

TECHNOLOGY TRANSFER: THE NIH EXPERIENCE

Jack Spiegel, Ph.D (retired)
Senior Advisor for Technology
Transfer Operations
Office of Technology Transfer
National Institutes of Health
U.S. Department of Health & Human Services

December 15, 2008



NIH Mission

**To uncover new knowledge
that will lead to improved
public health**

National Institutes of Health

Basic Biomedical Research in Support of the Public Health

- **Premier biomedical research institution in the United States**
- **Supports Intramural & Extramural research**
- **2008 Research Budget: Approx. \$28 billion**
 - Approx. 10% for Intramural (NIH) Research
 - Approx. 85% for Extramural Research

National Institutes of Health

Engine for Biomedical Research and Innovation Basic

- **Training**
- **Basic Research**
- **Clinical Trials**
- **Inventions**
- **Policies**

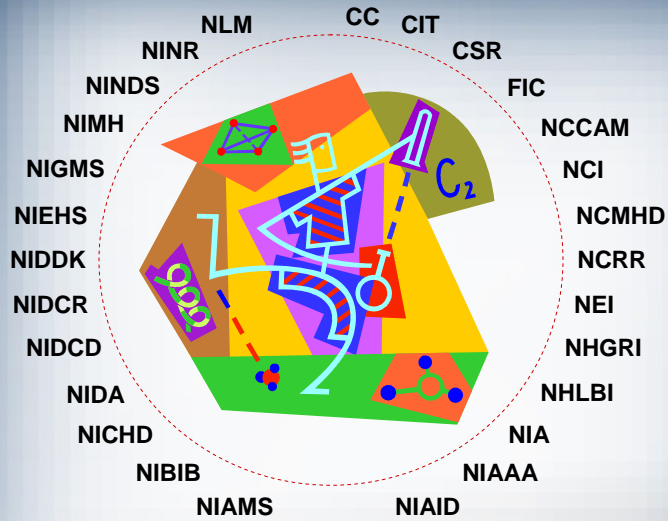
Extramural Research

- ✦ Almost 50,000 awards annually
- ✦ 325,000 Extramural researchers (mostly universities)
- ✦ Over 3,000 organizations
- ✦ NIH does not own inventions or control patenting/licensing of inventions (Bayh-Dole)

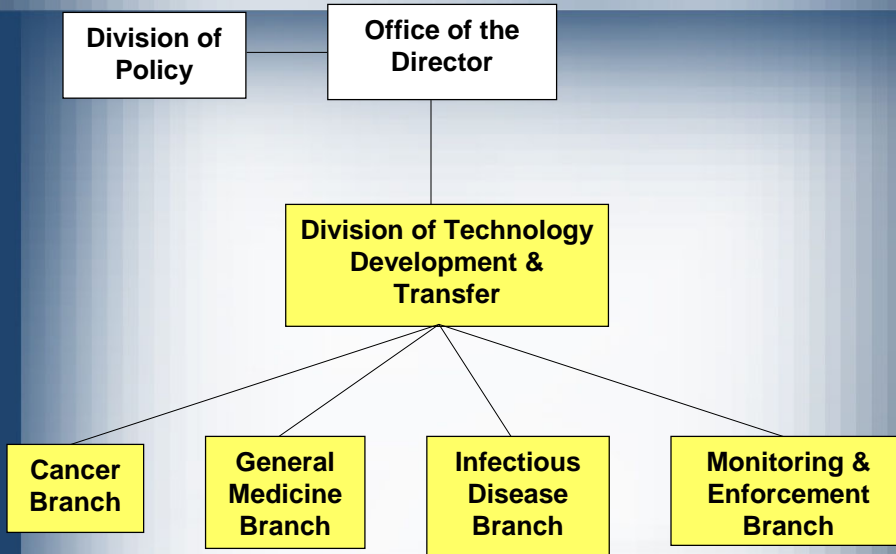
Intramural Research

- ✦ More than 2,000 active projects
- ✦ More than 6,000 scientists
- ✦ NIH owns inventions & controls patent/licensing of technologies

The National Institutes of Health 27 Institutes and Centers



Office of Technology Transfer (OTT) Organization



Technology Transfer

What Does This Mean?

- **Movement of information, materials, and technologies to academic and commercial parties.**
- **To support further research and develop new products to improve public health.**

Characteristics of the NIH Intramural Research Program “Pipeline”

- **Novel, fundamental research discoveries**
- **Selected products in early clinical studies**
- **Research Tools, Materials, & Knowledge**

Technology Transfer NIH Policy Issues

- ✦ Public health benefit is paramount**
- ✦ Good science happens at NIH, academia and industry -- need mutual exchange**
- ✦ IP necessary for product development**
- ✦ Research tools (knowledge and materials) are part of that exchange**

What Are Research Materials/Tools?

Resources used to further investigate biological systems or to identify new products (e.g., drugs)

Properties of Research Tools

- ✍ Useful lifecycle is generally short
- ✍ Does not require significant R&D
- ✍ Generally does not require IP incentive to make/use
- ✍ Desire broad access and availability

Examples of Research Tools

- | | |
|------------------------|---------------------|
| ✍ Animal Models | ✍ Libraries |
| ✍ Cell Lines | ✍ Software |
| ✍ Bulk DNA Sequences | ✍ Databases |
| ✍ Drug Targets | ✍ Lab Techniques |
| ✍ Clones/Cloning Tools | ✍ Antibody Reagents |

Patenting Policy

Seek patent protection if:

- ☑ facilitates availability of the technology for preventive, diagnostic, therapeutic, or other commercial use
- ☑ further research and development is necessary to realize the technology's primary use
- ☑ commercial or public health value of the technology warrants the expenditure of funds

Do not seek patent protection if:

- ☑ technology transfer does not require further R&D
i.e. most research tools

NIH License Policy

- ✍ Non-exclusive where possible
- ✍ Exclusive when necessary
- ✍ Ensure appropriate scope e.g., specified fields of use or territories
- ✍ Ensure expeditious development e.g., via enforceable milestones and benchmarks
- ✍ Ensure continuing availability of tools and permit research uses

NIH Portfolio

- 400+ invention disclosures per year
- Over 2,500 pending/issued patents (88 U.S. Patents issued FY08)
- Over 2,000 active licenses (259 executed FY08)
- \$97.2 million in royalties collected FY08
- Almost 1 billion dollars in royalties collected since FY95

NIH Portfolio

- ~250 products developed to date
- 25 FDA approved products since FY92
- Over 84% licenses – non-exclusive
- Over 86% licenses – U.S. firms
- Over 52% licenses – small companies

NIH Licensed Products

AcuTect™ AIDS Test Kit **Alfaxan® injectable anaesthetic for cats/dogs** **Apodasi™ (ddI)** **Beaucage Reagent** **BIOMAX Multi-Blot Kit** **BRCA1 Diagnostic** **Certiva™** **CHAPS** **Generic ddI delayed-release capsules** **Fludara®** **Fecolator** **Havrix®** **ImmunoWELL®** **Kepivance™** **KLEPTOSE® (betacyclodextrin)** **Matrigel®** **Invasion Chamber** **Mirakelle™** **NeoTect™** **NeuTrexin®** **Ocuvite®** **PreserVision™** **ParaSight F™** **Parvovirus B19 enzyme immunoassay** **PathVysion™ HER-2 DNA Probe Kit** **PixCell™** **Soluble Interleukin-2 Receptor** **SPORANOX® oral solution** **Squirrel Free™ capsaicin-treated birdseed** **Synagis™** **Taxol®** **TAXUS™ coronary stent system** **Thyrogen™** **TWINRIX®** **TransProbe-1®** **Velcade™** **Videx®** **Vitravene™** **ZENAPAX®** **ZEVALIN™**

Groundbreaking FDA Approvals

- | | |
|----------------|----------------------------------|
| • Merck | Gardasil (HPV Vaccine) |
| • Millennium | Velcade (multiple myeloma) |
| • MedImmune | Synagis (RSV mAb) |
| • Isis | Vitravene (Antisense CMV) |
| • Biotrin | Parvovirus B19 assay |
| • Coulter/IDEC | Zevalin (NH Lymphoma) |
| • PDL/Hoffman | Zenapax (Kidney Transplant) |
| • Diatide | AcuTect (DVT Imaging) |
| • Baxter/NAV | Certiva (DPT vaccine) |
| • Amgen | Kepivance (Chemo 2nd effects) |
| • Tibotec | Prezista (DR HIV Protease Inhib) |

Effect of Bayh-Dole on University Community

Positive Aspects:

- 1) More products - Advances public health
- 2) Economic development - Rise of Biotech Industry

Negative Aspects:

- 1) Goal/Mission change - Profit Centers
- 2) Less Collegial - Sharing Research Tools

NIH Guidance to Funding Recipients

- Developing Sponsored Research Agreements: Considerations for Recipients of NIH Research Grants & Contracts 1994
- Universal Biological Material Transfer Agreement (UBMTA) 1995
- Research Tool Guidelines 1999
- NIH Data Sharing Policy 2003
- NIH Policy on the Sharing of Model Organisms 2004
- NIH Best Practices for the Licensing of Genomic Inventions 2005

OTT/NIH Contacts

NIH <http://www.nih.gov>

OTT www.ott.nih.gov



Science. Ideas. Breakthroughs.