

Program Presentation

Part I : Policy, Direction and Management

41. Part I of the draft Program and Budget for the 2002-2003 biennium reflects the specific measures taken to further strengthen the constituent organs of the Member States as the highest policy-making bodies of the Organization, reinforce overall executive management and the Legal Counsel's functions, and modernize planning, budgeting and financial control. With these underlying objectives, four main programs are grouped together, namely:

- Program 01 – Constituent Organs of the Member States
- Program 02 – Direction and Executive Management
- Program 03 – Legal Counsel
- Program 04 – Planning, Budgeting and Control

42. The new structure, above, reflects not only the independence of policy-making by the organs of the Member States, and the consolidation of all executive management responsibilities of the Director General and his immediate staff, but also the systematic linking and internal coordination between strategic planning, policy implementation and financial management.

43. Main Program 01 focuses on the policy-making responsibilities of the General Assembly and other organs of the Member States, implements the August 2000 agreements of the Working Group on Constitutional Reform, and allocates budgetary resources to the meetings of the various organs for 2002 and 2003. It includes plans for the possible addition of three new assemblies of Member States that are expected to be established upon the entry into force of the WIPO Copyright Treaty (WCT), the WIPO Performances and Phonograms Treaty (WPPT), and the Patent Law Treaty (PLT).

44. Direction and executive management of the Organization are further consolidated under Main Program 02. It consists of the Office of the Director General, the Special Counsel, the Policy Advisory Commission (PAC) and the Industry Advisory Commission (IAC) and Internal Oversight. This is intended to enable the Director General to maximize the advisory functions of the Office of the Special Counsel, the PAC, and the IAC and the evaluation and auditing mechanisms of the internal oversight system, and to improve program execution and day-to-day decision-making.

45. Main Program 03 re-establishes the priorities of the Legal Counsel's office, which will concentrate on legal and constitutional affairs and review of, and advice on, contracts, in the light of the rapidly increasing contractual and legal obligations of the International Bureau and the continuing needs of the Director General for a wide spectrum of legal advice.

46. Main Program 04 is a new program approach to define the scope and reinforce strategic planning and the policy implementation environment, and establish a wider framework for the efficient functioning of the Office of the Controller and the Budget Section in supporting and

facilitating program execution. This is intended to greatly improve coordination between strategic program planning, resource allocation and financial management, which in turn, would further empower program managers in performing their day-to-day program implementation activities. This new approach also reflects the commitment of the International Bureau to utilize information technology systems, not only to improve internal communications but also for strategic planning, budgeting and financial control.

47. The new structure reflected in Part I of the draft Program and Budget is expected to create a modern business environment that would be more conducive to greater devolution of responsibilities and effective empowerment of program managers for program implementation during the 2002-2003 biennium, while strengthening the linkages among strategic planning, resource allocation, internal oversight and financial administration. It is also expected to result in a leaner, more effective policy-making mechanism that is more responsive and supportive of the needs of the Director General at a time of rapid expansion of the Organization's mandates.