%	16 - 12.12%	132 - 100%

<sup>\*</sup>Sequence of numbers in a cell

In your view, to what degree have WIPO studies undertaken in the context of the Development Agenda adequately responded to: (required)

### Levels

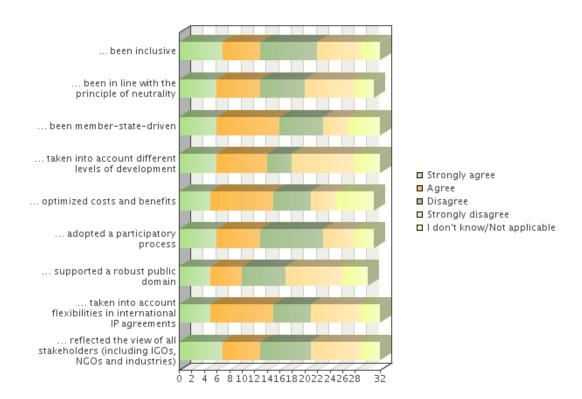


	To a high degree	To a moderate degree	To a low degree	I don't know/Not applicable	Sum
the economic, social and cultural impact of IP?	5 15.62% 3.91%	12 37.5% 9.38%	13 40.62% 10.16%	2 6.25% 1.56%	32 100% 25%
linkages between IP and developmen t?	8 25% 6.25%	9 28.12% 7.03%	13 40.62% 10.16%	2 6.25% 1.56%	32 100% 25%
IP and brain drain?	5	11	12	4	32
	15.62%	34.38%	37.5%	12.5%	100%
	3.91%	8.59%	9.38%	3.12%	25%
IP and the informal economy?	5	13	11	3	32
	15.62%	40.62%	34.38%	9.38%	100%
	3.91%	10.16%	8.59%	2.34%	25%
Sum	23	45	49	11	128
	-	-	-	-	-
	17.97%	35.16%	38.28%	8.59%	100%

<sup>\*</sup>Sequence of numbers in a cell

In my opinion, since the adoption of the Development Agenda, WIPO's norm setting activities have: (required)

### Levels



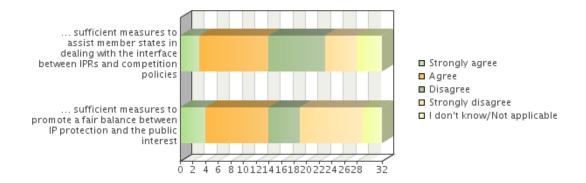
	Strongly agree	Agree	Disagree	Strongly disagree	I don't know/Not applicable	Sum
been inclusive	7	6	9	7	3	32
	21.88%	18.75%	28.12%	21.88%	9.38%	100%
	2.47%	2.12%	3.18%	2.47%	1.06%	11.31%
been in line with the principle of neutrality	6 19.35% 2.12%	7 22.58% 2.47%	7 22.58% 2.47%	8 25.81% 2.83%	3 9.68% 1.06%	31 100% 10.95%
been	6	10	7	4	5	32
member-	18.75%	31.25%	21.88%	12.5%	15.62%	100%
state-driven	2.12%	3.53%	2.47%	1.41%	1.77%	11.31%
taken into account different levels of developmen t	6 18.75% 2.12%	8 25% 2.83%	4 12.5% 1.41%	10 31.25% 3.53%	4 12.5% 1.41%	32 100% 11.31%
optimized costs and benefits	5	10	6	4	6	31
	16.13%	32.26%	19.35%	12.9%	19.35%	100%
	1.77%	3.53%	2.12%	1.41%	2.12%	10.95%
adopted a participator y process	6	7	10	5	3	31
	19.35%	22.58%	32.26%	16.13%	9.68%	100%
	2.12%	2.47%	3.53%	1.77%	1.06%	10.95%
supported a robust public domain	5	5	7	9	4	30
	16.67%	16.67%	23.33%	30%	13.33%	100%
	1.77%	1.77%	2.47%	3.18%	1.41%	10.6%
taken into account flexibilities in international IP	5	10	6	8	3	32
	15.62%	31.25%	18.75%	25%	9.38%	100%
	1.77%	3.53%	2.12%	2.83%	1.06%	11.31%

reflected the view of all stakeholder s (including IGOs, NGOs and industries)	7 21.88% 2.47%	6 18.75% 2.12%	8 25% 2.83%	8 25% 2.83%	3 9.38% 1.06%	32 100% 11.31%
Sum	53	69	64	63	34	283
	-	-	-	-	-	-
	18.73%	24.38%	22.61%	22.26%	12.01%	100%

<sup>\*</sup>Sequence of numbers in a cell

In my view, since the adoption of the Development Agenda, WIPO has taken: (required)

### Levels



	Strongly agree	Agree	Disagree	Strongly disagree	I don't know/Not applicable	Sum
sufficient measures to assist member states in dealing with the interface between IPRs and competition policies	3	11	9	5	4	32
	9.38%	34.38%	28.12%	15.62%	12.5%	100%
	4.69%	17.19%	14.06%	7.81%	6.25%	50%
sufficient measures to promote a fair balance between IP protection and the public interest	4	10	5	10	3	32
	12.5%	31.25%	15.62%	31.25%	9.38%	100%
	6.25%	15.62%	7.81%	15.62%	4.69%	50%
Sum	7	21	14	15	7	64
	-	-	-	-	-	-
	10.94%	32.81%	21.88%	23.44%	10.94%	100%

<sup>\*</sup>Sequence of numbers in a cell

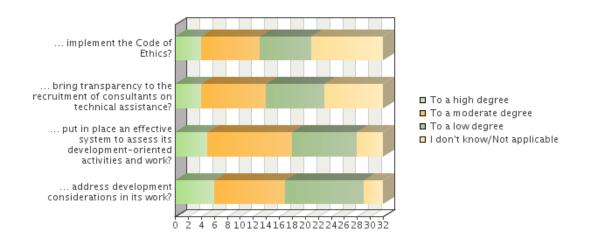
Absolute frequency

Relative frequency row

Relative frequency

Since the adoption of the Development Agenda, to what degree do you consider that WIPO has taken adequate measures to (required)

### Levels

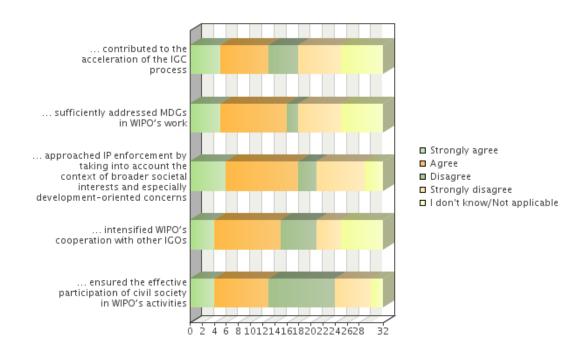


	To a high degree	To a moderate degree	To a low degree	I don't know/Not applicable	Sum
implement	4	9	8	11	32
the Code of	12.5%	28.12%	25%	34.38%	100%
Ethics?	3.12%	7.03%	6.25%	8.59%	25%
bring transparenc y to the recruitment of consultants on technical assistance?	4 12.5% 3.12%	10 31.25% 7.81%	9 28.12% 7.03%	9 28.12% 7.03%	32 100% 25%
put in place an effective system to assess its developmen t-oriented activities and work?	5	13	10	4	32
	15.62%	40.62%	31.25%	12.5%	100%
	3.91%	10.16%	7.81%	3.12%	25%
address developmen t consideratio ns in its work?	6	11	12	3	32
	18.75%	34.38%	37.5%	9.38%	100%
	4.69%	8.59%	9.38%	2.34%	25%
Sum	19	43	39	27	128
	-	-	-	-	-
	14.84%	33.59%	30.47%	21.09%	100%

<sup>\*</sup>Sequence of numbers in a cell

In my opinion, the implementation of the Development Agenda has: (required)

#### Levels



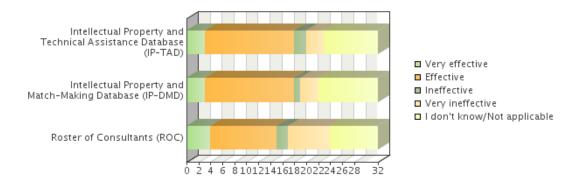
	Strongly agree	Agree	Disagree	Strongly disagree	I don't know/Not applicable	Sum
contributed to the acceleration of the IGC process	5 15.62% 3.12%	8 25% 5%	5 15.62% 3.12%	7 21.88% 4.38%	7 21.88% 4.38%	32 100% 20%
sufficiently addressed MDGs in WIPO's work	5 15.62% 3.12%	11 34.38% 6.88%	2 6.25% 1.25%	7 21.88% 4.38%	7 21.88% 4.38%	32 100% 20%
approached IP enforcement by taking into account the context of broader societal interests and especially developmen t-oriented concerns	6 18.75% 3.75%	12 37.5% 7.5%	3 9.38% 1.88%	8 25% 5%	3 9.38% 1.88%	32 100% 20%
intensified WIPO's cooperation with other IGOs	4 12.5% 2.5%	11 34.38% 6.88%	6 18.75% 3.75%	4 12.5% 2.5%	7 21.88% 4.38%	32 100% 20%
ensured the effective participation of civil society in WIPO's	4 12.5% 2.5%	9 28.12% 5.62%	11 34.38% 6.88%	6 18.75% 3.75%	2 6.25% 1.25%	32 100% 20%

	24	51	27	32	26	160
Sum	- 15%	- 31.88%	- 16.88%	- 20%	- 16.25%	100%

<sup>\*</sup>Sequence of numbers in a cell

Please rate the effectiveness of the following databases as means of sharing information: (required)

### Levels



	Very effective	Effective	Ineffective	Very ineffective	I don't know/Not applicable	Sum
Intellectual Property and Technical Assistance Database (IP-TAD)	3 9.38% 3.12%	15 46.88% 15.62%	2 6.25% 2.08%	3 9.38% 3.12%	9 28.12% 9.38%	32 100% 33.33%
Intellectual Property and Match- Making Database (IP-DMD)	3 9.38% 3.12%	15 46.88% 15.62%	1 3.12% 1.04%	3 9.38% 3.12%	10 31.25% 10.42%	32 100% 33.33%
Roster of Consultants (ROC)	4 12.5% 4.17%	11 34.38% 11.46%	2 6.25% 2.08%	7 21.88% 7.29%	8 25% 8.33%	32 100% 33.33%
Sum	10 - 10.42%	41 - 42.71%	5 - 5.21%	13 - 13.54%	27 - 28.12%	96 - 100%

<sup>\*</sup>Sequence of numbers in a cell

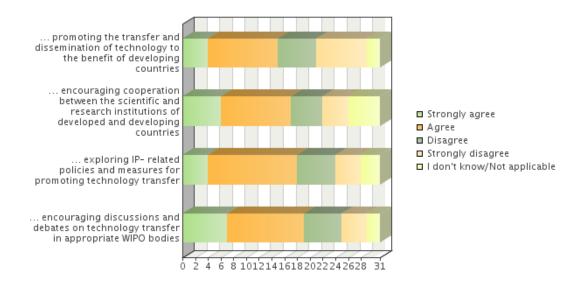
Absolute frequency

Relative frequency row

Relative frequency

In my view, since the adoption of the Development Agenda, WIPO has adequately addressed the topic of technology transfer through: (required)

#### Levels



	Strongly agree	Agree	Disagree	Strongly disagree	I don't know/Not applicable	Sum
promoting the transfer and disseminati on of technology to the benefit of developing countries	4	11	6	8	2	31
	12.9%	35.48%	19.35%	25.81%	6.45%	100%
	3.23%	8.87%	4.84%	6.45%	1.61%	25%
encouraging cooperation between the scientific and research institutions of developed and developing countries	6	11	5	4	5	31
	19.35%	35.48%	16.13%	12.9%	16.13%	100%
	4.84%	8.87%	4.03%	3.23%	4.03%	25%
exploring IP- related policies and measures for promoting technology transfer	4	14	6	4	3	31
	12.9%	45.16%	19.35%	12.9%	9.68%	100%
	3.23%	11.29%	4.84%	3.23%	2.42%	25%
encouraging discussions and debates on technology transfer in appropriate WIPO bodies	7	12	6	4	2	31
	22.58%	38.71%	19.35%	12.9%	6.45%	100%
	5.65%	9.68%	4.84%	3.23%	1.61%	25%

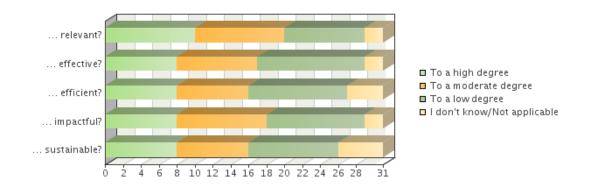
_	21	48	23	20	12	124
Sum	- 16.94%	- 38.71%	- 18.55%	- 16.13%	9.68%	100%

<sup>\*</sup>Sequence of numbers in a cell

Absolute frequency Relative frequency row Relative frequency

Overall, to what degree has WIPO's work related to the implementation of the Development Agenda Recommendations been: (required)

#### Levels



	To a high degree	To a moderate degree	To a low degree	I don't know/Not applicable	Sum
relevant?	10	10	9	2	31
	32.26%	32.26%	29.03%	6.45%	100%
	6.45%	6.45%	5.81%	1.29%	20%
effective?	8	9	12	2	31
	25.81%	29.03%	38.71%	6.45%	100%
	5.16%	5.81%	7.74%	1.29%	20%
efficient?	8	8	11	4	31
	25.81%	25.81%	35.48%	12.9%	100%
	5.16%	5.16%	7.1%	2.58%	20%
impactful?	8	10	11	2	31
	25.81%	32.26%	35.48%	6.45%	100%
	5.16%	6.45%	7.1%	1.29%	20%
sustainable	8	8	10	5	31
	25.81%	25.81%	32.26%	16.13%	100%
	5.16%	5.16%	6.45%	3.23%	20%
Sum	42	45	53	15	155
	-	-	-	-	-
	27.1%	29.03%	34.19%	9.68%	100%

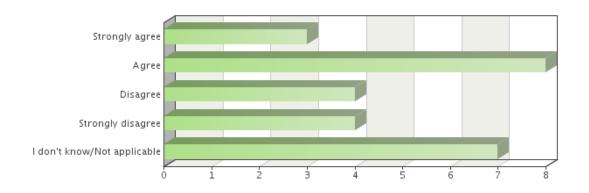
<sup>\*</sup>Sequence of numbers in a cell

Absolute frequency

Relative frequency row

Relative frequency

In my opinion, the thematic project-based methodology has been an effective instrument for the implementation of the Development Agenda recommendations: (required)



Frequency table

- 1			
Choices	Absolute frequency	Relative frequency	Adjusted relative frequency
Strongly agree	3	3.61%	11.54%
Agree	8	9.64%	30.77%
Disagree	4	4.82%	15.38%
Strongly disagree	4	4.82%	15.38%
I don't know/Not applicable	7	8.43%	26.92%
Sum:	26	31.33%	100%
Not answered:	57	68.67%	-

Total answered: 26

Please include any suggestions for enhancing the effectiveness of the implementation of the Development Agenda Recommendations. (optional)

#### Text input

Development issues appear to be largely taken up within the narrow framework of the thematic project-based approach, while it seems business as usual for the rest of the house. This approach is both cumbersome and time consuming, requiring the members of the CDIP to agree before any work can be done. More work needs to be done on mainstreaming, and on the use of funds in trust for development activities. In all fairness, many of the issues on norm setting can't progress because of stalemate between the members - entirely not the fault of the Secretariat.

Work hard to implement the recommendations of the committees agenda .

Working with pro innovation NGOs at the national level

The DG of WIPO should endeavour -- by all means available -- to bring the developed countries on board the Development Agenda (DA). The developed countries still regard the DA as dangerous or at least unworthy of serious pursuit. If this does not change, IP will not come closer to, and be more relevant for, the economic development of WIPO developing members.

Les petits pays tels que la République de Djibouti ne bénéficie grandement des activités de l'OMPI et nous aimerions que vous vous inquiétez même de l'avancement du train ensemble

Se debe dar más participación a la Academia, no sólo en lo científico sino también en los estudios y críticas económicas y jurídicas a la PI. La cooperación debe basarse en la evidencia y en la conveniencia para los países en desarrollo

La OMPI suele interactuar principal o únicamente con oficinas de PI, pero temas de agenda de desarrollo debe involucrar instituciones tales como Departamentos O Ministerios de Salud, Ambiente, Agricultura manteniendo la autonomía, y atendiendo no sólo los intereses de los titulares de PI, son también de los usuarios y consumidores

Un aspecto central en materia de patentes es el rigor y la calidad en el examen de las mismas. La OMPI no ha hecho suficiente énfasis en este tema, infortunadamente algunas actividades de cooperación, no siempre respetan o potencializan la autonomía que debe tener cada país al interpretar los criterios de patentabilidad y, por el contrario, directa o indirectamente, explicita o implícitamente conducen a armonización por vía técnica. -administrativa

En el caso del programa de asistencia técnica a inventores eventualmente no parece haber certeza sobre la plena independencia y neutralidad. El programa se hace conjuntamente entre la OMPI y el WEF Foro Económico Mundial en un grupo de trabajo que tiene varios miembros de grandes empresas titulares de PI, incluyendo compañías como Novartis. ¿cuál es el rol de está?, ¿esto garantiza o afecta la neutralidad de la asistencia técnica?

Marruecos: http://www.wipo.int/iap/en/news/2015/news\_0001.html Colombia: http://www.wipo.int/tisc/en/news/2015/news\_0003.html

Puede ser positiva la asistencia a inventores locales, pero es deseable hacerlo con mayor independencia. Ciertamente las grandes compañías de tecnología y las firmas de abogados en ocasiones tienen más experiencia en asuntos de PI, pero es importante asegurar que estos mecanismo sean compatibles con la Agenda para el Desarrollo, y no se use con otros propósitos tales como eventual cabildeo o lobby.

De otra parte, No se conocen actividades de la OMPI dirigidas a prestar apoyo a temas tales como presentar comentarios u oposiciónes ténica y jurídicamente sustentadas a solicitudes de patente de calidad por parte de academia, sociedad civil u ONGs. Tampoco hay asistencia técnica significativa para poner en práctica flexibilidades de ADPIC, únicamente estudios, y escritos, pero no hay apoyo para la puesta en práctica real y efectiva,.

focus the discussion on common goals rather than an us-them/developed-developing divide.

Unfortunately this survey is designed to elicit answers that do not reflect on the actual substance of the work done by WIPO on the Development Agenda which is questionable at best. A better designed survey would be more useful and helpful in providing nuanced and proper feedback on the implementation of the Development Agenda.

The problem is that the Development Agenda recommendations have largely not been implemented. The recommendations from the external review of WIPO's technical assistance have also remained in the shelf.

- 1. Secretariat's understanding of Development Agenda, development oriented assistance is extremely narrow and pro intellectual property. It erroneously considers it to be about more IP on the assumption that IP works for development. Secretariat needs to adopt a broader understanding of development agenda and development oriented assistance. This includes for example recognizing that no IP or a limited IP framework is a good option for development (e.g. in the case of LDCs and countries that lack skilled workers, market and technological capacity), or stopping evergreening of patents by applying strict patentability criteria, acknowledging that patents can be a barrier to technology transfers etc. Secretariat's views on IP are ideological, and driven by the interest of right holders. For example Secretariat argues the TRIPS flexibilities includes putting in place TRIPS plus measures. Consequently its technical assistance is based on countries adopting more IP treaties, expanding the scope of what can be protected, stronger enforcement of IP when historically this is not how countries have developed. Thus there is a need for a broader, more comprehensive understanding of development oriented assistance and development agenda. Similarly there is an urgent need to refine and reorient WIPO's Strategic Goals, outcomes and outcome indicators in the MTSP and its budget to reflect a comprehensive conception of development, development orientation, and development oriented IP culture.
- 2. Secretariat lacks competent staff and skills and a development oriented IP culture. One reason is that many diplomats are hired to become WIPO staff without any expertise on development and IP. Another reason is that the staff is hired from the industry circles or for political reasons. There is a need to conduct thorough assessment of the staff of WIPO to ensure that they have a development oriented IP culture and appropriate skills and orientation to deliver on development agenda and development oriented technical assistance.
- 3. Put in place an independent mechanism (with an independent governance structure) for delivering technical assistance and systematically and regularly monitoring and evaluating such technical assistance.
- 4. Develop "Guidelines" providing specific detail on how to plan and implement more development-oriented assistance both in terms of substance and process.
- 5. Overhaul WIPO's tools for the development of national IP strategy as the tools are inappropriate for the context of developing countries and actually undermines development agenda e.g. fails to fully take into account flexibilities available to developing countries.
- 6. Prepare a policy on Extra-budgetary Resources including funds in trust as highlighted in para C2 of CDIP/9/16: Joint Proposal of the Development Agenda and Africa Group on Technical Assistance.
- 7. Revise the Code of Ethics as mentioned in paragraphs D1 and E1 of CDIP/9/16: Joint Proposal of the Development Agenda Group and Africa Group on Technical Assistance. 8. To implement F2, F3 and F4 of CDIP/9/16.
- 9. Conduct an in-depth review of WIPO's legislative assistance by a team of independent external legal experts to evaluate attention to the expressed request of countries, development priorities, country circumstances and to the full range of flexibilities and options available to countries. This includes an in-depth examination of the content of draft laws and comments on draft laws provided by WIPO, as well as of the content of seminars/training events on legislative matters.
- 10. Commission an independent panel of leading academic authorities on IP and Development to review all of WIPO's training materials and curricula to ascertain and ensure their development orientation. The Review also should from a development perspective assess the quality, delivery and orientation of training by the WIPO Programs, as well as the overall balance of training activities and the diversity of speakers with an eye to ensuring the activities reflect the Development Agenda recommendations and are suitable and relevant for the beneficiary developing countries.
- 11. To improve the general information available in the technical assistance database such as on the technical assistance activities such as the objectives, expected and actual outcomes, recipients, participants, donors, experts, consultants, speakers, evaluation reports, and other relevant documentation. (e.g. programs, presentations, CVs of speakers/experts/consultants, list of participants). These elements have been agreed as part of CDIP/3/INF/2 but are not reflected as part of the database.
- 12. In implementing DA recommendations concerning technology transfer, to recognize that patents can be a barrier to technology transfer, to recognize the importance of using TRIPS flexibilities to facilitate transfer of technology e.g. strict application of patentability criteria, using compulsory licensing.
- 13. The lack of political will on the part of GRoup B to implement Development agenda in a manner that improves the development prospects of developing countries, their reluctance to put in place systems to improve the transparency and accountability of WIPO's technical assistance, their reluctance to implement proposals to improve technical assistance as contained in CDIP/9/16, their ideological obsession with developing countries implementing more IP (in direct contradiction to what was promoted nationally in their own countries when they were in the process of development) has been a major hindrance in the effective implementation of WIPO DEvelopment Agenda. To enhance the effectiveness of the implementation of the DA recommendations, Group B has to be more supportive of the spirit and intent of WIPO development agenda.

- 1. Put in place an independent mechanism (separate from WIPO's other activities) including governance structure to evaluate systematically and regularly WIPO's technical assistance.
- 2. Revamp the tools that guide the development of national IP strategy as the tools are unbalanced, anti-development and anti-public interest.
- 3. Revamp the code of ethics as proposed in CDIP/9/16: Joint Proposal of the Development Agenda Group and the Africa Group.
- 4. To improve the general information available in the technical assistance database such as on the technical assistance activities such as the objectives, expected and actual outcomes, recipients, participants, donors, experts, consultants, speakers, evaluation reports, and other relevant documentation. (e.g. programs, presentations, CVs of speakers/experts/consultants, list of participants). These elements have been agreed as part of CDIP/3/INF/2 but are not reflected as part of the database.
- 5. Conduct an in-depth review of WIPO's legislative assistance by a team of external legal experts to evaluate attention to the expressed request of countries, development priorities, country circumstances and to the full range of flexibilities and options available to countries. The Review should include an in-depth examination of the content of draft laws and comments on draft laws provided by WIPO, as well as of the content of seminars/training events on legislative matters. 6. Commission an independent panel of leading academic authorities on IP and Development to review all of WIPO's training materials and curricula to ascertain and ensure their development orientation. The Review also should from a development perspective assess the quality, delivery and orientation of training by the WIPO Programs, as well as the overall balance of training activities and the diversity of speakers with an eye to ensuring the activities reflect the Development Agenda recommendations and are suitable and relevant for the beneficiary developing countries.

There continues to be insufficient attention paid to the specific situation of countries with a relatively speaking low level of industrial development. Still too much of a one size fits all approach. What policies are proposed for a country like South Africa or Turkey can not be proposed for Djibouti or Liberia. More nuance is needed in the approach of those providing technical advice and support

- 1. Develop an independent mechanism (separate from WIPO's other activities) including governance structure to implement WIPO's technical assistance and to monitor and evaluate WIPO's technical assistance in a more systematic manner.
- 2. Ensure that the tools for the development of national IP strategies are revise in such a way that they are actually development oriented and reflect the need of developing countries and not commercial interest

  3. Revamp the Code of Ethics as proposed in CDIP/9/16: Joint Proposal of the Development Agenda Group and the Africa
- 4. The technical assistant database should have information that has been agreed in CDIP/3/INF/2 but has yet to be reflected as part of the database. This information should include technical assistance activities such as the objectives, expected and actual outcomes, recipients, participants, donors, experts, consultants, speakers, evaluation reports, and other relevant documentation. (e.g. programs, presentations, CVs of speakers/experts/consultants, list of participants).
- 5. Commission an in-depth review of WIPO's legislative assistance by a team of external legal experts to evaluate attention to the expressed request of countries, development priorities, country circumstances and to the full range of flexibilities and options available to countries. The Review should include an in-depth examination of the content of draft laws and
- comments on draft laws provided by WIPO, as well as of the content of seminars/training events on legislative matters.

  6. Review all of WIPO's training material by an independent panel of leading academic authorities on IP and Development to to ensure that the material effectively reflect a developmental orientation. The Review should from a development perspective assess the quality, delivery and orientation of training by the WIPO Programs, as well as the overall balance of training activities and the diversity of speakers with an eye to ensuring the activities reflect the Development Agenda recommendations and are suitable and relevant for the beneficiary developing countries.
- 7. To implement paragraphs F2, F3 and F4 of CDIP/9/16.
- 8. WIPO's understanding of development, development orientation and Development Agenda is largely premised on more IP is better for development, although there is clear historical and current evidence that this is not the case. This ideological and narrow understanding and approach to development has to change if Development Agenda is to be implemented effectively. Thus there is a need for substantially improved and broader understanding of development and development oriented technical assistance or IP culture.
- Accordingly there is a need to revise the Strategic goals, objectives, outcome indicators of the Organization including the Mid Term Strategy Plan (MTSP).

  9. To conduct an assessment of WIPO staff, their skills and competences to understand if the staff have a development
- oriented IP culture, and the appropriate skills, expertise and orientation to deliver technical assistance that is development oriented and to implement development agenda recommendations.
- 10. Group B has hindered the effective implementation of DA. For instance, they have deliberately refused to implement proposals in CDIP/9/16 that are aimed at improving the quality, transparency and accountability of WIPO's technical assistance. Their approach to IP is ideological rather than evidence and fact base. They are about protecting and calling for strongest IP protection at all costs and are not interested in exploring key issues for developing countries such as enhancing the public domain, how patents may pose a problem for technology transfer, ways to improve access to knowledge (that goes beyond patent information) etc. For the successful implementation of DA recommendations WIPO should support developing countries needs

### **Annex I**

	Projects Completed & Evaluated (as of August, 2015)	
No.	Project Title	DAR
1.	Conference on "Mobilizing Resources for Development" *	2
2.	Intellectual Property Technical Assistance Database (IP-TAD)*	5
3.	Specialized Databases' Access and Support – Phase I	8
4.	IP Development Matchmaking Database (IP-DMD)*	9
5.	A Pilot Project for the Establishment of "Start-Up" National IP Academies	10
6.	Smart IP Institutions Project	10
7.	Innovation and Technology Transfer Support Structure for National Institutions	10
8.	Strengthening the Capacity of National IP Governmental and Stakeholder Institutions to Manage, Monitor and Promote Creative Industries, and to Enhance the Performance and Network of Copyright Collective Management Organizations	10
9.	Improvement of National, Sub-Regional and Regional IP Institutional and User Capacity*	10
10.	IP and the Public Domain*	16,20
11.	IP and Competition Policy*	7,23,32
12.	IP, Information and Communication Technologies (ICTs), the Digital Divide and Access to Knowledge	19,24,27
13.	Developing Tools for Access to Patent information	19,30,31
14.	Project on Enhancement of WIPOs Results-Based Management (RBM) Framework to Support the Monitoring and Evaluation of Development Activities*	33,38,41
15.	Project on IP and Product Branding for Business Development in Developing Countries and Least-Developed Countries (LDCs)*	4,10
16.	Patents and Public Domain*	16,20
17.	IP and Brain Drain*	39,40
18.	IP and the Informal Economy*	34
19.	Project on Capacity Building in the Use of Appropriate Technology-Specific Technical and Scientific Information as a Solution for Identified Development Challenges	19,30,31
20.	Project on IP and Socio-Economic Development	35,37
21.	Open Collaborative Projects and IP-Based Models*	36
22.	Enhancing South-South Cooperation on IP and Development Among Developing Countries and Least Developed Countries	1, 10, 11, 13, 19, 25, 32
23.	Specialized Databases' Access and Support – Phase II*	8
24.	A Pilot Project for the Establishment of "Start Up" National IP Academies – Phase II*	10
25.	Developing Tools for Access to Patent information – Phase II*	19, 30, 31

<sup>\*</sup>These projects have been already mainstreamedand integrated into the WIPO's regular programmeand activities

# Annex J

	Projects under Implementation (as of August, 2015)		
No.	Project Title	DAR	
1.	IP and Technology Transfer: Common Challenges – Building Solutions	19,25,26,28	
2.	Strengthening and Development of the Audiovisual Sector in Burkina Faso and Certain African Countries	1,2,4,10,11	
3.	Pilot Project on Intellectual Property (IP) and Design Management for Business Development in Developing and Least Developed Countries (LDCs)	4,10	
4.	Project on Capacity-Building in the Use of Appropriate Technology Specific Technical and Scientific Information as a Solution for Identified Development Challenges - Phase II	19,30,31	
5.	Project on Intellectual Property (IP) and Socio-Economic Development - Phase II	35,36	
6.	Intellectual Property, Tourism and Culture: Supporting Development Objectives and Promoting Cultural Heritage in Egypt and Other Developing Countries (approved – Implementation will start in January, 2016)	1, 10, 12, 40	

1. Establishment	Background: http://www.wipo.int/ip- development/en/agenda/background.html  Decision of the 2007 GA: http://www.wipo.int/ip- development/en/agenda/wo_ga/wo_ga_34 summary.html
	development/en/agenda/background.html  Decision of the 2007 GA: <a href="http://www.wipo.int/ip-development/en/agenda/wo_ga/wo_ga_34">http://www.wipo.int/ip-development/en/agenda/wo_ga/wo_ga_34</a>
	Decision of the 2007 GA: <a href="http://www.wipo.int/ip-development/en/agenda/wo_ga/wo_ga_34">http://www.wipo.int/ip-development/en/agenda/wo_ga/wo_ga_34</a>
	http://www.wipo.int/ip- development/en/agenda/wo_ga/wo_ga_34_
	development/en/agenda/wo_ga/wo_ga_34_
	summary.html
2 CDID and its mandata	http://www.wipo.int/policy/en/cdip/
CDIP and its mandate	
	http://www.wipo.int/ip-
3. 45 recommendations	development/en/agenda/recommendations.
	html
3.1 19 recommendationsfor	19 recommendations (marked with an
immediate implementation	asterisk): http://www.wipo.int/ip-
·	development/en/agenda/recommendations.
	<u>html</u>
	Assemblies of The Member States of
	WIPO, Forty-Third Series of Meetings
	Geneva, September 24 to October 3, 2007 General Report
	Annex B – List Of Proposals:
	· •
	n/a 43/a 43 16-main1.pdf
4. Projects approved by the CDIP	Progress Report of each Project:
	development/en/agenda/projects.html
4.1 Project proposals	Proposals from the Republic of Korea:
•	
States	
	http://www.wipo.int/meetings/en/doc_details
	<u>.jsp?doc_id=129890</u>
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	http://www.wipo.int/meetings/en/doc_details
	http://www.wipo.int/meetings/en/doc_details .jsp?doc_id=131716
4.1 Project proposals submitted by Member	http://www.wipo.int/edocs/mdocs/govbody/en/a 43/a 43 16-main1.pdf  Progress Report of each Project: http://www.wipo.int/ipdevelopment/en/agenda/projects.html  Proposals from the Republic of Korea: http://www.wipo.int/meetings/en/doc_details.jsp?doc_id=120692  http://www.wipo.int/meetings/en/doc_details

Proposals from Japan: http://www.wipo.int/meetings/en/doc\_details .jsp?doc\_id=120752 http://www.wipo.int/meetings/en/doc\_details .jsp?doc id=129890 Proposals from Egypt: http://www.wipo.int/meetings/en/doc details .isp?doc id=148336 http://www.wipo.int/meetings/en/doc\_details .jsp?doc id=252504 http://www.wipo.int/meetings/en/doc details .jsp?doc\_id=273621 Proposals from the African Group: http://www.wipo.int/meetings/en/doc details .jsp?doc\_id=164186 Proposals from Burkina Faso: http://www.wipo.int/meetings/en/doc details .jsp?doc\_id=188950 Joint Proposal by the Development Agenda Group and The Africa Group on WIPO's Technical Assistance in the area of Cooperation for Development: http://www.wipo.int/meetings/en/doc\_details .isp?doc id=281340 http://www.wipo.int/meetings/en/doc details 4.2 Project proposals submitted .isp?doc\_id=119552 by the Secretariat http://www.wipo.int/meetings/en/doc\_details .isp?doc id=140492 http://www.wipo.int/meetings/en/doc details .jsp?doc\_id=129709 http://www.wipo.int/meetings/en/doc details .jsp?doc id=129710 http://www.wipo.int/meetings/en/doc\_details .jsp?doc\_id=129711 http://www.wipo.int/meetings/en/doc details .jsp?doc id=129712 http://www.wipo.int/meetings/en/doc\_details .jsp?doc\_id=129713

	http://www.wipo.int/meetings/en/doc_details .jsp?doc_id=139538
	http://www.wipo.int/meetings/en/doc_details .jsp?doc_id=139640
	http://www.wipo.int/meetings/en/doc_details .jsp?doc_id=156582
	http://www.wipo.int/meetings/en/doc_details .jsp?doc_id=149209
	http://www.wipo.int/meetings/en/doc_details .jsp?doc_id=192829
	http://www.wipo.int/meetings/en/doc_details .jsp?doc_id=182378
	http://www.wipo.int/meetings/en/doc_details .jsp?doc_id=188786
	http://www.wipo.int/meetings/en/doc_details .jsp?doc_id=205386
	http://www.wipo.int/meetings/en/doc_details _isp?doc_id=202624
	http://www.wipo.int/meetings/en/doc_details .jsp?doc_id=252504
	http://www.wipo.int/meetings/en/doc_details .jsp?doc_id=253572
	http://www.wipo.int/meetings/en/doc_details .jsp?doc_id=272841
5. Progress Reports	Progress reports of each projects: <a href="http://www.wipo.int/ip-development/en/agenda/projects.html">http://www.wipo.int/ip-development/en/agenda/projects.html</a>
6. DG Reports	5 <sup>th</sup> CDIP Session: http://www.wipo.int/meetings/en/doc_details .isp?doc_id=131762 7 <sup>th</sup> CDIP Session: http://www.wipo.int/meetings/en/doc_details .jsp?doc_id=162197 9 <sup>th</sup> CDIP Session:
	http://www.wipo.int/meetings/en/doc_details _isp?doc_id=202300  11 <sup>th</sup> CDIP Session: http://www.wipo.int/meetings/en/doc_details _isp?doc_id=233382

	13 <sup>th</sup> CDIP Session: http://www.wipo.int/meetings/en/doc_details .jsp?doc_id=269677
	15 <sup>th</sup> CDIP Session: http://www.wipo.int/meetings/en/doc_details .jsp?doc_id=297358
7. Self-evaluation reports by projects	Self-evaluation reports http://www.wipo.int/ip-development/en/agenda/projects.html
8. Evaluation Reports of projects	Kindly find the Evaluation Report for each project on: <a href="http://www.wipo.int/ip-development/en/agenda/projects.html">http://www.wipo.int/ip-development/en/agenda/projects.html</a>
Areas of flexibilities approved by the CDIP and documents developed on those flexibilities	Relevant information &documents are available on: <a href="http://www.wipo.int/ip-development/en/agenda/flexibilities/">http://www.wipo.int/ip-development/en/agenda/flexibilities/</a>
10. Work on the MDGs	http://www.wipo.int/ip-development/en/agenda/millennium_goals/
11. Summary by the Chair for all sessions	1st Session: http://www.wipo.int/meetings/en/doc details .jsp?doc id=97232 2nd Session: http://www.wipo.int/meetings/en/doc details .jsp?doc_id=104452 3rd Session: http://www.wipo.int/meetings/en/doc_details .jsp?doc_id=121652 4th Session: http://www.wipo.int/meetings/en/doc_details .jsp?doc_id=130278 5th Session: http://www.wipo.int/meetings/en/doc_details .jsp?doc_id=133892 6th Session: http://www.wipo.int/meetings/en/doc_details .jsp?doc_id=148917 7th Session: http://www.wipo.int/meetings/en/doc_details .jsp?doc_id=148917 7th Session: http://www.wipo.int/meetings/en/doc_details .jsp?doc_id=189026 8th Session: http://www.wipo.int/meetings/en/doc_details .jsp?doc_id=189640 9th Session: http://www.wipo.int/meetings/en/doc_details .jsp?doc_id=205702 10th Session: http://www.wipo.int/meetings/en/doc_details .jsp?doc_id=221707 11th Session: http://www.wipo.int/meetings/en/doc_details .jsp?doc_id=221707 11th Session: http://www.wipo.int/meetings/en/doc_details .jsp?doc_id=221707 11th Session: http://www.wipo.int/meetings/en/doc_details

	<u>.isp?doc_id=238362</u>
	12 <sup>th</sup> Session:
	http://www.wipo.int/meetings/en/doc_details
	<u>.isp?doc_id=256697</u> 13 <sup>rd</sup> Session:
	http://www.wipo.int/meetings/en/doc_details .jsp?doc_id=275504
	14 <sup>th</sup> Session:
	http://www.wipo.int/meetings/en/doc_details
	.jsp?doc_id=290463
	15 <sup>th</sup> Session:
	http://www.wipo.int/meetings/en/doc_details
	.jsp?doc_id=302003
	1 <sup>st</sup> Session:
12. Reports of CDIP meetings	http://www.wipo.int/meetings/en/doc_details
i i i i i i i i i i i i i i i i i i i	_jsp?doc_id=104732
	2 <sup>nd</sup> Session:
	http://www.wipo.int/meetings/en/doc_details
	.jsp?doc_id=123152
	3 <sup>rd</sup> Session:
	http://www.wipo.int/meetings/en/doc_details
	<u>.jsp?doc_id=130873</u>
	4 <sup>th</sup> Session:
	http://www.wipo.int/meetings/en/doc_details
	<u>.jsp?doc_id=136622</u>
	5 <sup>th</sup> Session:
	http://www.wipo.int/meetings/en/doc_details
	<u>.jsp?doc_id=150078</u>
	6 <sup>th</sup> Session:
	http://www.wipo.int/meetings/en/doc_details
	<u>.isp?doc_id=166462</u> 7 <sup>th</sup> Session:
	http://www.wipo.int/meetings/en/doc_details
	.jsp?doc_id=191880
	8 <sup>th</sup> Session:
	http://www.wipo.int/meetings/en/doc_details
	.jsp?doc_id=205989
	9 <sup>th</sup> Session:
	http://www.wipo.int/meetings/en/doc_details
	<u>.jsp?doc_id=229489</u>
	10 <sup>th</sup> Session:
	http://www.wipo.int/meetings/en/doc_details
	<u>.jsp?doc_id=246303</u>
	11 <sup>th</sup> Session:
	http://www.wipo.int/meetings/en/doc_details
	.jsp?doc_id=259381
	12 <sup>th</sup> Session:
	http://www.wipo.int/meetings/en/doc_details
	<u>.isp?doc_id=263001</u>
	13rd Session:
	http://www.wipo.int/meetings/en/doc_details .jsp?doc_id=290003
	14 <sup>th</sup> Session:
	http://www.wipo.int/meetings/en/doc_details
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	15 <sup>th</sup> session
	http://www.wipo.int/meetings/en/details.jsp?
42. Depart of DA implementation and	meeting_id=35588
13. Report of DA implementation con-	WIPO General Assembly: Thirty-Sixth (18th
13.1 Kepolt by CDIF	Extraordinary) Session:
	http://www.wipo.int/meetings/en/doc_details
	.jsp?doc_id=107172
	WIPO General Assembly: Thirty-Eighth
	(19th Ordinary) Session:
	http://www.wipo.int/meetings/en/doc_details
	<u>.jsp?doc_id=125732</u>
	WIPO General Assembly: Thirty-Ninth (20th
	Extraordinary) Session:
	http://www.wipo.int/meetings/en/doc_details
	<u>.isp?doc_id=136275</u>
	WIDO 0 1 4 11 7 11 11 12 12 12
	WIPO General Assembly: Fortieth (20th
	Ordinary) Session: <a href="http://www.wipo.int/meetings/en/doc_details">http://www.wipo.int/meetings/en/doc_details</a>
	isp?doc id=183538
	100 100 100 100 100 100 100 100 100 100
	WIPO General Assembly : Forty-First (21st
	Extraordinary) Session :
	http://www.wipo.int/meetings/en/doc details
	<u>.jsp?doc_id=208882</u>
	WIPO General Assembly: Forty-Third (21st
	Ordinary) Session
	http://www.wipo.int/meetings/en/doc_details
	<u>.isp?doc_id=239806</u>
	WIDO O IA II E . C' II (05II
	WIPO General Assembly: Forty-Sixth (25th
	Extraordinary) Session: http://www.wipo.int/meetings/en/doc_details
	_isp?doc_id=276676
	10p. 400 14-21 001 0
	WIPO General Assembly: Fortieth (20th
13.2 Report by relevant	Ordinary) Session
WIPO bodies	http://www.wipo.int/meetings/en/doc_details
	<u>.jsp?doc_id=176797</u>
	WIPO General Assembly : Forty-First (21st
	Extraordinary) Session :
	http://www.wipo.int/meetings/en/doc_details
	<u>.jsp?doc_id=217407</u>
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	WIPO General Assembly: Forty-Third (21st
	Ordinary) Session: http://www.wipo.int/meetings/en/doc_details
	.jsp?doc_id=245823
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	WIPO General Assembly: Forty-Sixth (25th Extraordinary) Session: <a href="http://www.wipo.int/meetings/en/doc_details.jsp?doc_id=284540">http://www.wipo.int/meetings/en/doc_details.jsp?doc_id=284540</a>
14. Program and Budget	Program and Budget for the 2008-09 biennium http://www.wipo.int/export/sites/www/about-wipo/en/budget/pdf/rev_prog_budget_08_0 9.pdf
	Program and Budget for the 2010-11 biennium http://www.wipo.int/export/sites/www/about-wipo/en/budget/pdf/budget_2010_2011.pdf
	Program and Budget for the 2012-13 biennium http://www.wipo.int/export/sites/www/about-wipo/en/budget/pdf/budget_2012_2013.pdf
	Program and Budget for the 2014-15 biennium http://www.wipo.int/export/sites/www/about-wipo/en/budget/pdf/budget_2014_2015.pdf
15. Program Performance Reports	Program Performance Report for 2008-2009 <a href="http://www.wipo.int/meetings/en/doc_details_isp?doc_id=136819">http://www.wipo.int/meetings/en/doc_details_isp?doc_id=136819</a>
	Program Performance Report for 2010 <a href="http://www.wipo.int/meetings/en/doc_details.jsp?doc_id=174187">http://www.wipo.int/meetings/en/doc_details.jsp?doc_id=174187</a>
	Program Performance Report for 2010-2011 <a href="http://www.wipo.int/meetings/en/doc_details.jsp?doc_id=211282">http://www.wipo.int/meetings/en/doc_details.jsp?doc_id=211282</a>
	Program Performance Report for 2012 <a href="http://www.wipo.int/meetings/en/doc_details.isp?doc_id=244945">http://www.wipo.int/meetings/en/doc_details.isp?doc_id=244945</a>
40 Podret B	Program Performance Report for 2012-2013 <a href="http://www.wipo.int/meetings/en/doc_details_isp?doc_id=286998">http://www.wipo.int/meetings/en/doc_details_isp?doc_id=286998</a> Interpretable of the control of the
16. Budgetary Process Applied to Projects Proposed by the Committee on Development and Intellectual Property (CDIP) for the Implementation of the	http://www.wipo.int/meetings/en/doc_details_isp?doc_id=141333

Development Age Recommendations	enda	
17. Coordination Mechanism Monitoring, Assessing Reporting Modalities	and and	



# Terms of Reference for the Independent Review of the Implementation of the Development Agenda Recommendations

#### **Background**

At its 2007 General Assembly meeting, WIPO Member States adopted forty-five Development Agenda Recommendations. The 2010 WIPO General Assembly, when adopting the Coordination Mechanism, requested "the CDIP to undertake an independent review of the implementation of the Development Agenda Recommendations at the end of the 2012-2013 biennium. Upon consideration of that review, the CDIP may decide on a possible further review. The Terms of Reference and the selection of independent IP and development experts will be agreed by the CDIP.¹[see annex I – Coordination Mechanisms and Monitoring, Assessing and Reporting Modalities] [annex II – DA recommendations].

#### Purpose and scope of the review

The independent review (the "Review") shall assess, in a comprehensive manner, the relevance, effectiveness, impact, sustainability and efficiency of WIPO's work to implement the Development Agenda Recommendations (hereinafter referred to as "WIPO's Work") during the period from 2008 to 2013.

#### Key questions to be addressed

- 1. Relevance: to what extent WIPO's Work and the results of its activities for the implementation of the Development Agenda Recommendations serve the needs of Member States, stakeholders and other intended beneficiaries?
- Impact: what is the impact of WIPO's Work in the implementation of the
  Development Agenda Recommendations? To this end, the Review must address the
  actual impact of WIPO's work in the implementation of the Development Agenda
  Recommendations at various levels and across WIPO's bodies and programs.
- 3. Effectiveness: to what extent is WIPO's Work effective in the implementation of the Development Agenda Recommendations? To this end, the Review must address whether WIPO's work has been effective in achieving the outcomes in line with the Development Agenda Recommendations and also, whether the project-based approach has been effective.
- 4. Efficiency: how efficiently has WIPO used the human and financial resources in its work directed at the implementation of the Development Agenda Recommendations?

<sup>&</sup>lt;sup>1</sup> Coordination Mechanisms and Monitoring, Assessing and Reporting Modalities

5. Sustainability: to what extent are the results of WIPO's Work sustainable in the long term? To this end, the Review must also identify the best practices and the lessons learned from the WIPO's Work in the implementation of the Development Agenda Recommendations with the view to achieving sustainable outcomes in future.

#### Methodology

The review team is expected to undertake the Review in a rigorous and efficient manner to produce useful information and findings for WIPO Member States.

The methodology of the Review shall at least include the following: (a) desk review of documents relevant to the implementation of the adopted Development Agenda Recommendations; (b) interviews or focus group discussions with Member States, WIPO staff and beneficiaries; (c) field visits, as deemed necessary, bearing in mind budgetary constraints; (d) surveys. Additionally, the reviewers may utilize other appropriate methods in order to produce an in-depth and well-substantiated Review.

The WIPO Secretariat shall make available to the reviewers all relevant materials and information concerning the implementation of the Development Agenda Recommendations.

#### The Review Team

Selection process of the Review Team shall be conducted in accordance with the WIPO's established procedures.

The Review Team should possess the requisite skills, knowledge and experience required to conduct the comprehensive review in all six clusters of the Development Agenda in a credible and independent manner.

The team should be familiar with (a) WIPO's mandate, (b) Development Agenda Recommendations, including technical assistance, and (c) the development challenges of WIPO Member States.

The team should hence include two experts in the field of IP and development, including one with practical experience in delivery of IP technical assistance, and one with practical experience in dealing with development challenges, and one professional lead evaluator<sup>2</sup>.

The Review Team should observe the UNEG guidelines, standards and norms for evaluations in the UN system, as well as the WIPO Evaluation Policy (2010) in the conduct of the Review.

#### **Deliverables**

In addressing the key questions, the Review shall also suggest possible improvements to WIPO's performance and its work in the implementation of the Development Agenda Recommendations.

The Review Team will first prepare an inception report, containing a description of the evaluation methodology and methodological approach; data collection and analysis methods;

<sup>&</sup>lt;sup>2</sup> Regardless of the background of the experts, the team must review the implementation of the recommendations in all the six clusters of the DA.

key stakeholders to be interviewed; performance assessment criteria and the work plan of the Review.

The Review Team will then prepare a first draft Review report with preliminary findings and recommendations.

The final output of the Review shall be a concise and clearly-organized report of reasonable length, composed of an executive summary, introduction and brief description of the work undertaken to implement the adopted Development Agenda Recommendations, the evaluation methodology used, and clearly-structured, well-founded findings, as well as recommendations.

The Leader of the Review Team will be required to present the final Review to the Committee on Development and Intellectual Property (CDIP).

#### **Budget**

**Budget Item Description** Unit cost SFR **Total SFR** Expert honoraria<sup>3</sup> (2 experts) 20,000 40,000 Lead evaluator's honorarium4 25,000 25,000 Mission to Geneva during the Review process, including a briefing session with 13,500/ mission WIPO Member States; (Leader of the 40,500 Review Team and 2 experts, 2 weeks) Mission to Geneva for the presentation of the final report by the Leader of the Review 10,000/ mission 10,000 Team (3 days) Publication, translation and distribution of 132/ sheet 3,960 final review report Field visits (Lump sum for 5 missions) 8,000 / mission 40,000 Provision for unforeseen costs n/a 2,000 **Total budget** 161,460

<sup>&</sup>lt;sup>3</sup> The Member States have given flexibility to the Secretariat to allocate additional budget (in accordance with WIPO usual practice), should additional time be required by the Experts to fulfill the task defined in these Terms of Reference.

<sup>&</sup>lt;sup>4</sup> The Member States have given flexibility to the Secretariat to allocate additional budget (in accordance with WIPO usual practice), should additional time be required by the Lead Evaluator to fulfill the task defined in these Terms of Reference.

## Monitoring

The reviewers must keep the WIPO Secretariat informed of progress made in the Review on a regular basis.

The WIPO Secretariat will keep Member States informed on the selection process of the Review team, the inception report and the first draft Review.

# **TOR TIMELINE**

ACTIVITY	DATE
Commencement of the review process: agreement of the CDIP on the ToR	January 26, 2015
Drafting and publication of the Request for Offers (RfO)	January 26 to February 22
Pre-screening of candidates	February 23 to March 8, 2015
3. Selection of candidates for the Review team	March 9 to March 29, 2015
4. WIPO administrative approval	March 30 to May 12, 2015
5. Preparation of the Inception Report by the Review team	June 1 to June 30, 2015
6. WIPO comments on the Inception Report	July 1 to July 12, 2015
7. Review team visit to WIPO – Meetings with Member States Representatives and relevant WIPO Staff	July 13 to July 15, 2015
8. Review work	July 16 to October 9, 2015
9. Consideration of the draft Review Report	October 9 to November 8, 2015
10. Finalization of the Review Report	November 8 to December 8, 2015
11. Formatting, translation and publication of the Review Report as a CDIP document	December 8 to January 8, 2016
12. Presentation of the Review Report to the CDIP	CDIP/17 (April – May 2016, date to be determined)